


## Article

# Research on Wind Power Project Risk Management Based on Structural Equation and Catastrophe Theory

Suyan Zhao <sup>1,2</sup>, Xiaopai Su <sup>3</sup>, Jiahui Li <sup>3</sup>, Guibin Suo <sup>1,2</sup> and Xiaoxuan Meng <sup>3,\*</sup> <sup>1</sup> School of Management, Hebei GEO University, Shijiazhuang 050031, China<sup>2</sup> Natural Resource Asset Capital Research Center, Hebei GEO University, Shijiazhuang 050031, China<sup>3</sup> School of Urban Geology and Engineering, Hebei GEO University, Shijiazhuang 050031, China

\* Correspondence: mxx2218247483@163.com

**Abstract:** Wind power projects are a crucial step towards achieving the objectives of “carbon neutrality” and “carbon peak” because they can improve the energy crisis and contribute towards environmental pollution reduction. However, the risks of wind power projects cannot be ignored, and the success of the design phase can affect the risks and benefits of wind power projects throughout their life cycle. This paper first proposes causality hypotheses for four types of risk factors in wind power projects: policy, economy, technology, and construction. It constructs a structural equation model for wind power project risk factors and then tests and modifies the model. Then, based on the latent variables of policy, economy, technology, and construction, and the relevant explicit variables, the risk index evaluation system of the wind power project design phase is constructed. The risk assessment catastrophe model of wind power projects is further established, and it is used to evaluate the risk of the K wind power project in the design phase. The risk assessment can identify the overall risk and main risk sources in wind power projects in the design phase and provide countermeasures for effectively controlling risks in wind power projects in China.

**Keywords:** wind power project; structural equation; mutation model; risk assessment



**Citation:** Zhao, S.; Su, X.; Li, J.; Suo, G.; Meng, X. Research on Wind Power Project Risk Management Based on Structural Equation and Catastrophe Theory. *Sustainability* **2023**, *15*, 6622. <https://doi.org/10.3390/su15086622>

Academic Editor: Yagang Zhang

Received: 26 February 2023

Revised: 7 April 2023

Accepted: 11 April 2023

Published: 13 April 2023



**Copyright:** © 2023 by the authors. Licensee MDPI, Basel, Switzerland. This article is an open access article distributed under the terms and conditions of the Creative Commons Attribution (CC BY) license (<https://creativecommons.org/licenses/by/4.0/>).

## 1. Introduction

Wind energy is a kind of green and clean energy [1,2]. Wind power projects can effectively alleviate energy shortages and reduce carbon emissions, which helps to achieve the goals of “carbon neutrality” and “carbon peak”. In recent years, with the rapid growth of installed wind power capacity [3,4], the risk control of wind power projects has become the focus of many scholars.

Turner et al. [5] studied risk management methods for wind and solar energy projects and found that managing these risks is becoming increasingly important, as market risks, construction risks, and operation risks increase. Han Sun [6] analyzed the influencing factors in the processes of wind power projects and tried to find the factor with the highest probability value, which is obtained by simulating the probability distribution of different influencing factors using the Monte Carlo analysis method. Anyou Dong et al. [7] identified the source, process, and endpoint risk factors of renewable energy generation in China by examining the risk factors of renewable energy generation projects in detail using an explanatory structural model approach, starting from the life cycle of renewable energy generation. Fengyun Ma et al. [8] analyzed risk factors by studying the whole process of large wind power engineering construction projects and proposed measures for effective prevention and control of project risks. Yunna Wu et al. [9] established an investment risk decision model for the investment planning stage of wind power projects based on interval type II fuzzy numbers and the VIKOR method from the decision perspective. Le Du [10] used the coefficient of variation method and an interpretive structure model to establish the impact model of risk factors at each phase of the whole life period on

kilowatt cost. Ye Tian [11] combined the analytic hierarchy process (AHP) and the fuzzy comprehensive evaluation method to calculate the risk scores of wind power projects during construction and operation and established a decision tree model for risk evaluation of wind power construction projects. Xuemin Zhang et al. [12] identified hidden risks in the design, manufacturing, transportation, construction, operation, and maintenance phases of wind power industry products from the perspective of the industry chain and introduced corresponding risk management insurance strategies. Jui-Sheng Chou et al. [13] identified risk factors in the construction and operation of offshore wind farms in Taiwan. The risk rankings and preventive measures can serve as references for relevant industry personnel in island cities and nearby Asian countries to reduce risk in the management of OWP projects.

As mentioned above, scholars mainly study the risk of investment, operation, or whole periods [4,13–15], and little research has been conducted on the risk of the wind power project design phase. Wind power project construction is often a huge investment, and if problems occur, the resulting losses are often tragic. According to relevant analytical studies, in addition to the impact of decision making on investment, the greatest impact on investment is in the design phase, where the likelihood of achieving savings is 80% [16]. It is therefore particularly important to identify and reduce risk in the design phase of wind power projects. The success of the design phase of a wind power project can not only affect investment decisions but may also reduce construction difficulty during the construction period and increase income during the operation period. As the development of China's wind power market is still immature at this stage, technical services are not yet complete and there are still many shortcomings in the research and development of wind energy technologies, project consultation before wind farm construction, measurement and assessment of wind energy resources, and the selection, planning, and design of wind farms. The perennial operation of wind farms under low power generation conditions results in a huge waste of wind energy resources, which leads to huge economic losses. It is necessary to identify and assess the risks of wind farm projects during the design phase to ensure that good economic benefits can be obtained once the wind farm is in operation [17,18].

Wind power projects are characterized by short, frequent, and fast meetings [19]. Moreover, the work of investors, designers, builders, construction teams, and other participants is influenced by each other. Therefore, the risks generated by any party can have a marked impact on the whole project. The correlation between risk factors in wind power projects makes the application of existing common risk evaluation methods very limited, as the Monte Carlo numerical simulation or hierarchical analysis, for example, have high requirements for the independence of risk factors. The obvious disadvantage of the probabilistic method is that it is too mechanical, many risk factors cannot be quantified or obey unknown distribution functions, and mandatory application of some distribution functions will cause a large deviation between the evaluation results and the actual situation. For this reason, this paper must find a new risk evaluation method. The structural equation model can solve the problem of data information processing among various variables and factors and is suitable for the analysis of risk factors in wind power projects [20,21]. In this paper, the causality hypothesis of wind power project risk factors is first proposed and found to be suitable for analysis using structural equation modeling. Therefore, the structural equation model of wind power project risk factors was established, tested, and modified. At the same time, the fuzzy mathematics theory and catastrophe theory [22–25], taking the sudden occurrence of risks and the fuzziness of risk evaluation features into account, were used to construct the risk index evaluation system in the design phase of wind power projects based on the latent variables and related explicit variables determined by the structural equation model, and establishes the risk evaluation catastrophe model of wind power projects. Finally, the model is used to carry on the empirical research on the K wind power project for evaluating the risk of wind power projects. The overall risk and

main risk sources can be found in the design phase, which provides countermeasures for effectively controlling risk in wind power projects in China.

## 2. Introduction to Structural Equation Model Method

An SEM (structural equation model) is also known as a latent variable or linear structural model. An SEM is a statistical model for quantifying variables and testing hypothetical relationships and is widely used in scientific research [26], as it can solve problems with variables that are not directly observable by studying both observed and potential variables [27]. It has been promoted in many scientific fields of study and has brought convenience to scientific research. An SEM bridges the gap between theory and practice and allows for the existence of elastic variable errors. It can analyze and verify the relationship between multiple variables at the same time.

Generally, an SEM consists of 2 parts: the measurement model and structural model, as shown in Figure 1. The measurement model is used to study the relationship between measurable variables and unmeasurable variables, and the structural model is used to study the relationship between unmeasurable variables.

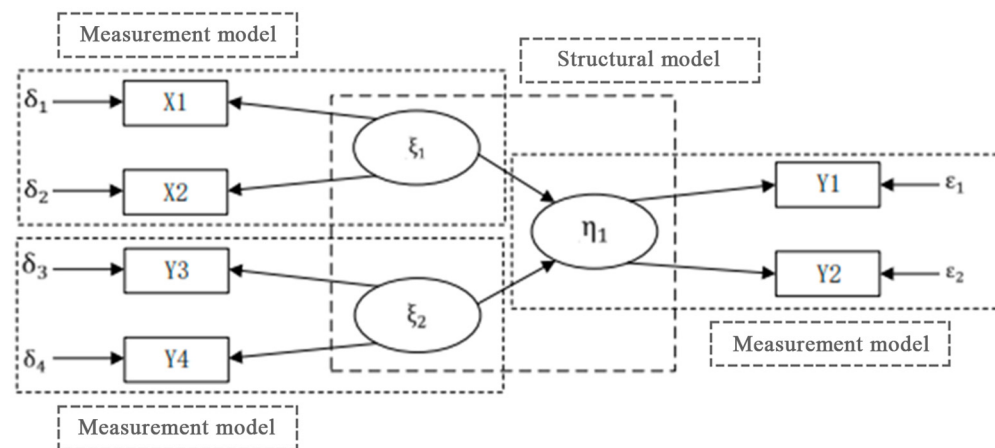


Figure 1. Structural equation model.

Measurement model:

$$\begin{cases} x = \Lambda_x \xi + \delta \\ y = \Lambda_y \eta + \varepsilon \end{cases} \quad (1)$$

Structural model:

$$\eta = \beta \eta + \Gamma \xi + \zeta \quad (2)$$

where  $x$  represents a vector composed of exogenous variables and  $y$  represents a vector composed of endogenous variables.  $\Lambda_x$  represents the factor loading matrix between exogenous indicators and exogenous variables and  $\Lambda_y$  represents the loading matrix between variables (endogenous).  $\eta$  is a vector composed of endogenous latent variables.  $\delta$  and  $\varepsilon$  are the measurement errors of explicit variables.  $\beta$  is the coefficient matrix of endogenous latent variables.  $\Gamma$  denotes the coefficient matrix of  $\xi$  and  $\eta$ .  $\zeta$  represents a vector composed of exogenous latent variables.  $\zeta$  represents the error term of the structural equation.

The application process of structural equation modeling is usually divided into 5 steps: model construction, model fitting, model evaluation, model modification, and model analysis.

## 3. Construction of Structural Equation Model for Risk Factors in Wind Power Projects

This paper examines risk management in wind power projects during the design phase. The risk factors in the design phase of a wind power project were first identified and then a structural equation model of the risk factors was developed. The paper begins by combing through the relevant literature (see Table 1). The risk factors that appear in Table 1 include six categories: policy, economic, technical, construction, environmental, and social,

and the risk factors that appear more than four times include policy, economic, technical, and construction factors. Based on the frequency of risk factors in the literature, this paper summarizes the risk factors in the design phase of wind power projects, which include four main categories: policy, economic, technical, and construction.

**Table 1.** Preliminary screening of literature and display of risk factors in wind power projects.

Author	Article Title	Risk Factors
Ye Tian [11]	Risk assessment and application of wind power project based on improved multi-level fuzzy comprehensive evaluation	Natural environment risk Economic risk National policy risk Construction risk
Mei Chao [28]	Research on risk assessment of K wind farm construction project	Policy risk Environmental and ecological risks Technical risk Economic risk Social risk Manage risk
Shen Lei [29]	Analysis of risk control in large-scale wind power project construction	Natural disaster risk Resource allocation risk Technology implementation risk Construction management risk
Li Kai [30]	Research on fuzzy comprehensive evaluation of wind power project risk	Policy risk Economic risk Technical risk Personnel risk
Peng Xiaodong [31]	Risk management and risk countermeasures research on wind power project construction period	Technical risk Policy risk Financing risk Organizational management risk

Based on the literature review of risk factors in the design phase of wind power projects, this paper consults experts in the field of wind power and concludes that environmental factors mainly refer to environmental policies. Further, the author's experience in the field led to the identification of four risk factors in the design phase of wind power projects: policy, economics, technology, and construction.

**Policy factors:** Wind power is a renewable and clean energy source, and under the dual pressure of energy shortage and climate change, it depends to a certain extent on the strength of national policy support, which directly affects whether wind power projects and the wind power industry can develop smoothly. As the unit cost of wind power is relatively high, without considerable policy support in terms of price, the development of wind power projects and the wind power industry will face huge difficulties. Therefore, policy factors are screened as one of the risk factors in the design phase of a wind power project.

**Economic factors:** The ultimate goal of a wind farm construction project is to make a profit, so the economic risk is a risk that wind power companies need to care about as well as consider. As the wind power industry is characterized by large investments and long capital recovery cycles, it requires a larger loan ratio to be used in the project investment process and therefore requires investors to take on risks such as inflation, currency devaluation, and interest rate changes. Although the current price of wind power equipment has been reduced, it is still high overall and there is still a large capital outlay when purchasing equipment. The risk of equipment cost should be considered when evaluating the risk of wind farm construction projects. At the same time, whether the electricity sent out by the wind farm can be consumed promptly will also directly affect the benefits of wind farm production.

**Technical factors:** In the design phase of a wind power project, the overall construction organization design will affect the overall quality of the project implementation. Usually, the overall construction organization design is completed by a professionally qualified design unit, which completes a feasibility study and prepares a general plan based on the specific characteristics of the project and project information before the project is implemented. Therefore, the level of technical competence of the design unit has an important influence on the implementation of the wind power project.

**Construction factors:** Wind power projects require the participation of the designer, the builder, the wind power equipment manufacturer, and the owner, who needs to manage and coordinate the work of the other three parties in the wind power project. A strong management capability on the part of the owner in the wind power project will ensure that the construction of the project proceeds smoothly. In the face of the difficulty of constructing a wind power construction project, the construction side must be able to complete the construction project with qualified quality and within the scheduled time. Therefore, construction factors are used as one of the risk factors in the design phase of a wind power project.

### *3.1. Preliminary Path Assumptions*

Risk factors in the design phase of wind power projects include policy factors, economic factors, technical factors, and construction factors. Policy factors include wind power industry policy, electrovalence policy, and ecological environment policy. Currently, China is encouraging the development of the wind power industry and has introduced a series of financial and fiscal policies to support it. Fiscal and financial policies can reduce the financing costs of wind power projects to a certain extent. The green energy produced by wind power projects will eventually be transmitted through the grid, and the electrovalence policy will affect the grid's ability to consume and thus affect the grid-connected transmission of wind power projects. Based on the above considerations, this paper argues that the policy aspects of wind power projects have a direct impact on the economic aspects of risk. The design phase of a wind power project takes into account economic factors such as financing capacity, absorption capacity of the power grid, and the cost of wind power equipment. The economic status of a project affects its construction methods, schedule, and safety requirements, and thus the construction factors of the project. The thesis therefore assumes that economic risk has a significant impact on construction risk. Wind power projects must use scientific, reasonable, and feasible technical solutions, deepening designs, and construction organization designs to ensure the economics of the project, not necessarily the leading domestic- or world-advanced design and construction technologies, and therefore the paper assumes that technical risk has a significant impact on economic risk. The technical aspects of a wind power project are the basis and foundation for the development of a construction program and are the guarantee that the construction program is scientific and feasible. The paper hypothesizes that the technical aspects of risk have a significant impact on the construction aspects of risk. Therefore, the paper proposes the following preliminary path assumptions for the four latent variables: policy factors, economic factors, technical factors, and construction factors:

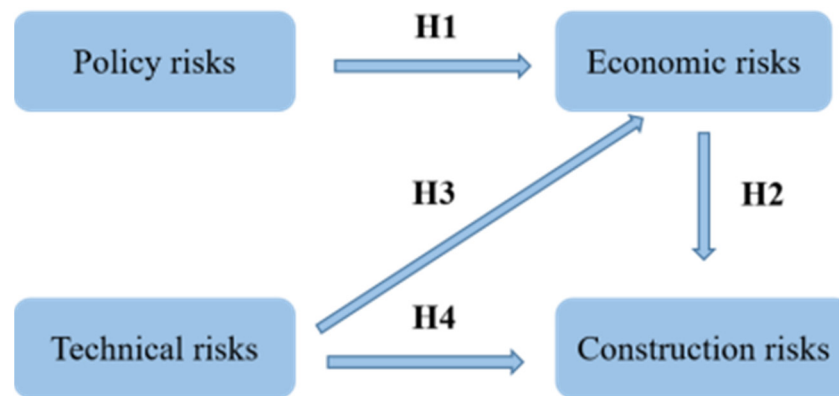
**H1.** *Policy risks have a significant impact on economic risks.*

**H2.** *Economic risks have a significant impact on construction risks.*

**H3.** *Technical risks have a significant impact on economic risks.*

**H4.** *Technical risks have a significant impact on construction risks.*

The structural equation model of the preliminary hypothesis is shown in Figure 2.



**Figure 2.** Structural equation model diagram of preliminary hypothesis.

Since the above four types of risks cannot be directly measured and evaluated, it is necessary to determine the observed variables of each risk element. In this paper, a wind power project risk factor table is established (see Table 2) based on expert suggestions and relevant theoretical research.

**Table 2.** Risk factors of wind power projects.

Latent Variable	Explicit Variable
Policy factor A	Wind power industry policy $a_1$ Electrovalence policy $a_2$ Ecological environment policy $a_3$
Economic factor B	Financing capacity $b_1$ Absorption capacity of power grid $b_2$ Wind power equipment cost $b_3$
Technical factor C	Wind energy resource conditions $c_1$ Feasibility of technical solution $c_2$ Deepen the level of design $c_3$ Construction organization design $c_4$
Construction factor D	Management risk $d_1$ Construction risk $d_2$ Security risk $d_3$ Schedule risk $d_4$

### 3.2. Sending and Collecting Questionnaires

The questionnaires were distributed to wind power industry experts and practitioners. The questionnaire was adopted in the form of a Likert five-level scale, and the set of comments was  $V = \{V_1, V_2, V_3, V_4, V_5\} = \{\text{very small, small, average, large, very large}\} = \{1, 2, 3, 4, 5\}$ . A total of 300 questionnaires were collected from relevant personnel in the field of wind power and the statistical results are shown in Table 3.

**Table 3.** Sample distribution of questionnaire for risk assessment of wind power projects.

Personal Information	Classification	Quantity	Percentage	Cumulative Percentage
Gender	Male	186	62.00%	62.00%
	Female	114	38.00%	100.00%
Educational level	Junior college and below	58	19.33%	19.33%
	Undergraduate	147	49.00%	68.33%
	Masters degree or above	95	31.67%	100.00%

Table 3. Cont.

Personal Information	Classification	Quantity	Percentage	Cumulative Percentage
Work unit	Government department	57	19.00%	19.00%
	University scientific research	43	14.33%	33.33%
	Project company	82	27.33%	60.67%
	Design consulting unit	21	7.00%	67.67%
	Construction unit	69	23.00%	90.67%
	Other units	28	9.33%	100.00%
Understanding of the project	Do not understand	38	12.67%	12.67%
	Understand	153	51.00%	63.67%
	Know well	109	36.33%	100.00%
Working years	1–3	54	18.00%	18.00%
	4–5	87	29.00%	47.00%
	6–10	103	34.33%	81.33%
	10	56	18.67%	100.00%

#### 4. Structural Equation Model Test of Wind Power Project Risk Factors

A structural equation model (SEM) is a method to verify the causal relationship among latent variables that allows some errors between variables, and the established model has a high degree of fitting. In this paper, the structural equation model was used to analyze the causal relationship between risk factors in wind power projects.

##### 4.1. Reliability Test of Sample Data

A reliability test was used to verify the consistency and stability of sample data, which are usually verified by Cronbach's Alpha method. In this paper, the reliability of each latent variable in the questionnaire and the total reliability of the questionnaire, as shown in Table 4, was tested by SPSS 25, respectively.

Table 4. Statistical table of reliability test of sample data.

Latent Variable	Explicit Variable	Reliability (Klombach Coefficient)
Policy factor A	Wind power industry policy a <sub>1</sub> Electrovalence policy a <sub>2</sub> Ecological environment policy a <sub>3</sub>	0.769
Economic factor B	Financing capacity b <sub>1</sub> Absorption capacity of power grid b <sub>2</sub> Wind power equipment cost b <sub>3</sub>	0.779
Technical factor C	Wind energy resource conditions c <sub>1</sub> Feasibility of design scheme c <sub>2</sub> Deepen the level of design c <sub>3</sub> Construction organization ability c <sub>4</sub>	0.796
Construction factor D	Management risk d <sub>1</sub> Construction risk d <sub>2</sub> Security risk d <sub>3</sub> Schedule risk d <sub>4</sub>	0.706
whole		0.815

The reliabilities of the four latent variables A, B, C, and D were 0.769, 0.779, 0.796, and 0.706, respectively. Moreover, the reliability of the total volume table reached 0.815. High reliability was indicated in this scale.

### 4.2. Validity Test of Sample Data

A validity test was used to measure whether the design of question type was reasonable and whether it could reflect the problem to be studied. KMO value and Bartlett sphericity are usually used to test the validity of sample data. In this paper, the validity of the questionnaire, as shown in Table 5, was tested by SPSS 25.

**Table 5.** Statistical table of validity test of sample data.

		KMO and Bartlett's Test				
		Whole	A	B	C	D
KMO sample appropriateness measure		0.820	0.655	0.689	0.767	0.723
Bartlett's sphericity test	Approximate Chi-square	1344.672	251.824	251.855	366.281	215.465
	Degree of freedom	91	3	3	6	6
	Significance	0.000	0.000	0.000	0.000	0.000

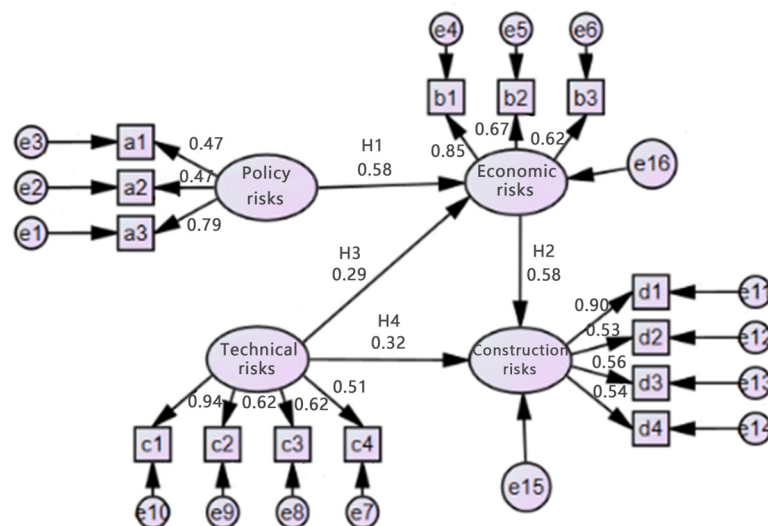
Note: "A" indicates policy factor, "B" indicates economic factor, "C" indicates technical factor, and "D" indicates construction factor.

It can be seen from Table 5 that the whole KMO value of the sample data was 0.820, and the KMO values of the four latent variables were also greater than 0.5, while the significance level of  $p = 0.000$  for the Bartlett's sphericity test for the whole and each latent variable meets the criterion of  $p < 0.01$ , indicating that the questionnaire data have high validity.

In conclusion, the questionnaire data have good reliability and validity and meet the construction requirements of the structural equation model, which can be used to verify the preliminary theoretical hypotheses.

### 4.3. Preliminary Verification of Structural Equation Model

Using AMO 23.0 software, a preliminary structural equation model was constructed, and the questionnaire data were imported into the software. The model was fitted using the maximum likelihood estimation method and standardized for the structure of each path run of the model. The results of the runs and the calculation of each indicator are shown in Figure 3.



**Figure 3.** Normalized structural equation model diagram.

The estimated values of each parameter were obtained, as shown in Table 6, through the validation analysis of potential variables. The conclusion is as follows: the path coefficients of the four preliminary hypotheses are significant and the hypothesis is valid.



**Table 6.** Parameter estimates of confirmatory factor analysis of potential variables.

Latent Variable	Estimate		S.E.	C.R.	p	Remarks
	Non-Standardization	Standardization				
B <- - - A	0.603	0.584	0.057	10.631	***	H1 establishment
B <- - - C	0.592	0.287	0.050	11.897	***	H3 establishment
D <- - - B	0.604	0.575	0.049	12.239	***	H2 establishment
D <- - - C	0.699	0.323	0.055	12.674	***	H4 establishment

Note: "\*\*\*\*" corresponds to a significant level of 0.1%.

According to the fitting degree index analysis results of the model in Table 7, it can be seen that the fitting degree of the model cannot reach the optimal standard for several indexes, so it is necessary to revise the model.

**Table 7.** Analysis results of model fit index.

Exponential Name	Evaluation Criteria		Measured Value
Absolute fit index	CMIN/DF	1 < CMIN/DF < 3, the smaller the better	2.860
	GFI	Greater than 0.9	0.901
	RMR	Less than 0.05, the smaller the better	0.128
	SRMR	Less than 0.05, the smaller the better	/
	RMSEA	Less than 0.05, the smaller the better	0.079
Relative fit index	NFI	Greater than 0.9, the closer to 1 the better	0.835
	TLI	Greater than 0.9, the closer to 1 the better	0.868
	CFI	Greater than 0.9, the closer to 1 the better	0.885
Information index	AIC	The smaller the better	277.952
	CAIC	The smaller the better	280.699

Note: "CMIN/DF" indicates Chi-square/degrees of freedom, "GFI" indicates goodness-of-fit index, "RMR" indicates root of mean square residual, "SRMR" indicates standardized root-mean-square residual, "RMSEA" indicates root-mean-square error of approximation, "NFI" indicates normed fit index, "TLI" indicates Tucker-Lewis index, "CFI" indicates comparative fit index, "AIC" indicates Akaike information criterion, and "CAIC" indicates consistent Akaike's information criterion.

#### 4.4. Structural Equation Model Modification

The initial model was modified as per the software instructions according to the calculation results of "Modification Indices (M.I.)" of the option in AMOS23.0, and the covariance modification suggestions are shown in Table 8.

**Table 8.** Covariance modification suggestions.

Relationship	M.I.	Par Change
e <sub>2</sub> <- -> e <sub>3</sub>	23.661	0.271
e <sub>1</sub> <- -> e <sub>3</sub>	10.702	0.158

In the above table, M.I. indicates that if a correlation path is added between the explicit variables of electricity price policy and ecological environment policy, the Chi-square value of the model will decrease by 23.661. If a correlation path is added between the two explicit variables of wind power industrial policy and eco-environmental policy, the Chi-square value of the model will decrease by 10.702.

Depending on the actual situation, there is a relationship between the wind power industry policy and the electrovalence policy. The wind power industry is influenced by national preferential policies, for example, by granting some subsidies on electricity prices for wind power projects. There is also a relationship between wind power industry policy and ecological environment policy. To strictly protect forest land in areas with important ecological functions and sensitive ecological fragility, ecological environment

policy strictly regulates the use of forest land for wind farm construction. It promotes the healthy development of the wind power industry and the harmonious coexistence of man and nature. Therefore, according to the model proposal, it is of practical significance to add correlation paths between the residual variables of the significant variables  $a_1 \sim a_2$  and  $a_1 \sim a_3$ .

Compared with the initial model, the goodness of fit index of the revised model has been greatly improved, and the comparison results are shown in Table 9.

**Table 9.** Analysis results of fitting degree index of modified model.

Exponential Name	Evaluation Criteria	Measured Value	Corrected Measured Value	
Absolute fit index	CMIN/DF	1 < CMIN/DF < 3, the smaller the better	2.860	1.986
	GFI	Greater than 0.9	0.901	0.937
	RMR	Less than 0.05, the smaller the better	0.128	0.110
	SRMR	Less than 0.05, the smaller the better	/	/
	RMSEA	Less than 0.05, the smaller the better	0.079	0.057
Relative fit index	NFI	Greater than 0.9, the closer to 1 the better	0.835	0.888
	TLI	Greater than 0.9, the closer to 1 the better	0.868	0.930
	CFI	Greater than 0.9, the closer to 1 the better	0.885	0.940
Information index	AIC	The smaller the better	277.952	208.920
	CAIC	The smaller the better	280.699	211.878

Note: "CMIN/DF" indicates Chi-square/degrees of freedom, "GFI" indicates goodness-of-fit index, "RMR" indicates root of mean square residual, "SRMR" indicates standardized root-mean-square residual, "RMSEA" indicates root-mean-square error of approximation, "NFI" indicates normed fit index, "TLI" indicates Tucker-Lewis index, "CFI" indicates comparative fit index, "AIC" indicates Akaike information criterion, and "CAIC" indicates consistent Akaike's information criterion.

After the model was corrected, the program was re-run and the structure of each path run of the model was normalized. The final results are shown in Figure 4 and the results of the analysis of the revised latent and explicit variable parameter estimates are shown in Table 10.

**Table 10.** Analysis results of latent variable and explicit variable parameter estimation after modification.

Latent Variable	Estimate		S.E.	C.R.	p	Label
	Non-Standardization	Standardization				
B <--- A	0.654	0.513	0.074	8.851	***	W1
B <--- C	0.566	0.278	0.047	12.076	***	W4
D <--- B	0.364	0.445	0.048	7.533	***	W2
D <--- C	0.674	0.405	0.051	13.327	***	W3
a <sub>3</sub> <--- A	1	0.695				
a <sub>2</sub> <--- A	0.654	0.448	0.074	8.851	***	W1
a <sub>1</sub> <--- A	0.364	0.227	0.048	7.533	***	W2
b <sub>1</sub> <--- B	1	0.887				
b <sub>2</sub> <--- B	0.674	0.691	0.051	13.327	***	W3
b <sub>3</sub> <--- B	0.566	0.636	0.047	12.076	***	W4
c <sub>4</sub> <--- C	1	0.551				
c <sub>3</sub> <--- C	1.171	0.619	0.129	9.105	***	W5
c <sub>2</sub> <--- C	1.114	0.626	0.121	9.185	***	W6
c <sub>1</sub> <--- C	1.889	0.937	0.177	10.684	***	W7
d <sub>1</sub> <--- D	1	0.849				
d <sub>2</sub> <--- D	0.663	0.569	0.074	9.01	***	W8
d <sub>3</sub> <--- D	0.596	0.544	0.069	8.589	***	W9
d <sub>4</sub> <--- D	0.615	0.536	0.073	8.463	***	W10

Note: "\*\*\*\*" corresponds to a significant level of 0.1%.

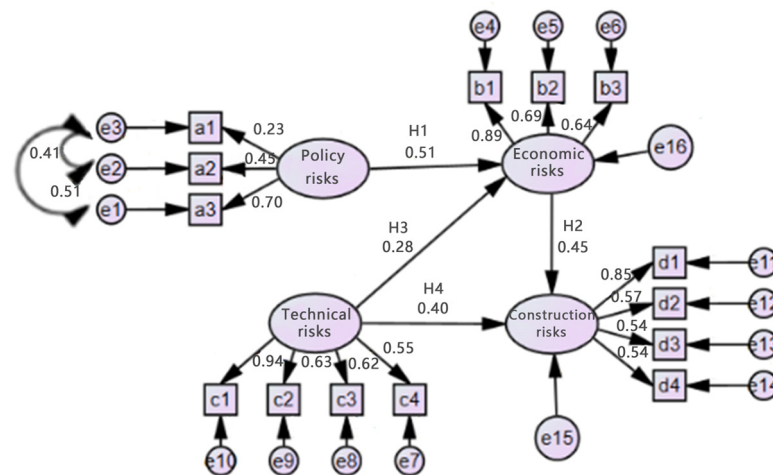


Figure 4. Final standardized structural equation model diagram.

According to the calculation results of the model, the effect coefficients among all latent variables are analyzed in Table 11.

Table 11. Calculation table of total effect between latent variables.

Latent Variable	Direct Effect	Indirect Effect	Total Effect
B <--- A	0.584	0	0.584
B <--- C	0.287	0	0.287
D <--- B	0.575	0	0.575
D <--- C	0.323	0.165	0.488
D <--- A	0	0.336	0.336

#### 4.5. Analysis of Model Results

The final standardized structural equation model operation results show:

For the H1 hypothesis, the standardized path coefficient of  $A \rightarrow B$  is 0.513, and  $p < 0.05$ , which passes the test. That is, policy risks have a significant impact on economic risks. H<sub>1</sub> is established.

For the H2 hypothesis, the standardized path coefficient of  $B \rightarrow D$  is 0.445, and  $p < 0.05$ , which passes the test. In other words, economic risks have a significant impact on construction risks. H<sub>2</sub> is established.

For the H3 hypothesis, the standardized path coefficient of  $C \rightarrow B$  is 0.278 and  $p < 0.05$ , which passes the test. That is, technical risks have a significant impact on economic risks. H<sub>3</sub> is established.

For the H4 hypothesis, the standardized path coefficient of  $C \rightarrow D$  is 0.405, and  $p < 0.05$ , which passes the test. That is, technical risks have a significant impact on construction risks. H<sub>4</sub> is established.

To sum up, all four hypotheses proposed are valid in this paper. Combined with reality, fiscal and financial policies can reduce the financing costs of wind power projects to a certain extent, while electrovalence policy can affect the grid's capacity to consume. Therefore, policy-related risks have a significant impact on economic risks. The economic situation of a wind power project can affect its construction methods, schedule, and safety requirements, thus influencing the construction factors of the project. Therefore, economic risks have a significant impact on construction risks. For wind power projects, scientific, reasonable, and feasible technical solutions that deepen design and construction organization design can ensure the economy of the project. Therefore, the technical aspects of risk have a significant impact on the economic aspects of risk. The technical proposal of a wind power project is the basis for the construction plan and is the guarantee of a scientific and feasible

construction plan. Therefore, the technical aspects of the risk have a significant impact on the construction aspect of the risk.

### 5. Risk Assessment of Wind Power Project Design Phase

#### 5.1. Construction of Wind Power Project Risk Evaluation Index System

The structural equation model shows that the risk factors of wind power projects mainly include policy, economy, technology, and construction. On this basis, the risk evaluation index system was constructed in the wind power project design phase (see Table 12).

**Table 12.** Risk evaluation index system of wind power project design phase.

Global Layer	System Layer	Index Layer
Risk in the design phase of wind power projects	Policy risk A	Wind power industry policy a <sub>1</sub> Electrovalence policy a <sub>2</sub> Ecological environment policy a <sub>3</sub>
	Economic risk B	Financing capacity b <sub>1</sub> Absorption capacity of power grid b <sub>2</sub> Wind power equipment cost b <sub>3</sub>
	Technical risk C	Wind energy resource conditions c <sub>1</sub> Feasibility of design scheme c <sub>2</sub> Deepen the level of design c <sub>3</sub> Construction organization ability c <sub>4</sub>
	Construction risk D	Management risk d <sub>1</sub> Construction risk d <sub>2</sub> Security risk d <sub>3</sub> Schedule risk d <sub>4</sub>

#### 5.2. Basic Principle of Mutation Model and Construction of Risk Assessment Model in Wind Power Project Design Phase

##### (1) Basic principle of mutation model

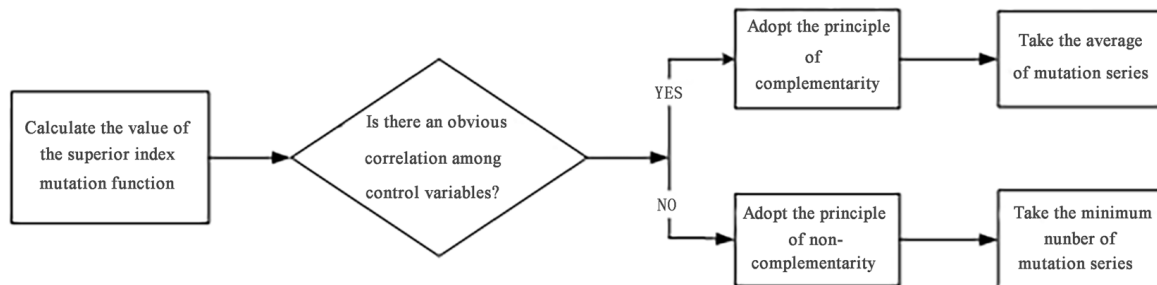
Abrupt change theory is a new branch of mathematics to study discontinuity. The common mutation models are divided into four types: folding mutation, pointy mutation, dovetail mutation, and butterfly mutation (as shown in Table 13). Usually, appropriate mutation models are selected according to the number of control parameters. Different mutation models have different mutation potential functions, and the normalization formula can transform control variables and state variables into the same qualitative state to meet the calculation requirements. When the normalization formula is used for calculation, each control variable has different degrees of influence on the state variable, so it is necessary to prioritize the importance of the control variable.

**Table 13.** Four common mutation models.

Mutation Type	Control Parameter	Mutation Potential Function	Normalized Formula	Control Variable Importance Ranking
Folding mutation	1	$f(x) = x^3 + ux$	$x_u = u^{1/2}$	/
Cusp mutation	2	$f(x) = x^4 + ux^2 + vx$	$x_u = u^{1/2}, x_v = v^{1/3}$	$u > v$
Dovetail mutation	3	$f(x) = x^5 + ux^3 + vx^2 + wx$	$x_u = u^{1/2}, x_v = v^{1/3}, x_w = w^{1/4}$	$u > v > w$
Butterfly mutation	4	$f(x) = x^6 + tx^4 + ux^3 + vx^2 + wx$	$x_t = t^{1/2}, x_u = u^{1/3}, x_v = v^{1/4}, x_w = w^{1/5}$	$t > u > v > w$

The control variables of the mutation function can be used as the mutation membership function of risk assessment in the design phase of wind power projects after normalization.

When calculating the mutation membership function value step by step, the principle of “complementary” or “non-complementary” should be implemented according to whether each control variable of the index at the same level has an obvious interrelation (as shown in Figure 5).



**Figure 5.** Flow chart of application principle to calculate mutation function value of superior index.

## (2) Determine the risk level of evaluation indicators

In this paper, risk levels are divided into five levels and the set of comments is  $V = \{\text{low risk, low risk, medium risk, high risk, high risk}\}$ . Due to the fuzziness of risk levels, fuzzy numbers are used to describe semantic variables according to the fuzzy theory,  $V = \{\text{low risk, low risk, medium risk, high risk, high risk}\} = \{1, 3, 5, 7, 9\}$ .

The scoring results of experts were summarized and counted. The average scores of 10 experts were taken for each index. The difference method was adopted to conduct dimensionless processing for the scoring values of each evaluation index and the scoring results were normalized to the range [0–1]. Since risk is a negative indicator, the standardized formula of negative indicators should be adopted as Formula 3:

$$x'_{ij} = \frac{\max(x_{ij}) - x_{ij}}{\max(x_{ij}) - \min(x_{ij})} \quad (3)$$

## (3) Mutation level was calculated by mutation theory

The standardized values of the evaluation index are substituted into the formula of the mutation model and the recursive operation is carried out step by step. Finally, the total mutation level value is obtained. When establishing the abrupt change model of risk indicators in the design phase of wind power projects, the appropriate abrupt change model should be selected according to the number of control variables and the calculation should be calculated step by step, according to the relationship between indicators (Table 14 is the summary table of abrupt change model of risk assessment at the design phase of wind power projects).

## (4) Classification of risk levels

The total mutation phase value can be obtained through the above calculation. The subordinate intervals of risk levels are then determined according to the classification of project risk levels and expert opinions, as shown in Table 15.

The wind power project design phase risk level was confirmed by comparing the total mutation phase value, which is calculated, with the corresponding risk belonging interval. Then, on this basis, reasonable suggestions for wind power project design were proposed to reduce the possibility of risk occurrence.

**Table 14.** Summary of risk assessment mutation models in the design phase of wind power projects.

Global Layer	System Layer	Index Layer a <sub>1</sub>	Mutation Type
Risk in wind power project design phase (complementary butterfly mutation)	Policy risk A	Wind power industry policy a <sub>1</sub> Electrovalence policy a <sub>2</sub> Ecological environment policy a <sub>3</sub>	Non-complementary dovetail mutation
	Economic risk B	Financing capacity b <sub>1</sub> Absorption capacity of power grid b <sub>2</sub> Wind power equipment cost b <sub>3</sub>	Complementary dovetail mutation
	Technical risk C	Wind energy resource conditions c <sub>1</sub> Feasibility of design scheme c <sub>2</sub> Deepen the level of design c <sub>3</sub>	Complementary butterfly mutation
	Construction risk D	Construction organization ability c <sub>4</sub> Manage risk d <sub>1</sub> Construction risk d <sub>2</sub> Security risk d <sub>3</sub> Schedule risk d <sub>4</sub>	Complementary butterfly mutation

**Table 15.** The risk level belongs to the criteria for dividing the interval.

Risk Level	Risk Description	Mutation Level Value
I	Impermissible risk	[0–0.1)
II	Major risk	[0.1–0.3)
III	General risk	[0.3–0.6)
IV	Admissible risk	[0.6–0.9)
V	Negligible risk	[0.9–1]

## 6. K Project Design Phase Risk Assessment

### 6.1. Project Overview

The K wind farm project is located in Kangbao County, Hebei Province. The wind power density level of the wind farm is level 4 and the wind energy resources are rich, which is very suitable for the development of large-scale wind farms. The regional geomorphic unit belongs to the tectonic denudation hill subregion of the tectonic denudation plateau region and the massive-dominated hill subregion with no quaternary active faults. According to the data mastered in the design phase, the wind turbine location layout has avoided basic farmland, nature reserves, tourist areas, etc., there are no military facilities and there is no mining problem involved. To the south of the K wind farm, there is the Huade–Kangbao highway, which reaches the county town in the east with convenient transportation.

### 6.2. K Wind Power Project Design Phase Risk Assessment

The risk evaluation index system constructed above was applied to the K wind power project. Ten experts in the wind power field were invited to score the indexes of the index layer of the project according to their theoretical knowledge and experience combined with the project data, and the score of the risk evaluation index of the design phase of the K wind power project was obtained. Then, according to the index standardization formula, the expert scores were normalized to the range [0–1] and the standardized scores of each index were calculated. Then, according to the number of control variables and the importance of variables of the evaluation index, the corresponding mutation model type was selected to establish the mutation model of risk in the design phase of the K wind power project. The standardized scores were substituted into the corresponding mutation function normalization formula and the mutation level value was obtained through calculation. The mutation level value (MLV) of the upper-level index was calculated through step-by-step recursive calculation according to the principle of “complementary” and “non-complementary” and the total mutation level value was finally obtained (as shown in Table 16).

**Table 16.** Summary of numerical calculation results of mutation phase of K project.

Global Layer	MLV	System Layer	MLV	Mutation Type	Mutation Type	MLV
Overall risk in wind power project design phase	0.8362	Policy risk A	0.8116	Non-complementary dovetail mutation	Wind power industry policy a <sub>1</sub>	0.8116
					Electrovalence policy a <sub>2</sub>	0.8649
					Ecological environment policy a <sub>3</sub>	0.8244
		Economic risk B	0.7256	Complementary dovetail mutation	Financing capacity b <sub>1</sub>	0.8150
					Absorption capacity of power grid b <sub>2</sub>	0.4369
					Wind power equipment cost b <sub>3</sub>	0.9248
		Technical risk C	0.8963	Complementary butterfly mutation	Wind energy resource conditions c <sub>1</sub>	0.8237
					Feasibility of design scheme c <sub>2</sub>	0.8516
					Deepen the level of design c <sub>3</sub>	0.9772
					Construction organization ability c <sub>4</sub>	0.9327
		Construction risk D	0.9137	Complementary butterfly mutation	Management risk d <sub>1</sub>	0.9373
					Construction risk d <sub>2</sub>	0.8516
					Security risk d <sub>3</sub>	0.9701
					Schedule risk d <sub>4</sub>	0.8865

The calculated risk mutation level value of the K wind power project in the design phase is 0.8632. Compared with the risk subordination interval, it can be seen that the risk level of this wind power project in the design phase is IV (acceptable risk). In addition, among the first-level indicators, “construction risk D” is graded V (negligible risk), while “policy risk A”, “economic risk B”, and “technical risk C” are graded IV (acceptable risk).

## 7. Conclusions and Suggestions

In this paper, a structural equation model of wind power project risk factors is constructed. Based on the latent variables of policy, economy, technology, and construction, as well as the relevant explicit variables, the risk index evaluation system of wind power project design phase was constructed. Fuzzy mathematics theory and catastrophe theory were used to establish a wind power project risk factor evaluation model, and the model was used to evaluate the risk in the design phase of the K wind power project. It is concluded that the risk mutation level value of the K wind power project design phase is 0.8632 and the risk level of this wind power project design phase is IV (acceptable risk), which is consistent with the actual situation of the project. It can be seen that the risk assessment model of wind power project design phase based on structural equation and catastrophe theory is effective, scientific, and feasible.

Based on the results of the structural equation model of risk factors in the design phase of wind power projects and the empirical analysis of risk evaluation in the design phase of the K wind power project, the following recommendations are made for effective control of risks in the design phase of wind power projects in China:

- (1) For “policy risks”: In view of China’s “dual carbon” strategic objectives, this study will encourage high-quality development. The country will continue to increase its support for green energy projects for a considerable period; however, at the same time, the impact of ecological and environmental policies on wind power projects should be considered. The design, construction, and operation of wind power projects should ensure that no damage is caused to the local ecological environment, or appropriate technical and organizational measures should be taken to restore the environmental damage caused by the projects.
- (2) For “economic risks”: The policy risk of wind power projects can have a direct impact on the economic risk. Projects should pay close attention to national wind power industrial policies and electrovalence policies during the planning and design stages and should make corresponding adjustments to the proposed project’s investment based on the power restrictions of the surrounding wind farms. Adequate funding should be ensured before the construction of the project, grid connection-related

procedures should be obtained, and wind power equipment supply contracts should be signed in advance in order to reduce the economic risk of the project. The technical risks of wind power projects have a significant impact on the economic risks. Projects should be fully justified, and scientific and feasible technical solutions, deepening design and construction organization design, should be adopted to reduce the impact of technical risk on economic risk.

- (3) About “technical risk”: Due to “wind energy resource risk”, more attention should be paid to this at the beginning of the design. Data from the wind towers and weather stations around the wind farm should be collected and professional fluid dynamics software should be used to simulate the wind farm flow field. Microsite selection, selection of the appropriate fan position, and detailed energy generation estimations should be continued. Future studies might consider a detailed feasibility study on the technical scheme which deepens the design level and formulates a sound construction organization scheme.
- (4) For “construction risk”: The economic risks of wind power projects have a significant impact on construction risks. The impact of economic factors, such as financing capacity, the absorption capacity of power grids, and the cost of wind power equipment on construction risk should be considered during the design phase. At the same time, project technical risks also have a significant impact on construction risks. Detailed geological surveys are carried out during the design phase and a comprehensive and in-depth understanding of the geological conditions of the project area is required to reduce or avoid accidents caused by improper construction methods. A reasonable and sound construction organization design should be adopted, and a reasonable schedule should be created for the climatic conditions of the project site to ensure the construction progress of the project.

**Author Contributions:** The paper was written by S.Z. and X.S. and was revised and checked by X.M., J.L. and G.S. All authors have read and agreed to the published version of the manuscript.

**Funding:** This research was supported by the Youth Program of Hebei GEO University (Fund number: QN202116), the Science Foundation of Ministry of Education of China (No. 21YJC630072) and Hebei Social Science Foundation Project (project number HB20GL044).

**Institutional Review Board Statement:** The study was conducted in accordance with the Declaration of Helsinki and approved by the Institutional Review Board of School of Management, Hebei GEO University (protocol code 2023-02 and date of approval 16 February 2023) for studies involving humans.

**Informed Consent Statement:** Informed consent was obtained from all subjects involved in the study.

**Data Availability Statement:** The data presented in this study are available on request from the corresponding author. The data are not publicly available due to the data in this article come from questionnaires, which involve the privacy of the subjects.

**Conflicts of Interest:** The authors declare no conflict of interest.

## References

1. Hou, G.; Xu, K.; Lian, J. A review on recent risk assessment methodologies of offshore wind turbine foundations. *Ocean. Eng.* **2022**, *264*, 112469. [CrossRef]
2. Wu, Y.; Zhang, T. Risk assessment of offshore wave-wind-solar-compressed air energy storage power plant through fuzzy comprehensive evaluation model. *Energy* **2021**, *223*, 120057. [CrossRef]
3. Wu, Y.; Chu, H.; Xu, C. Risk assessment of wind-photovoltaic-hydrogen storage projects using an improved fuzzy synthetic evaluation approach based on cloud model: A case study in China. *J. Energy Storage* **2021**, *38*, 102580. [CrossRef]
4. Gatzert, N.; Kosub, T. Risks and risk management of renewable energy projects: The case of onshore and offshore wind parks. *Renew. Sustain. Energy Rev.* **2016**, *60*, 982–998. [CrossRef]
5. Turner, G.; Roots, S.; Wiltshire, M.; Trueb, J.; Brown, S.; Benz, G. Profiling the Risks in Solar and Wind, Bloomberg and Swiss Re. 2013. Available online: <http://about.bnef.com/> (accessed on 30 June 2014).
6. Sun, H. Risk Evaluation Analysis of Wind power projects based on Monte Carlo. *Theor. Mon.* **2011**, 166–169. [CrossRef]
7. Dong, A.; Song, Y.; Zhang, J.; Ju, L.; Tan, Z.; Liu, K. Common risk analysis model of renewable energy power generation based on the whole life cycle. *East China Electr. Power* **2013**, *41*, 1424–1430.



8. Ma, F. Risk Management of Large-Scale Wind Power Construction Projects. *Low Carbon World* **2017**, 127–128. [[CrossRef](#)]
9. Wu, Y.; Sun, X.; Lu, Z.; Li, X.; Xu, C. Research on investment risk decision model of wind power construction project based on interval type II fuzzy AHP-VIKOR. *Sci. Technol. Manag. Res.* **2019**, *39*, 236–245.
10. Du, L. Research on Kilowatt-Hour Cost Risk Management of Onshore Wind Power Projects. Ph.D. Thesis, North China Electric Power University, Beijing, China, 2021.
11. Tian, Y. Risk Assessment and Application of Wind Power Project Based on Improved Multi-Level Fuzzy Comprehensive Evaluation. Ph.D. Thesis, Sichuan Normal University, Chengdu, China, 2021.
12. Zhang, X.; Liang, Z. Research on Risk Management and Insurance Optimization Strategy of Wind Power Industry Based on Industry integration perspective. *Shanghai Insur.* **2021**, *430*, 48–52.
13. Chou, J.S.; Liao, P.C.; Yeh, C.D. Risk analysis and management of construction and operations in offshore wind power project. *Sustainability* **2021**, *13*, 7473. [[CrossRef](#)]
14. Jami, A.A.; Walsh, P.R. Wind power deployment: The role of public participation in the decision-making process in Ontario, Canada. *Sustainability* **2016**, *8*, 713. [[CrossRef](#)]
15. Rabbani, R.; Zeeshan, M. Impact of policy changes on financial viability of wind power plants in Pakistan. *Renew. Energy* **2022**, *193*, 789–806. [[CrossRef](#)]
16. Jie, Z.; Souma, C.; Messac, A.; Castillo, L. A Response Surface-Based Cost Model for Wind Farm Design. *Energy Policy* **2012**, *42*, 538–550.
17. Zhu, X. Current situation and countermeasures of wind power curtailment in China. *Energy Conserv.* **2012**, *30*, 67.
18. Bai, J.; Xin, S.; Jia, D.; Cheng, L. Research on major issues related to wind power development, consumption, and transmission in China. *Power Grid Clean Energy* **2010**, *26*, 14–17.
19. Wizelius, T. *Developing Wind Power Projects: Theory and Practice*; Routledge: Abingdon, UK, 2015.
20. Hox, J.J.; Bechger, T.M. *An Introduction to Structural Equation Modeling*; Springer: Cham, Switzerland, 1998.
21. Kline, R.B. *Principles and Practice of Structural Equation Modeling*; Guilford Publications: New York, NY, USA, 2015.
22. Poston, T.; Stewart, I. *Catastrophe Theory and Its Applications*; Courier Corporation: Chelmsford, MA, USA, 2014.
23. Qiu, X.; Cao, Q.; Wang, Y.; Liu, Q. Risk assessment method of coal spontaneous combustion based on catastrophe theory. *IOP Conf. Ser. Earth Environ. Sci.* **2020**, *603*, 012017. [[CrossRef](#)]
24. Chen, Y.; Song, G.; Yang, F.; Zhang, S.; Zhang, Y.; Liu, Z. Risk assessment and hierarchical risk management of enterprises in chemical industrial parks based on catastrophe theory. *Int. J. Environ. Res. Public Health* **2012**, *9*, 4386–4402. [[CrossRef](#)]
25. Li, B.; Li, J.; Lu, J. Research on the Coupled Risk of Key Nodes in Maritime Transport Based on Improved Catastrophe Theory. *Sustainability* **2019**, *11*, 4640. [[CrossRef](#)]
26. Liang, C.; Dai, J.; Zhu, L. Research on Evaluation Model of Public Service Satisfaction Based on SEM. *East China Econ. Manag.* **2015**, *29*, 123–129.
27. Xin, S.; Chen, Y.; Zhang, C. Summary of Application Research Achievements of Structural Equation Modeling Theory. *Ind. Technol. Econ.* **2014**, *33*, 61–71.
28. Mei, C. Research on Risk Assessment of K Wind Farm Construction Project. Master's Thesis, North China Electric Power University, Beijing, China, 2021. [[CrossRef](#)]
29. Shen, L. Analysis of risk management and control in the construction of large-scale wind power projects. *Eng. Constr. Design* **2022**, 239–241. [[CrossRef](#)]
30. Li, K. Research on Fuzzy Comprehensive Evaluation of Wind Power Project risk. Ph.D. Thesis, North China Electric Power University, Beijing, China, 2017.
31. Peng, X. Risk management and risk countermeasures research on wind power project construction period. *Yunnan Hydropower* **2016**, *32*, 15–16, 27.

**Disclaimer/Publisher's Note:** The statements, opinions and data contained in all publications are solely those of the individual author(s) and contributor(s) and not of MDPI and/or the editor(s). MDPI and/or the editor(s) disclaim responsibility for any injury to people or property resulting from any ideas, methods, instructions or products referred to in the content.