





Article

An Integrated Multi Criteria Decision Making Model for Evaluating Park-and-Ride Facility Location Issue: A Case Study for Cuenca City in Ecuador

Jairo Ortega ^{1,*}, Sarbast Moslem ¹, Juan Palaguachi ², Martin Ortega ³, Tiziana Campisi ⁴ and Vincenza Torrisi ⁵

¹ Department of Transport Technology and Economics, Faculty of Transportation Engineering and Vehicle Engineering, Budapest University of Technology and Economics, Műegyetem rkp. 3, 1111 Budapest, Hungary; moslem.sarbast@mail.bme.hu

² Facultad de Ingenierías y Arquitectura, Ingeniería en Logística y Transporte, Universidad Técnica Particular de Loja (UTPL), San Cayetano Alto S/N, Loja 110107, Ecuador; jppalaguachi@utpl.edu.ec

³ Departamento de Eléctrica, Electrónica y Telecomunicaciones, Universidad de Cuenca, Cuenca 010107, Ecuador; martin.ortega@ucuenca.edu.ec

⁴ Faculty of Engineering and Architecture, Kore University of Enna, 94100 Enna, Italy; tiziana.campisi@unikore.it

⁵ DICAR, Department of Civil Engineering and Architecture, University of Catania, Via S. Sofia 64, 95125 Catania, Italy; vtorrisi@dica.unict.it

* Correspondence: jortegaortega@edu.bme.hu



Citation: Ortega, J.; Moslem, S.; Palaguachi, J.; Ortega, M.; Campisi, T.; Torrisi, V. An Integrated Multi Criteria Decision Making Model for Evaluating Park-and-Ride Facility Location Issue: A Case Study for Cuenca City in Ecuador. *Sustainability* **2021**, *13*, 7461. <https://doi.org/10.3390/su13137461>

Academic Editor: Fabio De Felice

Received: 19 May 2021

Accepted: 1 July 2021

Published: 4 July 2021

Publisher's Note: MDPI stays neutral with regard to jurisdictional claims in published maps and institutional affiliations.



Copyright: © 2021 by the authors. Licensee MDPI, Basel, Switzerland. This article is an open access article distributed under the terms and conditions of the Creative Commons Attribution (CC BY) license (<https://creativecommons.org/licenses/by/4.0/>).

Abstract: A park-and-ride (P&R) system is a set of facilities where private vehicle users can transfer to public transport to continue their journey. The main advantage of the system is decreasing the congestion in the central business district. This paper aims to analyze the most significant factors related to a Park-and-Ride facility location by adopting a combined model of Analytic Hierarchy Process (AHP) and Best Worst Method (BWM). The integrated model is applicable for complex problems, which can be structured as a hierarchy with at least one 5×5 pairwise comparison matrix (PCM) (or bigger). Applying AHP for at least 5×5 PCM may generate inconsistent matrices, which may cause a loss of reliable information. As a solution for this gap, we conducted BWM, which generates more consistent comparisons compared to the AHP approach. Moreover, the model requires fewer comparisons compared to the classic AHP approach. That is the main reason of adopting the AHP-BWM model to evaluate Park-and-Ride facility location factors for a designed two-level hierarchical structure. As a case study, a real-world complex decision-making process was selected to evaluate the Park-and-Ride facility location problem in Cuenca city, Ecuador. The result shows that the application of multi-criteria methods becomes a planning tool for experts when designing a P&R system.

Keywords: multi criteria decision making; analytic hierarchy process; best worst method; park-and-ride location; transport planning

1. Introduction

The Park-and-Ride (P&R) system is a set of facilities available for private vehicle users to transfer to public transport to complete their journey. Thus, the facilities should be located close to public transport stations. Besides this, in most cities with a Sustainable Urban Mobility Plan (SUMP), the purpose or criteria for these facilities is stipulated. These criteria include reducing pollution in the city center, increasing accessibility to public transport, and reducing private vehicle trips to the Central Business District (CBD) [1–4].

Considering that establishment of a P&R system involves locating them close to public transport stations, it would be necessary to have a facility for each public transport station. Therefore, a set of criteria and sub-criteria should be formulated, based on which experts

can support the implementation of the P&R system in the urban area of a city in an efficient way [5–11].

Thus, a set of 6 main criteria and 19 sub-criteria have been established in research on the P&R system, in which the authors have used two methods of multi-criteria identified as AHP (Analytic Hierarchy Process) and BWM (Best Worst Method) (Figure 1) [12–14]. Using the AHP and BWM methods, accessibility to public transport is the crucial criterion in implementing the P&R. Furthermore, the set of main criteria proposed in the study does not differ for the multi-criteria methods used, while differences remain between the sub-criteria. Therefore, more comprehensive models such as the AHP-BWM model should be applied to these criteria and sub-criteria [15]. The authors have already created a set of criteria and sub-criteria, however, it is pertinent to analyze these with different multi-criteria methods in order to know if the criteria are modified according to the method applied.

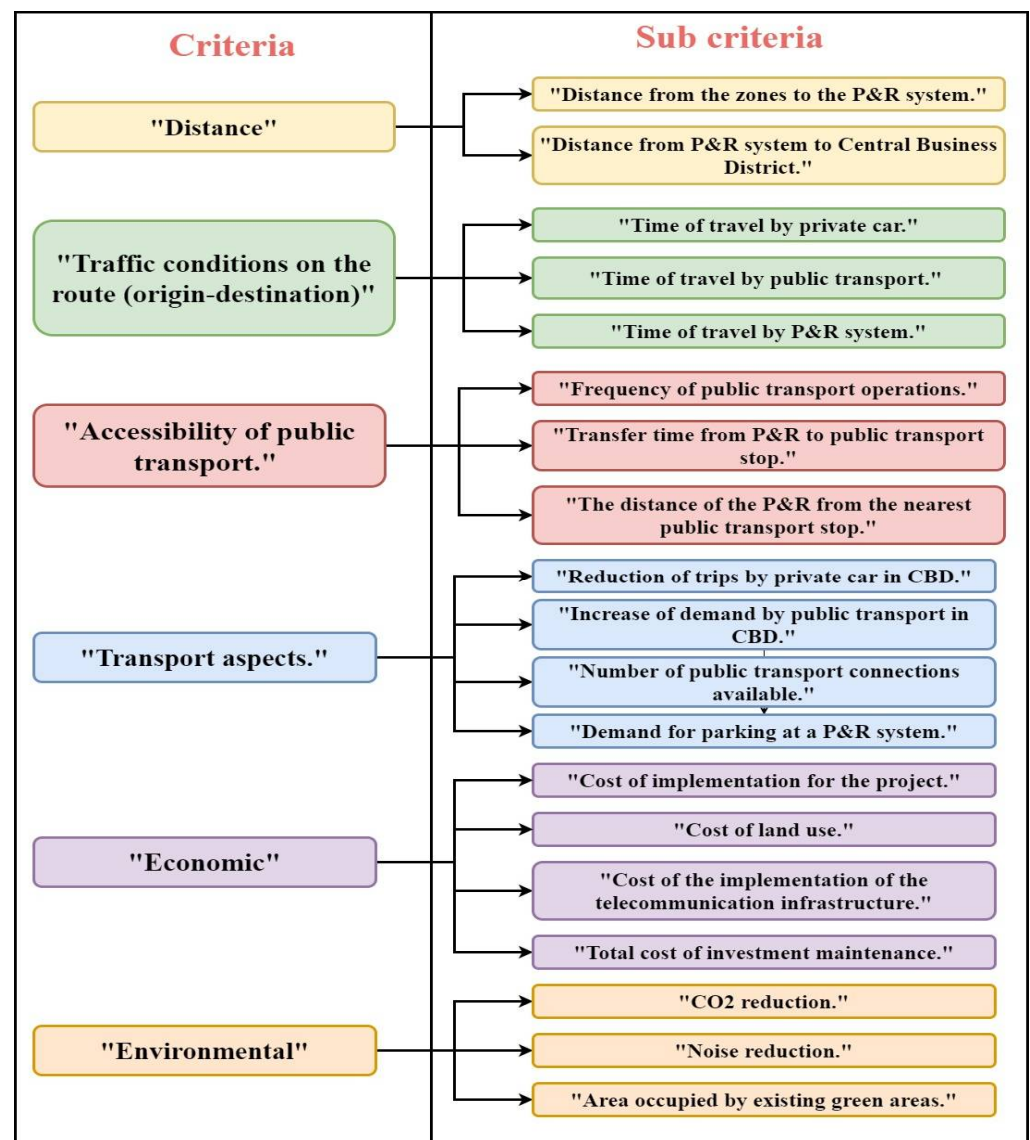


Figure 1. Criteria and sub-criteria to P&R location.

Although researchers have begun to use Multicriteria Decision-Making Applications (MCDM) in the area of transportation, a gap is evident. Essentially there are no articles that have developed an investigation of the location of facilities of a P&R system using AHP-BWM.

Section 2 provides the theoretical background for MCDM methods, including a description of the location of the P&R facilities; Section 3 details the research method; Section 4 explains the case study for Cuenca, Ecuador; Section 5 applies the method developed; and Section 6 presents and discusses the results obtained by applying the methodology. The conclusions section discusses the findings of the study and offers directions for future research.

2. Literature Review

The literature review in this paper discusses the criteria used by the researchers for the location of P&R facilities, accompanied by an overview of the multi-criteria methods.

Private vehicles have negatively impacted CBDs in urban areas, and their consequences are widely known: congestion and pollution. Mobility experts made numerous recommendations to city leaders to mitigate these issues [16]. The vast majority of approaches consisted of switching from a private mode to a more beneficial transportation mode (e.g., public transport, pedestrian) [17–19]. Although for citizens who have private vehicles and live outside the metropolitan area with no public transport connections or limited transport, there should also be an option. This option is commonly known as the P&R system. The P&R system is a connection point between the private vehicle and public transport, and therefore, the criteria that the experts consider when implementing the system are related to all the transport modes involved [20–22].

Establishing a P&R system in the urban environment of a city leads to a set of criteria that are part of the operation of the P&R system, such as the capacity that refers to the number of necessary parking places spaces that can be installed in the P&R system. Moreover, since the P&R system involves public transportation parameters such as demand, accessibility, frequency, and travel times of public transportation, these criteria are also taken into consideration [23–27]. Besides, when involving private vehicles, criteria such as traffic, travel time, and pollution are taken into account [28–32].

A multi-criteria MCDM models a method that is widely used for offering solutions to several problems in the field of transport and urban planning [33–40]. The AHP approach is based on the criteria for the interpretation, assessment, correction, and selection of the experts' judgment, which leads to some imperfections of the outcomes, resulting in a certain loss of precision in weighting the criteria and findings that contradict reality [41,42]. Therefore, to solve AHP problems more efficiently, they were combined with other multi-criteria methods and used different mathematical and optimization models to achieve greater accuracy [43–46]. The specialists also compared and optimized pair matrices using a real scenario, incorporating a sensitivity assessment with a simulation approach and a network analytical method (ANP) [47–49]. In an alternative integration model, the AHP approach was used to incorporate a model with the order of priorities to resemble the optimal solution preferences in order to assess the feasibility of this method [50,51]. Combining fuzzy theory and AHP makes it possible to interpret imprecise parameters within the mathematical decision-making in the fuzzy domain [45,46]. The ANP can be combined with the fuzzy theory to minimize possible errors in the decision-making system [47,48]. The so-called B&W method (Best Worst Method) helps to minimize pairwise comparisons (PC) in questionnaire surveys; the method aims to facilitate fewer pairwise comparisons than the traditional method. Pairwise comparisons are formulated and solve max-min problems to determine the weight of the criteria among all pairwise criteria between each of the best and worst criteria for the decision [52]. In addition, a technique of preference ordering by similarity to the ideal solution (TOPSIS) has been developed with interval-valued fuzzy numbers for multi-criteria decision making with variables and their transformation [53,54]. However, the method is new and has not been used to study which criteria are important for the location of the P&R system. [55,56].

The P&R system and MCDM techniques are combined in a few studies. For example, social, environmental, and economic criteria were applied to assess the location of P&R in combination with the VISUM software [57,58].

The scientific literature on P&R and MCDM shows a gap in P&R planning using advanced MCDM models. This article aims to formulate a combined model between AHP-BWM that contributes to making decisions about the location of P&R facilities in a consistent manner.

3. Data Collection and Methods

This section deals with methodological elements and references, including a summary of how the survey was performed and a detailed overview of the methodology used.

3.1. Survey

The surveys have been prepared on the basis of meetings with transport planning specialists in order to determine the most relevant criteria for the implementation of a set of facilities in a P&R system. Respondents were recruited from the municipality and university's transport planning experts, consisting of six men and four women of different ages. The survey was completed in 25 to 30 min per expert. A total of 25 P&R system elements were assessed.

3.2. Design of the Saaty Scale and Description Criteria

The planning and ranking of the criteria to be used or taken into account for the location of the P&R system facilities is one of the most relevant parts of the study, and therefore, these criteria are ordered on a scale from 1 to 9. The use of this scale has the advantage of simplicity of application and the possibility of also using a scale of proportions. Moreover, it is more accurate than other methods as it compares each indicator with the other. According to the previous study, 6 main criteria and 19 sub-criteria were identified [59]. Figure 2 shows the coding of each main criterion and also contains the description of the first level. Six criteria are the main criteria of this level (designed as level 1). These criteria have been assigned a code ranging from C1 to C6. Figure 3 refers to the description of the 19 sub-criteria of the second level, and a code is provided that identifies which main criteria it belongs to.

The approach is determined by the hierarchical criterion structure, in which criteria of the same category from the decision criteria tree chosen by the expert assessors are compared in pairs. (See Figure 4).

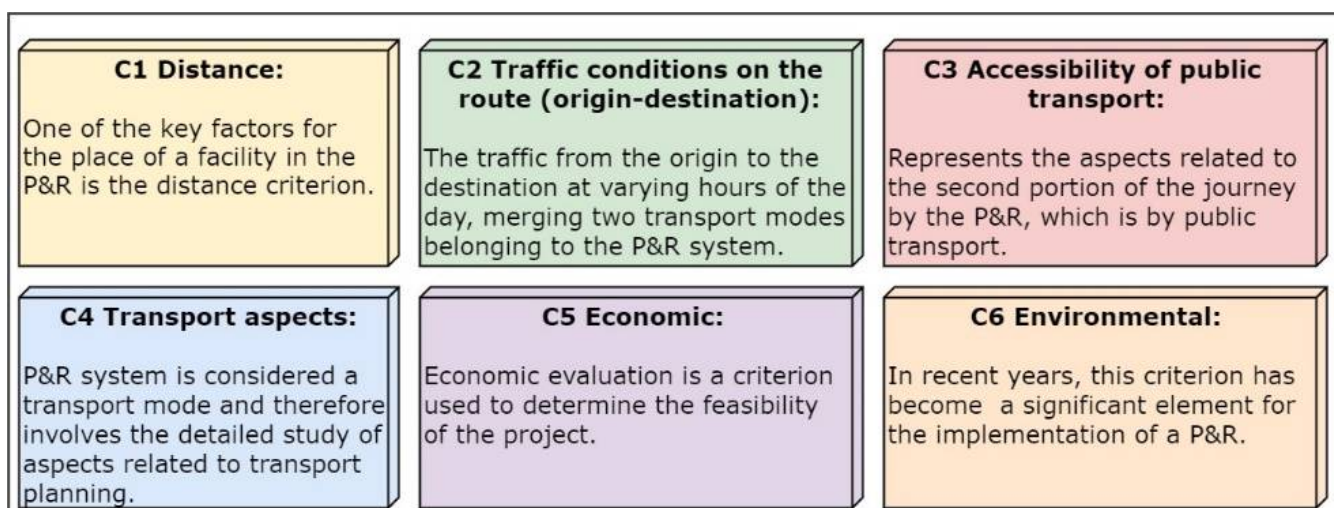


Figure 2. Definition and main criteria regarding the location of P&R.

<p>C1.1 Distance from the zones to the P&R system:</p> <p>The cities are split into areas, which are the origin of P&R travel. The criteria apply to the distance between P&R and zones.</p>	<p>C1.2 Distance from P&R system to Central Business District:</p> <p>The distance between the P&R system and the CBD.</p>		
<p>C2.1 Time of travel by private car:</p> <p>The first portion of the P&R journey is the time that the user of a private vehicle dedicates to travel.</p>	<p>C2.2 Time of travel by public transport:</p> <p>This criterion applies to the second half of the journey; it is the time that the P&R user dedicates to public transport to arrive at their destination.</p>	<p>C2.3 Time of travel by P&R system:</p> <p>This criterion applies to the idea that a P&R should be a transport mode that allows a modal transfer; thus, travel time via the P&R system depends on the facility's location.</p>	
<p>C3.1 Frequency of public transport operations:</p> <p>The public transport frequency is a fundamental criterion that determines the accessibility level of the P&R system.</p>	<p>C3.2 Transfer time from P&R to public transport stop:</p> <p>A facility is situated near the public transit station; therefore, transfer time is considered a criterion.</p>	<p>C3.3 The distance of the P&R from the nearest public transport stop:</p> <p>According to the P&R location principle, the facilities are near the public transport stations; the P&R's distance from public transport station must be viewed as a criterion.</p>	
<p>C4.1 Reduction of trips by private car in CBD:</p> <p>When introduced, the P&R system helps to minimize private car journeys to the CBD.</p>	<p>C4.2 Increase of demand by public transport in CBD:</p> <p>In order to reach their destination, the users of the P&R system make the second portion of the journey through the public transport system.</p>	<p>C4.3 Number of public transport connections available:</p> <p>The P&R is linked to public transport; therefore, public transport lines or connections are a criterion for the system's success.</p>	<p>C4.4 Demand for parking at a P&R system:</p> <p>The essential factor for the implementation of a transportation system is the demand.</p>
<p>C5.1 Cost of implementation for the project:</p> <p>The criterion corresponds to the cost of the project to develop the P&R system.</p>	<p>C5.2 Cost of land use:</p> <p>The land-use costs can alter the P&R system location.</p>	<p>C5.3 Cost of the implementation of the telecommunication infrastructure:</p> <p>Moreover, the P&R system includes the communication of the number of spaces usable, the link to public transport, and the intelligent system's operation.</p>	<p>C5.4 Total cost of investment maintenance:</p> <p>Maintenance is an expense to ensuring the operation of the system over time.</p>
<p>C6.1 CO2 reduction:</p> <p>CO2 reductions are centered on the criterion that the P&R is able to reduce the undesirable effects of the private vehicle through reduced trips to the CBD.</p>	<p>C6.2 Noise reduction:</p> <p>The P&R eliminates the negative consequences of private cars, such as the level of noise.</p>	<p>C6.3 Area occupied by existing green areas:</p> <p>This criterion is correlated with the assumption that P&R is used where green areas exist.</p>	

Figure 3. Sub-criteria and description of the sub-criteria of the P&R location problem.

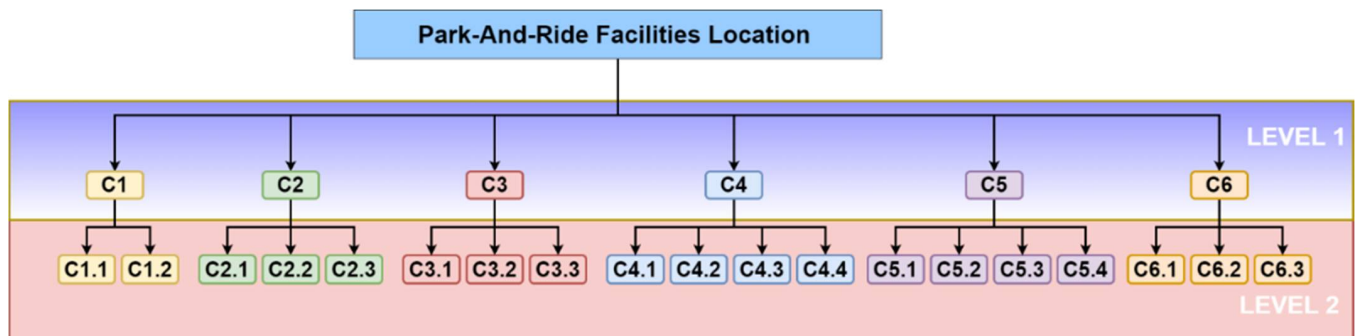


Figure 4. The hierarchical criterion structure of P&R location.

3.3. Description of the Conventional Analytic Hierarchy Process (AHP)

The traditional AHP approach is built on the hierarchical decision-making structure formed from decision-making elements and applied extensively in many fields [29–31]. The hierarchical structure consists of multi-levels where the main elements and sub-elements are placed, and the significance for the final level of the various levels defines the global values. The main steps of the conventional AHP are:

- setting up the hierarchical structure of the decision problem,
- formulating PCMs dependent on the hierarchy,
- planning the questionnaire sample,
- testing the accuracy,
- aggregation by the geometric mean,

- calculating weight vectors,
- estimating the global ratings,
- sensitivity evaluation.

The PCM is often a positive square A_x , where $x_{ij} > 0$ is the quantitative measure between w_i and w_j , and w_x is the weight score from the A_x Table 1. The popular method of Saaty for PCMs can be determined using the following equation:

$$A \cdot w_x = \lambda_{max} \cdot w_x \iff w_x(A - \lambda_{max} \cdot I), \quad (1)$$

where the maximum eigenvalue of the A matrix is λ_{max} .

Table 1. The structure of a (6 × 6) consistent theoretical PC matrices.

w_1/w_1	w_1/w_2	w_1/w_3	w_1/w_4	w_1/w_5	w_1/w_6
w_2/w_1	w_2/w_2	w_2/w_3	w_2/w_4	w_2/w_5	w_2/w_6
w_3/w_1	w_3/w_2	w_3/w_3	w_3/w_4	w_3/w_5	w_3/w_6
w_4/w_1	w_4/w_2	w_4/w_3	w_4/w_4	w_4/w_5	w_4/w_6
w_5/w_1	w_5/w_2	w_5/w_3	w_5/w_4	w_5/w_5	w_5/w_6
w_6/w_1	w_6/w_2	w_6/w_3	w_6/w_4	w_6/w_5	w_6/w_6

For experiential PCMs: the reciprocity is indeed fulfilled for every PCM, $x_{ji} = 1/x_{ij}$ where $x_{ii} = 1$ is provided. However, for empirical matrices, accuracy is most likely not achieved. Participants were invited to indicate how frequently each studied Park-and-Ride facility location factors were on a Saaty scale, as shown in Figure 4 [60] and Table 2. The criteria for consistency were:

$$x_{ik} = x_{ij} \cdot x_{jk}. \quad (2)$$

Table 2. Saaty's judgment scale of relative weight score.

Numerical Values	Explanation
1	Two elements have the same importance
3	Expertise and judgment favor an aspect in contrast
5	One element that is strongly important
7	One element is very strongly dominant
9	A factor is benefited by at least one order of scale
2, 4, 6, 8	It is used to compromise two rulings

Empirical matrices are generally not congruent in the eigenvector method despite being filled in by the evaluators.

In order to examine the PCM consistency, Saaty invented an AHP consistency check, which guarantees that those matrices fulfill the appropriate inconsistency criterion [60].

$$CI = \frac{\lambda_{max} - m}{m - 1}, \quad (3)$$

where CI is the Consistency Index and λ_{max} is the maximum eigenvalue of the PCM, while m represents the number of rows in the matrix. CR is determined by the following formula:

$$CR = CI/RI, \quad (4)$$

where RI is the average CI value of randomly generated PCM of the same size (Table 3). In AHP method, the acceptable value of Consistency Ratio (CR) is $CR < 0.1$.

Table 3. RI indices from randomly generated matrices.

m	1	2	3	4	5	6	7	8	9	10
RI	0	0	0.58	0.9	1.12	1.24	1.32	1.41	1.45	1.49

Sensitivity analysis allows perceiving the effects of alternates in the main element on the sub-element ranking and helps the decision-maker to check the stability of results throughout the process.

3.4. Best Worst Method

The Best Worst Method (BWM) was implemented to produce weights in criteria and sub-criteria while allowing less pair comparisons and offering a clearer comparison procedure. The key criterion for decision making is the best or the most important criterion or alternative, whereas the worst or less important criterion or alternative is the opposite. [61,62]. As part of a broad range of MCDM approaches, BWM is established. It is seen as a successful solution because of its data criteria, as well as being well-structured, transparent, easy to use, and producing accurate outcomes [63]. The key distinction between the BWM approaches is based on pair comparisons and relies on the most significant and least critical parameters [64]. The appeal of the BWM is motivated by its advantages, including multiple features that facilitate measurement and interpretation: fewer pair compared approaches, greater reliability, and output precision of calculated weight coefficients. Below, the key steps are quickly explained:

- Determination of decision-making criteria;
- Identifying the least (worst) and most important (best) parameters;
- Identifying the most relevant (best) criterion of priority over all other metrics;
- Identifying the least relevant (worse) criterion of all the less significant priority;
- Testing for coherence;
- Evaluation of values of weight.

We consider various elements (e_1, e_2, \dots, e_n) and then select and contrast the best part of the scale (designed from 1–9). This evaluation gives the best of the elements to others, and the adopted vector would be: $V_B = (e_{B1}, e_{B2}, \dots, e_{Bn})$, and obviously $e_{nn} = 1$. However, the worst element to other vectors would be: $V_W = (e_{1W}, e_{2W}, \dots, e_{nW})^T$ by adopting the same scale.

The optimal weights were obtained, and the concordance values were checked by calculating the coefficient of concordance by the use of the following formula:

$$CR = \frac{\zeta^*}{Consistency\ Index}. \tag{5}$$

The consistency index values are shown in Table 4:

Table 4. Consistency index (CI) values.

e_{ab}	1	2	3	4	5	6	7	8	9
Consistency Index (max ξ)	0	0.44	1.0	1.63	2.3	3.0	3.73	4.47	5.23

In order to achieve an optimum weight for all components, the maximum differences should be indicated $\left| \frac{w_B}{w_j} - e_{Bj} \right|$ and $\left| \frac{w_j}{w_W} - e_{jW} \right|$, and for all j is minimized. Assuming a positive sum for the weights, the following problem is solved:

$$\begin{aligned} & \min \max_j \left\{ \left| \frac{w_B}{w_j} - e_{Bj} \right|, \left| \frac{w_j}{w_W} - e_{jW} \right| \right\} \\ & \text{s.t.} \\ & \sum_j b_j = 1 \\ & b_j \geq 0, \text{ for all } j. \end{aligned} \tag{6}$$

The conflict can be described in the following scenario:

$$\begin{aligned}
 & \min \zeta \\
 & \text{s.t.} \\
 & \left| \frac{w_B}{w_j} - e_{Bj} \right| \leq \zeta, \text{ for all } j \\
 & \left| \frac{w_j}{w_W} - e_{jW} \right| \leq \zeta \text{ for all } j \\
 & \sum_j b_j = 1 \\
 & b_j \geq 0, \text{ for all } j.
 \end{aligned} \tag{7}$$

By solving the mentioned problem, the optimal weights are obtained and ζ^* .

3.5. The Proposed AHP-BWM Model

Suppose that in a decision problem, there are n criteria structured in m levels. Thus, we have $k = 1, \dots, m$ levels in the decision. Let us designate j criteria at a certain level of the decision to indicate a criterion at a certain level where we have h criteria.

$j = 1, \dots, h$ and J is the group of all decision criteria as $J = 1, \dots, n$. In this sense, it refers respectively to the first criterion of the first level and so on.

The first step in the proposed model is setting up hierarchical structure of decisions and alternatives, in the second step, the BWM approach has to be applied for the clusters, which contains 5 criteria or more, and AHP approach has to be applied for the clusters, which contains 4 criteria and smaller clusters. The proposed AHP-BWM model helps the evaluators to avoid the inconsistency issue during the evaluation process. Moreover, the model saves time and effort for both evaluators and experts, because in the AHP approach the evaluators need to evaluate $n(n-1)/2$ pairwise comparisons (PCs), however, in the BWM approach the evaluators need $2n-3$ PCs.

The main steps of the proposed AHP-BWM model are described in Figure 5.

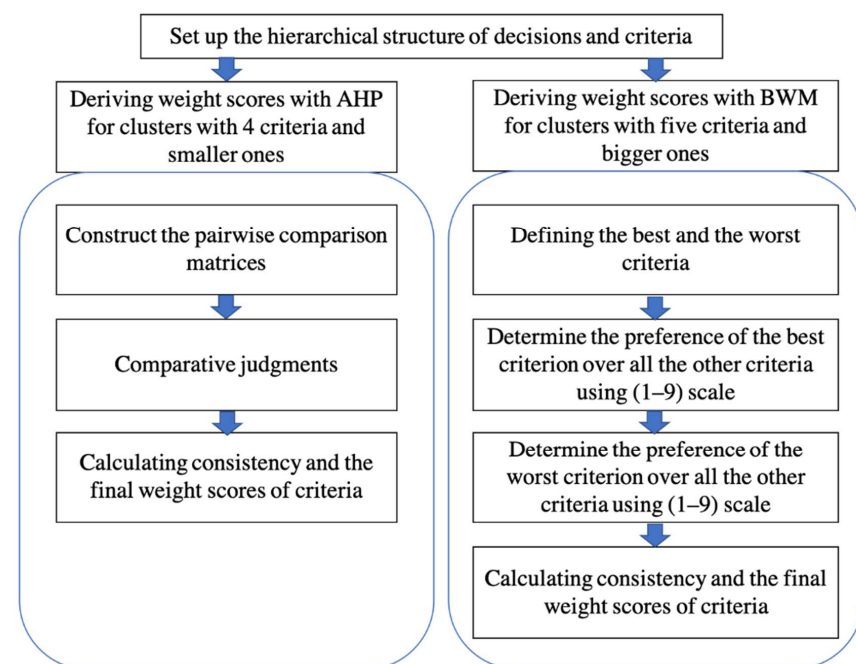


Figure 5. The principal steps of the BWM-AHP model.

4. Case Study

This research study applies the method mentioned above in a real case study, and for this purpose, the city of Cuenca in Ecuador, was considered. This city, located in the south of Ecuador, has two significant mobility projects: the sustainable mobility plan and the new transport system, called LRT. Cuenca comprises 15 urban areas, each of which is divided into neighborhoods segmented by central roads. UNESCO has also categorized the historic center as a World Heritage Site. The heavy traffic congestion in the city center area is currently a cause for concern. Orellana et al. [65] have carried out numerous studies in the field of mobility. The author carried out important work on the impact on public space, particularly on road networks and bicycle users' circulation. Hermida et al. [66] have also published research on the effect of the layout on mobility.

In contrast, minimal attention has been paid to users who commute by private car from outside the metropolitan area regularly and choose to travel to the city center by a mode of transport that is more convenient for them (LRT). For this issue, in a study created by Ortega et al. [67,68], a series of seven facilities have been established belonging to the P&R system (marked from A to G), see Figure 6.

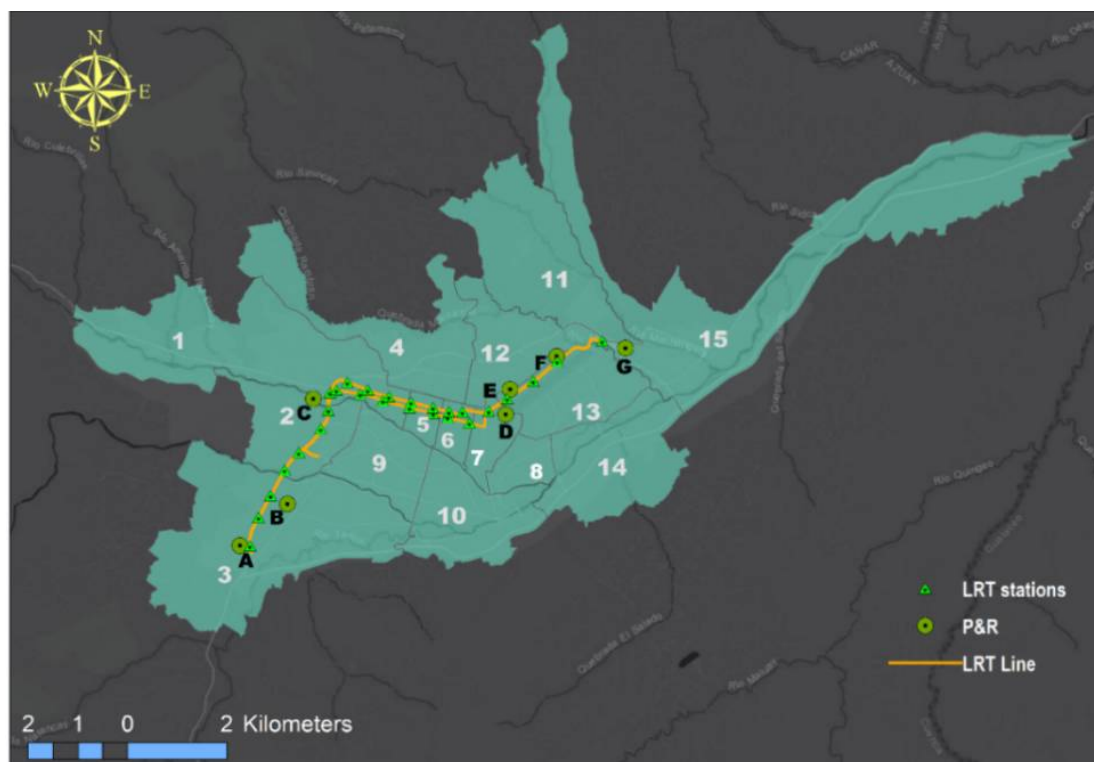


Figure 6. Map of the city of Cuenca in Ecuador and its zonal division, the P&R system, and the Light Rail Transport.

5. Results

The questions elaborated in the research involve a first comparison of the main criteria belonging to level one; for example, the relative value of the P&R system facilities is compared between “distance-C1” and “traffic conditions on the route (origin-destination)-C2”, see Table 5.

Table 5. The final weight scores for the factors in the first level generated from BWM.

Factor	Weight	Rank
C1	0.0971	5
C2	0.0622	6
C3	0.3719	1
C4	0.1442	3
C5	0.1082	4
C6	0.2164	2

In order to obtain all the aggregated weights of the 10 expert evaluators, PCs have to be generated for all decision system branches. Level 2, which is the sub-criteria of level 1, is used to compare these criteria, see Table 6.

Table 6. The local weight scores for the factors in the second level generated from AHP.

Criteria	Local Weight	Rank
C1.1	0.8294	1
C1.2	0.1706	2
C2.1	0.1106	3
C2.2	0.3738	2
C2.3	0.5334	1
C3.1	0.6957	1
C3.2	0.1063	3
C3.3	0.2232	2
C4.1	0.3267	2
C4.2	0.3794	1
C4.3	0.2197	3
C4.4	0.0906	4
C5.1	0.2228	2
C5.2	0.3569	1
C5.3	0.2180	3
C5.4	0.2076	4
C6.1	0.6445	1
C6.2	0.2225	2
C6.3	0.1385	3

Finally, an overall comparison is made between all level 1 and level 2 criteria, as presented in Table 7.

The AHP-BWM model was used according to the matrix sizes to more effectively evaluate the P&R related factors. Besides, the reliability of the PCs' consistency in the AHP and BWM was tested and was acceptable for all of them.

A future comparative study with some cities could show results that vary according to the type of city. For this reason, planners should carry out comparative studies.

Table 7. The final weight scores.

Criteria	Weight	Rank	Criteria	Weight	Rank
C1	0.0971	5	C1.1	0.0806	4
			C1.2	0.0166	17
C2	0.0622	6	C2.1	0.0069	19
			C2.2	0.0232	15
			C2.3	0.0332	10
C3	0.3719	1	C3.1	0.2587	1
			C3.2	0.0395	8
			C3.3	0.0830	3
C4	0.1442	3	C4.1	0.0471	7
			C4.2	0.0547	5
			C4.3	0.0317	11
			C4.4	0.0131	18
C5	0.1082	4	C5.1	0.0241	13
			C5.2	0.0386	9
			C5.3	0.0236	14
C6	0.2164	2	C5.4	0.0225	16
			C6.1	0.1394	2
			C6.2	0.0481	6
			C6.3	0.0300	12

6. Discussion

The research carried out with transport planners in municipalities and local universities regarding the location of facilities in the P&R system allowed a fundamental assessment to be made of each factor that planners consider when placing a facility. As a result of this approach, the criteria that are considered most relevant can be identified.

To facilitate the interpretation of the data, the discussion section is divided into three parts. The first part focuses on level one of Figure 1 and describes the level of relevance and the usefulness of taking all these criteria into account. The next part consists of a comparison between the sub-criteria belonging to the main criterion. Finally, the second level results, in which the 19 sub-criteria are ranked, are analyzed.

At the first level, each criterion in a sequence is defined, beginning with the most important one and going towards to the least important criterion. The C3 criterion of “accessibility to public transport” proved to be the most important. This is a rather rational outcome, since the second part of the journey is made by public transport in the P&R system. Accessibility of public transport also lies in the accessibility of the P&R system. After that is criterion C6, which refers to the “environment”; i.e., to minimize the adverse effects of cars in the city center. In order of importance, the following criterion is C4, which applies to all transport aspects in which the P&R system is implemented as part of the urban transport network. This derives from the fact that the P&R is connected to public transport. The following one is the “economic” criterion, C5, whereby, similar to all transport projects, the economic aspect of the project’s development focuses on the location and viability of the project. C1 is the penultimate criterion and refers to the shortest or longest distance from the P&R system, but transport planners do not consider it very relevant, because a private car is used in the first part of the journey. The lowest ranking criterion is C2, which applies to the route’s traffic conditions, because the second part of the journey is via a direct public transport line.

The principal criterion comprises several sub-criteria. Thus, criterion C1 is composed of two sub-criteria in which the C1.1 is more significant than the criterion C1.2. The explanation can be found in the fact that the first portion of the trip is made by a private vehicle; therefore, the distance that the user can travel in the first portion of the trip is also more relevant, compared to the distance of the user who makes the second part of the trip by public transport.

Sub-criterion C2.3 is the most prominent one within C2, and reflects the total travel time using the P&R system (private vehicle + parking time + bus time). In contrast, when

comparing sub-criteria C2.1 and C2.2, the more prominent sub-criterion is travel time by public transport, meaning that the hourly operations of public transport are essential to ensure the accessibility of the system. The experts considered one of the most important aspects of the P&R system to be public transport.

Regarding the sub-criteria belonging to the main criterion, C3, C3.1, is the most important one, because it ensures connectivity with the other part of the journey, and C3.3 follows it. As described in the literature, this is one of the elements of the facilities that are part of the P&R system; thus, sub-criterion C3.2 is related to travel time.

In category C4, C4.2 was ordered first, which reflects that the demand for public transport is increased due to the potential users of the P&R system. C4.1, the decrease of private car journeys, is one of the main objectives of the P&R system and it is consequently one of the main components. C4.3 is connectivity and the number of existing public transport lines. C4.4 is the demand for parking in the P&R system. C5 involves the economic part of the project, and sub-criterion C5.2, which is the cost of land use, depends on the profitability of the project, followed by C5.1 and C5.3, which refers to the financial part of the operation of the P&R system. Sub-criterion C5.4 refers to the cost of implementation and maintenance.

Furthermore, the order of relevance of the sub-criteria of criterion C6 is pollution reduction, C6.1, followed by noise reduction, C6.2. These two sub-criteria relate to the undesirable effects of the private vehicles in the CBD that can be reduced with the implementation of a P&R system. Finally, C6.3 refers to the expropriation of land used principally for green spaces.

Level two of the hierarchy requires extensive explanation and has been divided into three categories for better understanding: most important (<6), mid-level important (6–12), and low-level important (>12). The most important criterion is C3.1, since specialists consider implementing a P&R system that ensures accessibility and connection to public transport to be essential, as the P&R system is a place of interchange between the private vehicle and public transport. In the second place, there is criterion C6.1, which reflects that the P&R system is a tool that reduces pollution in the CBD. C1.1 and C3.3 are sub-criteria that both relate to the distance from the origin to the facility in the P&R system and to the facility's distance to the public transport station. C4.2 refers to the demand for public transport by users of the P&R system. C6.2 involves the undesirable effects of the private car, such as noise.

At a medium level of importance is C4.1, which refers to reducing private vehicle trips in the CBD. C3.2 is the travel time from the facility to the public transport station. C5.2 focuses on the cost of land use, in terms of expropriation or use of land to implement the P&R system. C2.3 is the total travel time using the P&R system. C4.3 relates to the number of transport connections connected to the P&R system. C6.3 is about the land occupied by the P&R system to be expropriated.

The sub-criteria levels considered not important for implementing the P&R system are C5.1, and C5.3, which relate to the economic aspects of project construction C2.2 focuses on general transport aspects, such as demand and travel time by public transport, which is guaranteed due to its connection or implementation of a direct public transport line. C5.4 refers to the maintenance cost, C1.2, which is the distance in the first portion of the trip. C4.4 the demand on the P&R system that is guaranteed according to the demand of the total system. C2.1 is the lowest priority of all the criteria since it belongs to the first part of the route using a P&R system, which is done by private vehicle.

The research carried out is a tool for planning the P&R system in medium-sized cities with a P&R system or the wish to implement one. In Latin America, P&R is relatively new, and it would be interesting to carry out a study to compare Latin American and European cities. The most important thing is to guarantee the connection to the public transport system and, consequently, to encourage private vehicle users to make this change; and therefore, one of the main criteria is the accessibility to public transport.

7. Conclusions

Park-and-Ride facility location problems have been considered an important and complex task for solving road issues because of the large amount of location data and its variation. The study conducted in this paper sets out the criteria and sub-criteria identified by transport planning specialists in developing a P&R system. A multi-criteria decision model is used to select the order of importance of criteria (MCDM). This novel approach to the location of P&R facilities is possible because it combines environmental, traffic and distance attributes. The AHP-BWM model enables us to identify, interpret, and know experts' essential requirements for locating the ideal place for a P&R facility within a city's urban environment. In comparison to conventional MCDM models, the approach offers a more excellent range. As the PCs are consistent, the models' findings are better than those from the traditional models.

The AHP-BWM approach's findings are more realistic than the conventional multi-criteria approach, mathematically representing the criteria properly considered by transport planning experts. The accessibility of public transport is thus the most crucial criterion. P&R should be linked to a city's public transport connections, thus guaranteeing a strategic position in public transport stations. The P&R system is new in some Latin American cities. In scientific testing of the parameters used to locate P&R structures, some design parameters have a secondary function. For instance, a new approach is to apply this methodology to cities with a P&R framework and determine if these requirements are different from expert opinions.

Considering further research, many other AHP-BWM model applications are necessary to analyze different real-world characteristics. The objective benefits are clear, it provides faster and cheaper survey process, and undoubtedly the survey pattern can more easily be extended by this technique than applying the conventional AHP with a complex PC questionnaire. However, this paper merely provided one example, but many other applications can ultimately verify the technique. The combined AHP-BWM model will help the researchers to improve their future studies by improving the consistency with fewer PCs and save time for analyzing the collected data. However, the analysis process needs considerable time and effort from the experts, making it challenging to gather the various transport planners' answers.

Multiple MCDM techniques (e.g., ELECTREE, TOPSIS, machine learning) should be adopted in fuzzy environment for future study. The combination of this model and another broader model group, such as the geographical approach. A discrepancy between cities with P&R will bring new ideas to light. A study where experts and potential users are consulted will allow us to evaluate the requirements to be improved in the implementation and design of the P&R system.

Author Contributions: Conceptualization, J.O., S.M., J.P., M.O., T.C. and V.T.; methodology, J.O., S.M.; software, S.M.; validation, J.O., S.M., J.P., M.O., T.C. and V.T.; formal analysis, J.O., S.M. investigation, J.O.; resources, J.P., M.O.; data curation, J.O.; writing—original draft preparation, J.O.; writing—review and editing, J.O., S.M.; visualization, S.M., J.P.; supervision, T.C., V.T.; project administration, J.O.; funding acquisition, J.P. All authors have read and agreed to the published version of the manuscript.

Funding: This research received no external funding.

Institutional Review Board Statement: Not applicable.

Informed Consent Statement: Not applicable.

Data Availability Statement: Data sharing not applicable.

Acknowledgments: Thanks to the members of the Department of Mobility of the Municipality of Cuenca for their collaboration.

Conflicts of Interest: The authors declare no conflict of interest.

References

- Mozos-Blanco, M.Á.; Pozo-Menéndez, E.; Arce-Ruiz, R.; Baucells-Aletà, N. The way to sustainable mobility. A comparative analysis of sustainable mobility plans in Spain. *Transp. Policy* **2018**, *72*, 45–54. [[CrossRef](#)]
- Diez, J.M.; Lopez-Lambas, M.E.; Gonzalo, H.; Rojo, M.; Garcia-Martinez, A. Methodology for assessing the cost effectiveness of Sustainable Urban Mobility Plans (SUMP). The case of the city of Burgos. *J. Transp. Geogr.* **2018**, *68*, 22–30. [[CrossRef](#)]
- Arsenio, E.; Martens, K.; Di Ciommo, F. Sustainable urban mobility plans: Bridging climate change and equity targets? *Res. Transp. Econ.* **2016**, *55*, 36–39. [[CrossRef](#)]
- Hoehne, C.G.; Chester, M.V. Greenhouse gas and air quality effects of auto first-last mile use with transit. *Transp. Res. Part D Transp. Environ.* **2017**, *53*, 306–320. [[CrossRef](#)]
- Bentouati, B.; Javaid, M.S.; Bouchekara, H.R.E.H.; El-Fergany, A.A. Optimizing performance attributes of electric power systems using chaotic salp swarm optimizer. *Int. J. Manag. Sci. Eng. Manag.* **2020**, *15*, 165–175. [[CrossRef](#)]
- dell’Olio, L.; Cordera, R.; Ibeas, A.; Barreda, R.; Alonso, B.; Moura, J.L. A methodology based on parking policy to promote sustainable mobility in college campuses. *Transp. Policy* **2019**, *80*, 148–156. [[CrossRef](#)]
- Rizopoulos, D.; Esztergár-Kiss, D. A Method for the Optimization of Daily Activity Chains Including Electric Vehicles. *Energies* **2020**, *13*, 906. [[CrossRef](#)]
- Antolín, G.; Ibeas, Á.; Alonso, B.; Dell’Olio, L. Modelling parking behaviour considering users heterogeneities. *Transp. Policy* **2018**, *67*, 23–30. [[CrossRef](#)]
- Nocera, S.; Pungillo, G.; Bruzzone, F. How to evaluate and plan the freight-passengers first-last mile. *Transp. Policy* **2020**. [[CrossRef](#)]
- Bruzzone, F.; Cavallaro, F.; Nocera, S. The integration of passenger and freight transport for first-last mile operations. *Transp. Policy* **2021**, *100*, 31–48. [[CrossRef](#)]
- Saif, M.A.; Zefreh, M.M.; Torok, A. Public transport accessibility: A literature review. *Period. Polytech. Transp. Eng.* **2019**, *3*. [[CrossRef](#)]
- Chen, Z.; Xia, J.C.; Irawan, B.; Caulfied, C. Development of location-based services for recommending departure stations to park and ride users. *Transp. Res. Part C Emerg. Technol.* **2014**, *48*, 256–268. [[CrossRef](#)]
- Chen, Z.; Xia, J.C.; Irawan, B. Development of fuzzy logic forecast models for location-based parking finding services. *Math. Probl. Eng.* **2013**, *2013*, 473471. [[CrossRef](#)]
- Chen, T.C.T.; Honda, K.; Wang, Y.C. Development of location-based services for recommending departure stations to park and ride users: A note. *Int. J. Internet Manuf. Serv.* **2015**, *4*, 54. [[CrossRef](#)]
- Moslem, S.; Farooq, D.; Ghorbanzadeh, O.; Blaschke, T. Application of the AHP-BWM model for evaluating driver behavior factors related to road safety: A case study for Budapest. *Symmetry* **2020**, *12*, 243. [[CrossRef](#)]
- Beria, P.; Maltese, I.; Mariotti, I. Multicriteria versus Cost Benefit Analysis: A comparative perspective in the assessment of sustainable mobility. *Eur. Transp. Res. Rev.* **2012**, *4*, 137–152. [[CrossRef](#)]
- Macloszek, E.; Kurek, A. The use of a park and ride system a case study based on the City of Cracow (Poland). *Energies* **2020**, *13*, 3473. [[CrossRef](#)]
- Buchari, E. Transportation demand management: A park and ride system to reduce congestion in Palembang city Indonesia. *Procedia Eng.* **2015**, *125*, 512–518. [[CrossRef](#)]
- Shirgaokar, M.; Deakin, E. Study of park-and-ride facilities and their use in the San Francisco Bay Area of California. *Proc. Transp. Res. Rec.* **2005**, *1927*, 46–54. [[CrossRef](#)]
- Ortega, J.; Tóth, J.; Péter, T. Mapping the Catchment Area of Park and Ride Facilities within Urban Environments. *ISPRS Int. J. Geo-Inf.* **2020**, *9*, 501. [[CrossRef](#)]
- Ortega, J.; Hamadneh, J.; Esztergár-Kiss, D.; Tóth, J. Simulation of the Daily Activity Plans of Travelers Using the Park-and-Ride System and Autonomous Vehicles: Work and Shopping Trip Purposes. *Appl. Sci.* **2020**, *10*, 2912. [[CrossRef](#)]
- Ortega, J.; Tóth, J.; Péter, T.; Moslem, S. An Integrated Model of Park-And-Ride Facilities for Sustainable Urban Mobility. *Sustainability* **2020**, *12*, 4631. [[CrossRef](#)]
- Holguín-Veras, J.; Yushimito, W.F.; Aros-Vera, F.; Reilly, J.J. User rationality and optimal park-and-ride location under potential demand maximization. *Transp. Res. Part B Methodol.* **2012**, *46*, 949–970. [[CrossRef](#)]
- Ruan, J.M.; Liu, B.; Wei, H.; Qu, Y.; Zhu, N.; Zhou, X. How Many and Where to Locate Parking Lots? A Space-time Accessibility-Maximization Modeling Framework for Special Event Traffic Management. *Urban Rail Transit* **2016**, *2*, 59–70. [[CrossRef](#)]
- Balsa-Barreiro, J.; Valero-Mora, P.M.; Menéndez, M.; Mehmood, R. Extraction of Naturalistic Driving Patterns with Geographic Information Systems. *Mob. Netw. Appl.* **2020**, 1–17. [[CrossRef](#)]
- Horner, M.W.; Grubestic, T.H. A GIS-based planning approach to locating urban rail terminals. *Transportation* **2001**, *28*, 55–77. [[CrossRef](#)]
- Balsa-Barreiro, J.; Valero-Mora, P.M.; Berné-Valero, J.L.; Varela-García, F.A. GIS mapping of driving behavior based on naturalistic driving data. *ISPRS Int. J. Geo-Inf.* **2019**, *8*, 226. [[CrossRef](#)]
- Farhan, B.; Murray, A.T. A GIS-Based Approach for Delineating Market Areas for Park and Ride Facilities. *Trans. GIS* **2005**, *9*, 91–108. [[CrossRef](#)]
- He, B.; He, W.; He, M. The Attitude and Preference of Traveler to the Park & Ride Facilities: A Case Study in Nanjing, China. *Procedia Soc. Behav. Sci.* **2012**, *43*, 294–301. [[CrossRef](#)]

30. Olaru, D.; Smith, B.; Xia, J.C.; Lin, T.G. Travellers' Attitudes Towards Park-and-Ride (PnR) and Choice of PnR Station: Evidence from Perth, Western Australia. *Procedia Soc. Behav. Sci.* **2014**, *162*, 101–110. [[CrossRef](#)]
31. Cavadas, J.; Antunes, A.P. An optimization model for integrated transit-parking policy planning. *Transportation* **2019**, *46*, 1867–1891. [[CrossRef](#)]
32. Du, B.; Wang, D.Z.W. Continuum modeling of park-and-ride services considering travel time reliability and heterogeneous commuters—A linear complementarity system approach. *Transp. Res. Part E Logist. Transp. Rev.* **2014**, *71*, 58–81. [[CrossRef](#)]
33. Ebrahimi, S.; Bridgelall, R. A fuzzy Delphi analytic hierarchy model to rank factors influencing public transit mode choice: A case study. *Res. Transp. Bus. Manag.* **2021**, *39*, 100496. [[CrossRef](#)]
34. Kumar, A.; Anbanandam, R. Location selection of multimodal freight terminal under STEEP sustainability. *Res. Transp. Bus. Manag.* **2019**, *33*, 100434. [[CrossRef](#)]
35. Hsu, W.K.K.; Lian, S.J.; Huang, S.H.S. An assessment model based on a hybrid MCDM approach for the port choice of liner carriers. *Res. Transp. Bus. Manag.* **2020**, *34*. [[CrossRef](#)]
36. Kutlu Gündoğdu, F.; Duleba, S.; Moslem, S.; Aydın, S. Evaluating public transport service quality using picture fuzzy analytic hierarchy process and linear assignment model. *Appl. Soft Comput.* **2021**, *100*, 106920. [[CrossRef](#)]
37. Moslem, S.; Çelikbilek, Y. An integrated grey AHP-MOORA model for ameliorating public transport service quality. *Eur. Transp. Res. Rev.* **2020**, *12*, 1–13. [[CrossRef](#)]
38. Ghorbanzadeh, O.; Moslem, S.; Blaschke, T.; Duleba, S. Sustainable Urban Transport Planning Considering Different Stakeholder Groups by an Interval-AHP Decision Support Model. *Sustainability* **2018**, *11*, 9. [[CrossRef](#)]
39. Duleba, S. An AHP-ISM approach for considering public preferences in a public transport development decision. *Transport* **2019**, *34*, 662–671. [[CrossRef](#)]
40. Duleba, S. Introduction and comparative analysis of the multi-level parsimonious AHP methodology in a public transport development decision problem. *J. Oper. Res. Soc.* **2020**, 1–14. [[CrossRef](#)]
41. Wong, J.K.W.; Li, H. Application of the analytic hierarchy process (AHP) in multi-criteria analysis of the selection of intelligent building systems. *Build. Environ.* **2008**, *43*, 108–125. [[CrossRef](#)]
42. de Brito, M.M.; Evers, M.; Almoradie, A.D.S. Participatory flood vulnerability assessment: A multi-criteria approach. *Hydrol. Earth Syst. Sci.* **2018**, *22*, 373–390. [[CrossRef](#)]
43. Duleba, S.; Moslem, S. Examining Pareto optimality in analytic hierarchy process on real Data: An application in public transport service development. *Expert Syst. Appl.* **2019**, *116*, 21–30. [[CrossRef](#)]
44. Ligmann-Zielinska, A.; Jankowski, P. Spatially-explicit integrated uncertainty and sensitivity analysis of criteria weights in multicriteria land suitability evaluation. *Environ. Model. Softw.* **2014**, *57*, 235–247. [[CrossRef](#)]
45. Hsu, T.H.; Pan, F.F.C. Application of Monte Carlo AHP in ranking dental quality attributes. *Expert Syst. Appl.* **2009**, *36*, 2310–2316. [[CrossRef](#)]
46. Yaraghi, N.; Tabesh, P.; Guan, P.; Zhuang, J. Comparison of AHP and Monte Carlo AHP under different levels of uncertainty. *IEEE Trans. Eng. Manag.* **2015**, *62*, 122–132. [[CrossRef](#)]
47. Hervás-Peralta, M.; Poveda-Reyes, S.; Molero, G.; Santarremigia, F.; Pastor-Ferrando, J.-P. Improving the Performance of Dry and Maritime Ports by Increasing Knowledge about the Most Relevant Functionalities of the Terminal Operating System (TOS). *Sustainability* **2019**, *11*, 1648. [[CrossRef](#)]
48. Yüksel, I.; Dağdeviren, M. Using the analytic network process (ANP) in a SWOT analysis—A case study for a textile firm. *Inf. Sci.* **2007**. [[CrossRef](#)]
49. Ergu, D.; Kou, G.; Shi, Y.; Shi, Y. Analytic network process in risk assessment and decision analysis. *Comput. Oper. Res.* **2014**, *42*, 58–74. [[CrossRef](#)]
50. Bozóki, S.; Fülöp, J. Efficient weight vectors from pairwise comparison matrices. *Eur. J. Oper. Res.* **2018**, *264*, 419–427. [[CrossRef](#)]
51. Aydın, S.; Kahraman, C. Evaluation of firms applying to Malcolm Baldrige National Quality Award: A modified fuzzy AHP method. *Complex Intell. Syst.* **2019**, *5*, 53–63. [[CrossRef](#)]
52. Haseli, G.; Sheikh, R.; Sana, S.S. Base-criterion on multi-criteria decision-making method and its applications. *Int. J. Manag. Sci. Eng. Manag.* **2020**, *15*, 79–88. [[CrossRef](#)]
53. Chatterjee, K.; Kar, S. Multi-criteria analysis of supply chain risk management using interval valued fuzzy TOPSIS. *OPSEARCH* **2016**, *53*, 474–499. [[CrossRef](#)]
54. Chatterjee, K.; Bandyopadhyay, A.; Ghosh, A.; Kar, S. Assessment of environmental factors causing wetland degradation, using Fuzzy Analytic Network Process: A case study on Keoladeo National Park, India. *Ecol. Modell.* **2015**, *316*, 1–13. [[CrossRef](#)]
55. Rezaei, J. Best-worst multi-criteria decision-making method: Some properties and a linear model. *Omega* **2016**, *64*, 126–130. [[CrossRef](#)]
56. Bozóki, S.; Fülöp, J.; Poesz, A. On reducing inconsistency of pairwise comparison matrices below an acceptance threshold. *Cent. Eur. J. Oper. Res.* **2015**, *23*, 849–866. [[CrossRef](#)]
57. Lakusic, S. Ranking conceptual locations for a park-and-ride parking lot using EDAS method. *J. Croat. Assoc. Civ. Eng.* **2018**, *70*, 975–983. [[CrossRef](#)]
58. Fierek, S.; Bieńczyk, M.; Zmuda-Trzebiatowski, P. Multiple criteria evaluation of P&R lots location. *Transp. Res. Procedia* **2020**, *47*, 489–496. [[CrossRef](#)]

59. Ortega, J.; Tóth, J.; Moslem, S.; Péter, T.; Duleba, S. An Integrated Approach of Analytic Hierarchy Process and Triangular Fuzzy Sets for Analyzing the Park-and-Ride Facility Location Problem. *Symmetry* **2020**, *12*, 1225. [[CrossRef](#)]
60. Saaty, T.L. A scaling method for priorities in hierarchical structures. *J. Math. Psychol.* **1977**, *15*, 234–281. [[CrossRef](#)]
61. Kumar, A.A.A.; Gupta, H. Evaluating green performance of the airports using hybrid BWM and VIKOR methodology. *Tour. Manag.* **2020**, *76*, 103941. [[CrossRef](#)]
62. Rezaei, J. Best-worst multi-criteria decision-making method. *Omega* **2015**, *53*, 49–57. [[CrossRef](#)]
63. Ren, J.; Liang, H.; Chan, F.T.S. Urban sewage sludge, sustainability, and transition for Eco-City: Multi-criteria sustainability assessment of technologies based on best-worst method. *Technol. Forecast. Soc. Change* **2017**, *116*, 29–39. [[CrossRef](#)]
64. Moslem, S.; Campisi, T.; Szmelter-Jarosz, A.; Duleba, S.; Nahiduzzaman, K.M.; Tesoriere, G. Best-worst method for modelling mobility choice after COVID-19: Evidence from Italy. *Sustainability* **2020**, *12*, 6824. [[CrossRef](#)]
65. Orellana, D.; Guerrero, M.L. Exploring the influence of road network structure on the spatial behaviour of cyclists using crowdsourced data. *Environ. Plan. B Urban Anal. City Sci.* **2019**, *46*, 1314–1330. [[CrossRef](#)]
66. Hermida, C.; Cordero, M.; Orellana, D. Analysis of the influence of urban built environment on pedestrian flow in an intermediate-sized city in the Andes of Ecuador. *Int. J. Sustain. Transp.* **2019**, *13*, 777–787. [[CrossRef](#)]
67. Jairo, O.; János, T.; Tamás, P. A spatial study of the catchment area of P&R facilities. In Proceedings of the X. International Conference on Transport Sciences Győr 2020, Gyor, Hungary, 29–30 October 2020; p. 20.
68. Ortega, J.; Tóth, J.; Péter, T. Estimation of parking needs at Light Rail Transit System stations. In Proceedings of the Conference on Transport Sciences 2019, Gyor, Hungary, 22–23 March 2019; p. 8.