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# Interdisciplinarily Exploring the Most Potential IoT Technology Determinants in the Omnichannel E-Commerce Purchasing Decision-Making Processes

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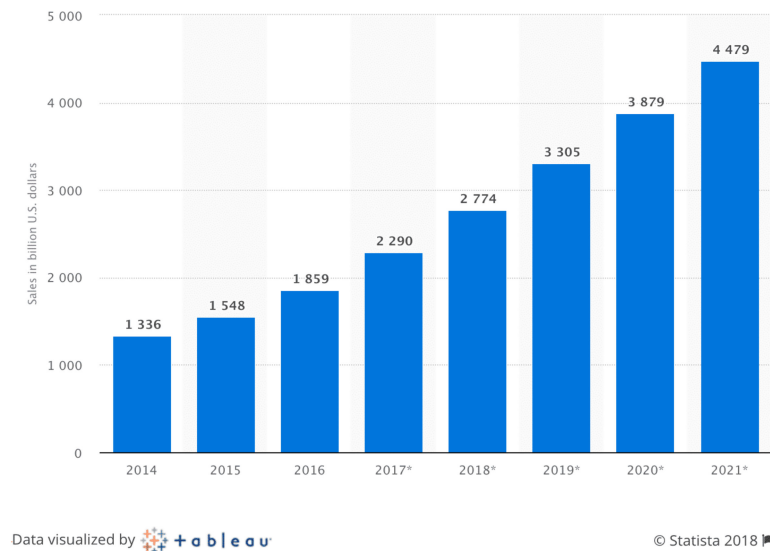
**Abstract:** This research has interdisciplinarily employed the “SoLoMo” concept of Intern of Things (IoT) technology, Social Cognitive Theory and the Technological Acceptance Model (TAM) into the hierarchical Analytical Network Process (ANP) model of qualitative analysis in order to concretely construct the most comprehensive IoT technology model in the purchasing decision-making process of the omnichannel e-commerce model. Statistically, this research not only employed the Factor Analysis (FA) approach of quantitative analysis for systematically assaying the data results from the dispensation of large-scale questionnaires to refine the commonality of each sub-criterion with higher research representativeness and validity but it also applied the Fuzzy Set Theory (FST) and Grey Relation Analysis (GRA) methods of qualitative analyses for in-depth analytically evaluate the data results from the operation of expert’s questionnaires to refine the measured consequences of the ANP model with higher research accuracy and reliability. Conclusively, the “Purchasing Original Intentions” has been the most critical purchasing factors in the omnichannel e-commerce purchasing decision-making processes which means current omnichannel e-commerce consumers have commenced to firstly and rationally think over before making purchasing decisions and actions without any irrational consumptions. Conclusively, “Purchasing Importance-Purchasing Importance (PI)”, “Purchasing Financial Status-Purchasing Financial Status (PFS) and “Purchaser’s Personality-Purchaser’s Personality (PP)” were the most potential IoT technology determinants in the omnichannel e-commerce purchasing decision-making processes because (1) omnichannel e-commerce consumers have been rationally focused on what they demand without traditional emotional purchasing consumptions, (2) omnichannel e-commerce consumers have rationally considered their financial resources without impulsive purchasing consumptions and (3) omnichannel e-commerce consumers have rationally respected their personal characteristics and individual value without blindly purchasing consumptions.

**Keywords:** intern of things technology; omnichannel e-commerce; social cognitive theory; technological acceptance model

## 1. Introduction

As the hyper-dynamic development and popularization of telecommunication technology and mobile devices (such as notebooks, tablets, smart-phones etc.), most consumers not only singly surf and download information but they also further interactively share and upload news and information in real-time to diversified internet websites with the contemporary Internet of Things (IoT) technology, especially in purchasing transactions of Electronic Commerce (“e-commerce”) while pursuing the best quality of products and services at the lowest prices [1]. According to the latest annual 2018 Statista report of Global Electronic Commerce Trend and Statistic by Amasty Ltd. (“Amasty 2018 Report”), the

worldwide retail e-commerce sales has reached 2.842 billion US dollars in 2018 from 2304 billion US dollars in 2017 as shown in Figure 1. In 2019, the worldwide retail e-commerce sales is expected to increase to 3453 billion US dollars with a projected growth rate of the entire e-commerce market of 21.49% in 2019. This growth is the result of the various technological functions and applications of emerging development in artificial intelligence, such as big-data mining, big-data analysis, augmented reality, virtual reality and so forth.



**Figure 1.** 2018 Statista report of global omnichannel e-commerce trend and statistic by Amasty Ltd.

Based on the Amasty 2018 Report, the e-commerce market share in Asia surpassed 50% of the global e-commerce market beginning in 2017. It was crucial to recognize that Asia is responsible for half of the mobile commerce market. China, United Arab Emirates and Turkey have the highest number of mobile shoppers in entire world, with 68%, 57% and 53% of their respective total population. Momentously, India, Taiwan and Malaysia have replaced Japan, the United Kingdom and South Korea with the three highest growth rates countries in the e-commerce market. In order to understand the e-commerce customer's purchasing-decision behaviors, the Amasty report specifically delivered two surveyed conclusions—(1) eight out of ten e-commerce customers in the IoT era use their smartphones as in-store shopping assistants while shopping in brick and mortar stores and (2) 78% of e-commerce customers were influenced on integrating e-commerce and in-store experiences during in-store purchases. In succession, due to the diversified applications of e-commerce technology in various industries, Omnichannels e-commerce has been formed to cover abstract and concrete commerce trades and platforms including physical stores, computers, kiosk machines, IoT internet websites, social media, online catalogs, smart phones, gaming consoles and so forth. In order to detect this such profitable niche and develop a trend in current omnichannels e-commercial market [2], “how to delve into the most potential IoT technology determinants in the omnichannels e-commerce purchasing decision-making processes” has been the critical research mainstream [3] for creating the most effective profits and commercial niche [4] in this contemporary hyper-dynamic and hyper-competitive omnichannels e-commerce era. After making a series of comprehensive surveys [5–9] in the omnichannels e-commerce market, there is no one to be able to simultaneously analyze the interplays and dependences between IoT technology and the purchasing-decision behaviors in contemporary omnichannels e-commerce relative research fields. The reason is the majority of purchasing-decision researches in omnichannels e-commerce research field have only focused on increasing the effectiveness of purchasing trade processes or the wonderful expressions of products or services without the comprehensive considerations of the technological in-depth influences in consumer's purchasing-decision and the extensive correlations among individual customers, consumer

groups and society as a whole. Significantly, these are the most critical synergism, influences and correlations of IoT technologies existing among individual customer, consumer groups and society with the broader technological influences of IoT technology.

For this reason, in order to quantify the broader technological influences of IoT technology [10], the Technology Acceptance Model (“TAM”) [11] was firstly going to be directly employed to verify the interplays dependences among customer’s individuals, consumer’s groups and society with the broader technological influences of IoT technology in current omnichannels e-commerce purchasing decision-making processes. In consideration of theoretical concept of TAM model, this was accomplished through five assessed dimensions (external variables, perceived usefulness, perceived ease of use, attitude toward using and behavioral intentions to use) of the TAM model in order to induce the user’s behavioral intentions [12] as shown in Figure 2.

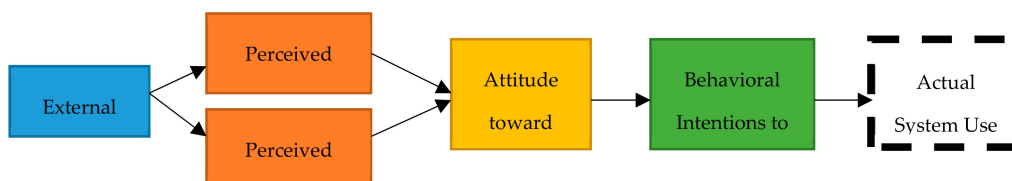


Figure 2. TAM model.

Furthermore, in order to empirically and extensively assay the interactive impacts and relationships of the broader technological influences of IoT technology, the “SoLoMo” (Society-Localization-Mobility) concept was systematically developed and integrated by John Doerr, a corporate partner at Kleiner Perkins Caufield & Byers, in 2011 for extensively exploring the interplays among users, organizations and society on diversified websites due to the rapid development of high-speed transferred wireless and telecommunication technologies with popular 3C electronic devices. Doerr’s concept also explored three preliminary technological elements—consisting of Socialization (“So”), Localization (“Lo”) and Mobilization (“Mo”) functions [12] to completely assay the technological information-flow of current diversified IoT technology websites because each IoT technology user has been upload individual information (Mo Feature), such as personal photos, videos and comments, emoticon sticker and so on, with local news (Lo feature), for example, tag location, check-in location and so forth., to society who they friended them (So feature). In continuously, this was done because most current IoT technology users have been able to surf, share and edit individual information into various digital channels of IoT technology through the usage of their various mobile electronic devices to immediately receive and send news, messages, picture, information, videos, real-time connection in anytime and anywhere.

In order to discuss the influences and correlations among individuals, organizations (groups) and society in the current e-commerce of IoT characteristics, Miller and Dollard [13] first created the Social Cognitive Theory (“SCT”) to take various diversified interplays and correlations among individual behaviors, organizational conditions and social circumstance. In succession, Pritchard [14] further explored the brief Social Learning Theory (“SLT”) concepts to develop SCT for resupplying the research gap, “People are viewed as self-organizing, proactive, self-reflecting and self-regulating rather than as reactive organisms shaped and shepherded by environmental forces or driven by concealed inner impulses” [15]. In succession, the SCT was comprehensively applied to discuss these correlations from three essential perspective roles in the systematic analysis section of this research. These three perspectives are comprehended customer (user individual aspect; behaviorism), company (organizational group aspect; organizationalism) and society (societal entity aspect; socializationism) with the three digitalization-information peculiarities (mobility, immediacy, social-networking) [16]. For the reason, SCT covers three main theoretical concepts of the three interactive-circle influenced dependences among this three essential perspective roles [17]—(1) individual behaviors have always constructed and influenced the development and decisions of groups and even societies because the individual is an essential character (unit) of their belonging group and society and (2) group

development not only impact individual concepts and behaviors but it also form the growth tendency of the entire society and (3) the social growth tendency indeed is affected by the concepts and behaviors of each individual and group because individuals and groups both have the instituted elements of the entire society. Therefore, in order to effectively and efficiently achieve the main goal of the research, the three main characteristics “SoLoMo” of IoT technology and the three essential elements of the SCT theory were comprehensively consolidated into the TAM model. Specifically, this was accomplished in order to simultaneously analyze the most critical synergism, influences and correlations among individual customer, consumer groups and society in consumer’s purchasing-decision processes of omnichannels e-commerce by means of the consideration of three purchasing decision-making models comprise of the Howard-Sheth (“HS”), Parasuraman, Zeithaml and Berry model (“EZB”) and the Nicosia (“NI”) model for in-depth synthesizing a series of purchasing intention and thinking of HS models, analysis and comparison of NI models as well as choice to final buying-action of EZB models in customer’s purchasing behaviors in omnichannel e-commerce [18–21].

In statistics, in order to concretize the evaluation of the most critical synergism, influences and correlations among individual customer, consumer groups and society, the Factor Analysis (“FA”) approach of quantitative analysis in the Multiple Criteria Decision Making (“MCDM”) methodology was firstly employed to detect the complexity and dependences of each appraised factor by calculating the communalities of the weighted results of 100 collected questionnaires from omnichannel e-commerce IoT customers in order to refine appraised factors for higher research validity and representations, based on the original statistical features of the regression analysis of FA approach [22]. Then, in order to synthetically establish the most effective IoT Technology Determinants in the Purchasing Decision-making Processes of Omnichannel E-commerce Evaluated Model (“IoTDPOEEM”) to identify the most potential IoT Technology Determinants in the Purchasing Decision-making Processes of Omnichannel E-commerce (“IoTDPDOE”), the hierarchical Analytical Network Process (“ANP”) model of qualitative analysis in the MCDM methodology was applied to construct the IoTDPOEEM to comprehensively achieve the goal of this research. The reason is that the hierarchical ANP model was originally designed to deeply and hierarchically assay the interactive impacts and connectivity between each evaluated factor through specific pair-compared weights matrix of the measurements of the ANP model.

Significantly, the Fuzzy Set Theory (“FST”) and Grey Relation Analysis (“GRA”) methods of qualitative analyses in the MCDM methodology were both going to be hierarchically cross-applied in order to refine the research accuracy and preciseness of weighted questionnaire results through a series of standardized calculations of the triangular fuzzy numbers of the FST method and greified numbers of the GRA method among each appraised criterion. The brief advantage was that the FST method was creatively inducted to effectively minimize the linguistic ambiguousness of interviewees of the questionnaires in order to exactly recognize the interviewees’ real comments. Furthermore, the main advantage was that the GRA method was further inducted from the FST method in order to diminish more efficiently the semantic indistinct in the expression of questionnaire interviewees and practically overcome a series of questionnaire collection mistakes, such as missing data, double answer and so forth. Therefore, the FST and GRA methods of qualitative analyses indeed efficaciously increased the research accuracy and reliability [23]. Ultimately, this research has not only comprehensively consolidated the three main “SoLoMo” characteristics of IoT technology and the three essential elements of SCT theory into the TAM model for achieving the highest research validity but it also systematically cross-employed the FA approach of qualitative analysis and ANP model and FST and GRA methods of quantitative analyses to construct the most effective IoTDPOEEM model for inducing the most potential IoTDPDOE. Hence, this research was able to academically resupply the interdisciplinary research gap between the contemporary IoT technology and omnichannel ecommerce relative research fields and also empirically provide the most effective corporate strategy of the most potential IoT technology determinants in omnichannel e-commerce purchasing decision-making processes.

## 2. Methodological Literatures

### 2.1. Three Purchasing-Decision Modes in Purchasing Decision-Making Processes

In consideration with the purchasing-decision procedures in an omnichannel ecommerce environment, the three essential mainstream models were the Howard-Sheth (“HS”), the Nicosia (“NI”) and Parasuraman, Zeithaml and Berry (“EZB”) modes. Firstly, the HS model was discussed in the dependences among information downloading and uploading, productions and services prices, purchasing behavior completion in the original concepts of purchasing decision process and behaviors through exquisitely assessed implementations on every elements [24], comprising of (1) imputed factors (or stimulated factors), (2) external influenced factors, (3) internal factors and (4) outputted factors (responding factors) [25] as demonstrated in Figure 3. Therefore, “exogenous variables” of the HS mode was expanded as the appraised session to the “External Variables” in TAM model, “perceptual constructs” of HS was clarified as the assessed session to the “Perceived Usefulness” in TAM model and “output-environmental-impacted variables” was categorized as “Behavioral Intentions to Use” in TAM model.

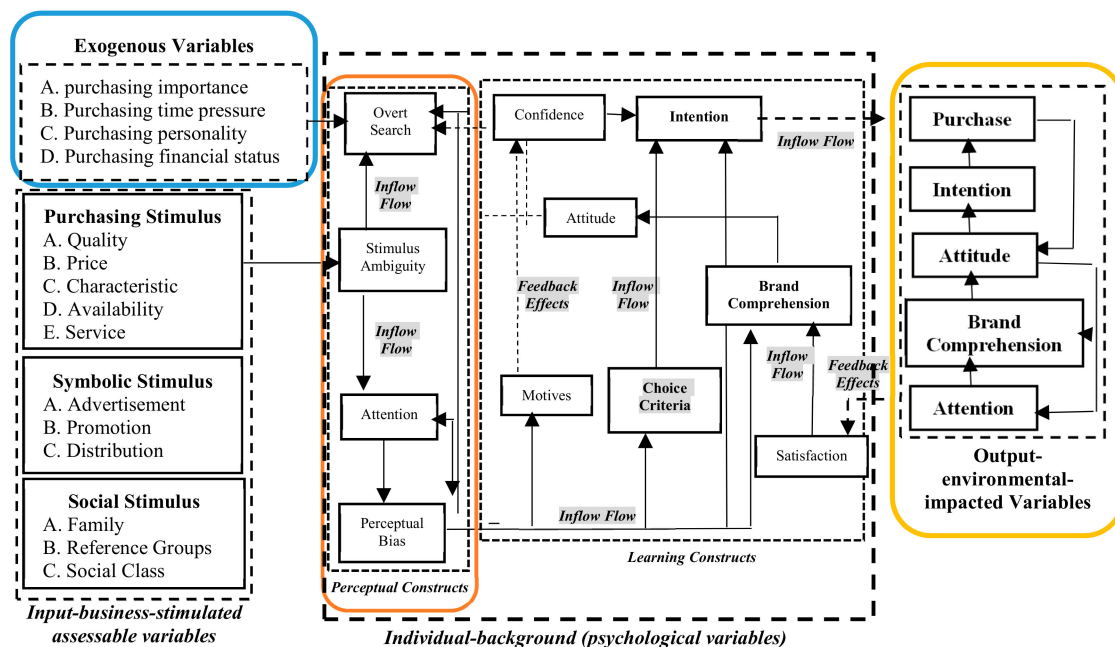


Figure 3. Essential Purchasing Procedures of HS mode.

Behind the development of HS mode, the fundamental concepts of EZB mode was formed to be discussed in the essential concept that the customer’s decision in purchasing procedures was kind of a dark-decision box [26] because the most of customers always have been influenced by internalized the external stimulations including corporate marketing strategy effects (ex. promotion) and social environment influences (ex. culture difference) as shown in Figure 4. Marvelously, the rapid development and popularization of mobile electronic devices, the customers have finally been able to make a suitable purchasing decision regarding price and quantity by obtained enough information from digital websites and internet in anytime. Hence, the more and more companies have been supporting and devoting to analyze the core and potential factors of the customer’s decision in purchasing procedures under diversified e-commerce era for creating the highest profitable niches. In response to deeply understanding the purchasing-decision making process, the Henry’s fundamental concepts was further explored to construct the specific EZB mode [27]. Conclusively and subsequently, the “Decision Process” of EKB mode can be clarified as “Attitude toward Using” and “Behavioral Intentions to Use” in TAM model.

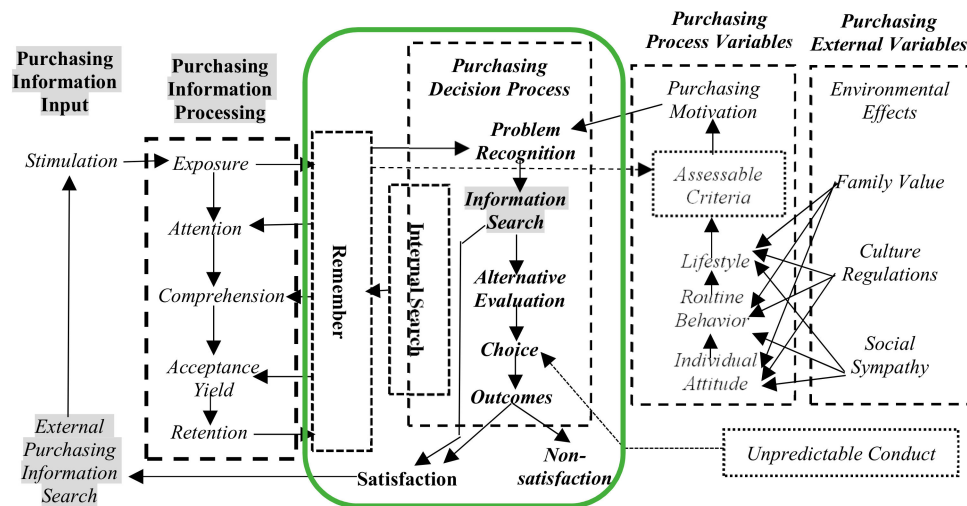


Figure 4. The Main Purchasing Procedures of EZB mode.

Behind the development of the HS and EKB models in assaying the customer’s purchasing procedures, the HS model was further induced to the NI model for assaying the consumer purchasing decision-making behaviors procedures [28,29]. There are four basic conditioned elements in the three sessions (information flow, information search & decision assessment and purchasing behavior) of the NI mode in succession with comprehensive recognition of the impact of customer’s individual condition on information-flow in purchasing procedures as described in Figure 5. In subsequence, the basic four conditioned elements in the e-commerce are (1) the entire company’s information (such as delivery methods, brand image and so forth.) does directly influence customers’ internalized purchasing motivation of the consumers’ purchasing decision-making, (2) the customer’s purchasing motivations formed the investigation and evaluations regarding products or services, (3) the customer’s concrete purchasing behaviors are definitely depended on their own earlier buying experience during they are executing the purchasing decision-making behaviors and (4) external circumstance things indirectly or directly affects not only the original abstract purchasing motivation but also the final concrete buying action. In response to the analytical characteristics of the NI model, the “Second session-Information Search & Decision Assessment” was specifically applied to define as the “Perceived Ease of Use” in TAM as described in further Figure 6.

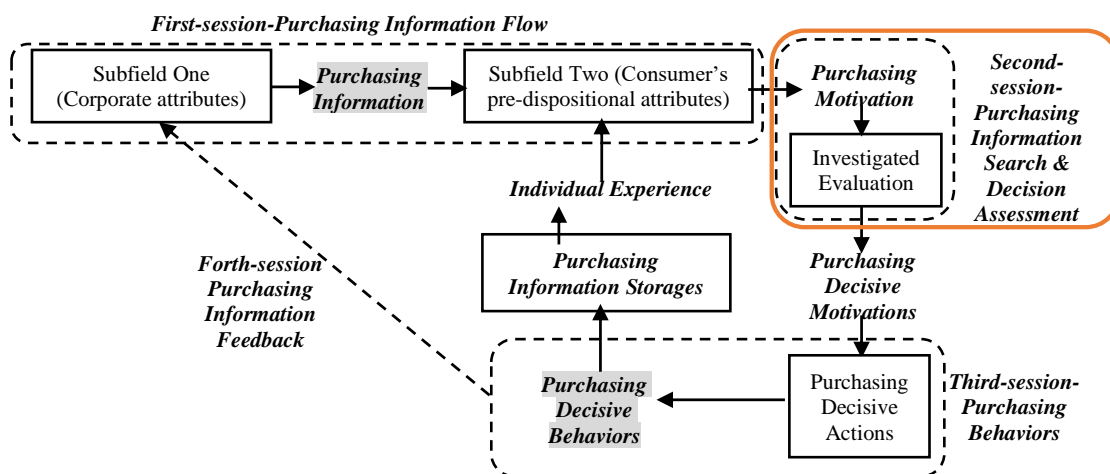


Figure 5. Basic analytical structure in purchasing procedure in NI mode.

In summary, the essential characteristics and elements of HS, NI and EZB modes purchasing process modes did not consider the in-depth and extensive influences of the swift technological

development. Therefore, in order to supply this research gap, the main research framework was able to be illustrated in Figure 6 by means of the creative and interdisciplinary consolidations among the three brief elements of SCT, the three main concepts of “SoLoMo” of AI and technological recognition of TAM model into the hierarchical ANP model of qualitative analysis for the highest research validity but also FA approach, FST and GRA methods of quantitative analysis in MCDM methodology into the construction of the most potential IoT technology determinants in purchasing decision-making processes of omnichannel e-commerce.

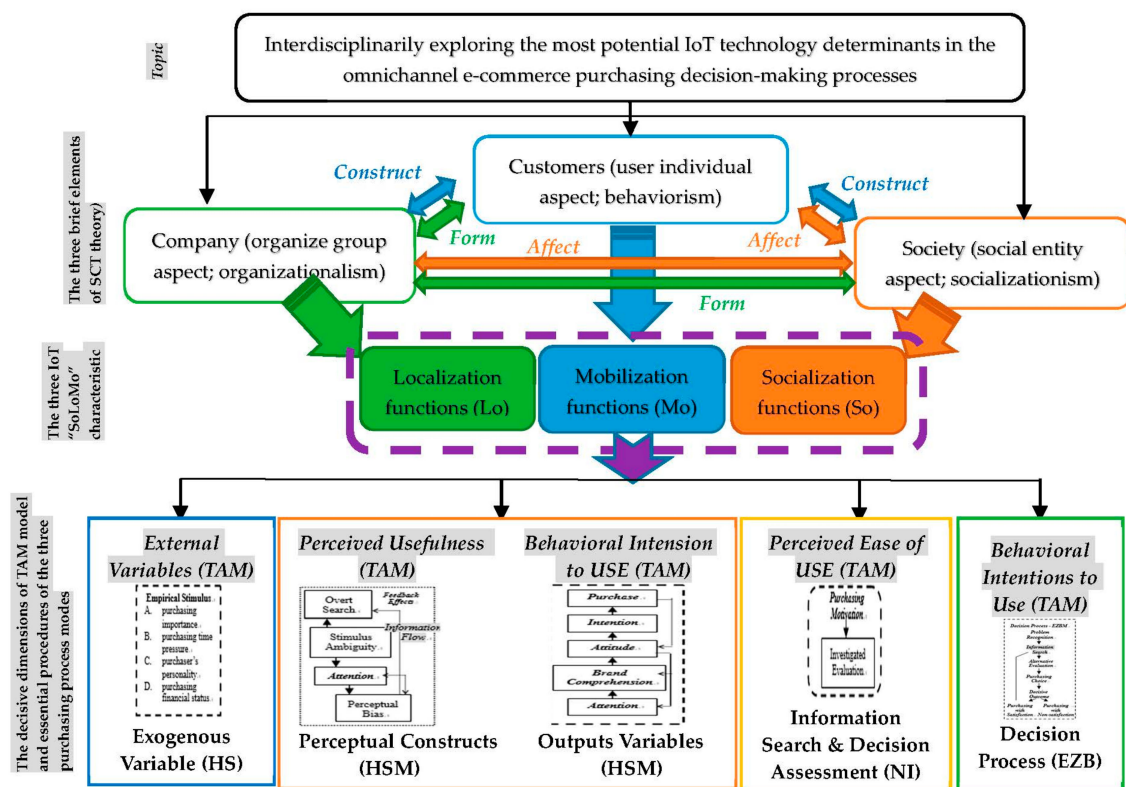


Figure 6. Brief analytical concept.

## 2.2. Statistic and Soft Computing Concepts and Methods

In connection with the increment of research validity and representativeness, FA approach of quantitative analysis was first employed to manage the weight-measurements of the questionnaires from the random 96 valid e-commerce customers. This was done in order to identify the technological determinants in the purchasing-decision behavior but FST and GRA methods were also both applied to further measure the questionnaire results from the fifteen experts in the relative AI technologies and e-commerce of IoT relative research fields. In association of the FA approach development, the FA approach was designed to be utilized to assess the correlation coefficient among each analytical variable in order to acquire communality between each appraised factor [30].

In succession, the component analysis and principle structures and analyses was explored for completing the FA approach in order to prompt two similarities of problems in relative research topics [31]. Subsequently, the regression concepts for expressing the two principle analytical factors [32] (the directly observed influenced factors are presented as  $y_1, y_2, \dots, y_k$  and the directly unobserved influenced factors are presented as  $x_1, x_2, \dots, x_k$ ) into the FA approach evaluated measurements for inducing two principle appraised methods (exploratory factor analysis and confirmatory factor analysis) increment of research validity and unique factor to finally calculate the communalities between each appraised criterion. Therefore, the Equation (1) of between the two principle analytical factors of FA approach [33] can be described as

$$y_k = w_{k1}x_1 + w_{k2}x_2 + \dots + w_{kL} + n_k \tag{1}$$

s.t.  $y_1, \dots, y_k$  is dependent variables,  $x_1, \dots, x_L$  is independent variables,  $w_{11}, \dots, w_{kL}$  is the autocorrelations between dependent and independent variables and  $n_k$  is constant of FA approach.

Then, in order to refine the technological determinants in purchasing-decision behavior in a contemporary omnichannel e-commerce era from the measured results of the FA approach, the questionnaires given to the fifteen experts were surveyed and measured by the ANP model because ANP hierarchical model was created to systematically and comprehensively identify and appraise the interplays and relations among the assaying goal, evaluated patterns, assessable criteria and sub-criteria and potential selected candidates through the hierarchical analyses and weighted measurements in pairwise comparison matrix. According to the original theoretical concept of the ANP model, the Analytical Hierarchy Process (“AHP”) model was able to verify the original decisive hypothesis principle (variable) and the “independence” among each analytical assessed criterion [34]. Then, in order to deeply handle “dependence” among each analytical criterion with reference to the complex development of research topics and issues, the hierarchical ANP model was further induced from AHP model. In statistic, the dependence among each analytical criterion was estimated in the positive reciprocal matrix and supermatrix and the more complex analyses to generalize the results of the surveyed data by means of the weight-calculations of the questionnaires in the various, comprehensive, limited-resource and difficult-decision conditions. In statistics, the hierarchical and systematic measurements process of each related-impacted factor were organized to develop four main hierarchies [35]. In order to verify research validity, the consistency between each analytical criterions of research topic or issue, second-hierarchy for appraised attitudes, third-hierarchy for assessed criteria, forth-hierarchy for evaluated sub-criteria and the final fifth hierarchy and the candidates have to be computed by means of the each pairwise matrix assessments of the two-stage algorithm (the Consistency Index, “C.I.”) and Consistency Ratio (“C.R.”) of ANP method [36]. The equation of C.I. and C.X. were described as

$$C.I. = (\lambda_{\max} - n) / (n - 1); R_w = \lambda_{\max} w; w_i = \sum_{j=1}^m (R_{ij} / \sum_{i=1}^m R_{ij}) / m; C.R. = C.I. / R.I. \tag{2}$$

In sight of research consistency of surveyed data, the acceptance of consistence is the C.R. number of pairwise-comparison matrix must be lower than 0.1. Specifically, in order to effectively arise the accuracy of questionnaire weights, the total assessable numbers ( $\sqrt[n]{\prod_{i=1}^n W_i}$ ) was further indicated to calculated in each hierarchical criterion weight measurement in FST measurements [37].

Significantly, “FST and GRA methods of qualitative analyses in MCDM methodology were both going to be hierarchically cross-applied to further minimize most of questionnaire measurement errors, such as linguistic obscure and ambiguousness in the questionnaire weighted results and so on, in order to efficaciously increase the research accuracy and reliability decrement. Therefore, the fuzziness has always existed in the human recognition or inductiveness under handling the more complex questions or issues [38]. For the reason, FST method was utilized to address the fuzzification computational mathematics to quantify the human fuzziness for directly complete the decision-makers’ concepts and thinking in the decision-making procedures [39]. Eventually, through implementation of the fuzzification computational mathematics, not only the decision-makers concepts and recognition have been able to be directly increased and expressed but also the uncertainty, missing or unpredicted errors of the linguistic obscure and ambiguous have been able to be decreased and avoided in decision-making procedures. Momentously, the triangular fuzzy measure was the essential defuzzified approach in the FST method and therefore, the triangular fuzzy number and trapezoidal fuzzy number have been two brief measured numbers in fuzzification computational mathematics and the triangular fuzzy number were expressed as  $\tilde{A} = (l, m, u); l \leq m \leq u; l \geq 0$  and the fuzzification function as  $\mu_{\tilde{A}}(x)$  [40]:



$$\mu_A^-(x) = \begin{cases} \frac{x-l}{m-l}, & l \leq x \leq m \\ \frac{u-x}{u-m}, & m \leq x \leq u \\ 0, & \text{otherwise} \end{cases}$$

Consequently, the S [A,B] was defined as the eigenvector of the FST method to calculate the fuzzy sets weights ( $W_1, W_2, \dots, W_n$ ) of the triangular fuzzy number and the trapezoidal fuzzy number and the equation of the S [A,B] between two measured eigenvectors ( $A_1 = (c_1, a_1, b_1)$  and  $A_2 = (c_2, a_2, b_2)$ ) was able to be described as [41]

$$S [A, B] = d^2(A_1, A_2) = (a_1 - a_2)^2 = \left[ \frac{((c_1+a_1)-(c_2+a_2))^2}{4} \right] + \left[ \frac{((b_1+a_1)-(b_2+a_2))^2}{4} \right]; \tag{3}$$

$$\alpha = \frac{(D^*+D_*)}{2} + \frac{(|c_1-c_2|+|b_1-b_2|)}{8}; D^* = \frac{|(a_1+b_1)-(a_2+b_2)|}{2}; D_* = \frac{|(a_1+c_1)-(a_2+c_2)|}{2}$$

Furthermore, in order to strengthen the defuzzified measurements, all surveyed data is a kind of “grey system” was defined from the locates between black system (negative side) and white system (positive side) in the Grey System Theory (“GST”) from three analytical conditions—the analytical goal belongs efficient goal and satisfies the maximized analytical goal (the Larger The Better, “LTB”); the analytical goal belongs cost goal and satisfies the minimized analytical goal (the Smaller The Better, “STB”) and the analytical goal belongs specific goal (Nominal The Best, “NTB”) [42]. Moreover, the GRA method of GST was induced to quantitatively compute the greified numbers of between each influenced factor to deal with the patterns of uncertain research problems and uncertain and incomplete information of each evaluated criterion or factor. The three function of LTB, STB and NTB can be illustrated as

$$LTB, x_i^* = (x_i^{(0)}(k) - \min x_i^{(0)}(k)) / (\max x_i^{(0)}(k) - \min x_i^{(0)}(k))$$

$$STB, x_i^* = (\min x_i^{(0)}(k) - x_i^{(0)}(k)) / (\max x_i^{(0)}(k) - \min x_i^{(0)}(k))$$

$$NTB, x_i^* = 1 - (|x_i^{(0)}(k) - OB| / \max \{ \max [x_i^{(0)}(k)] - OB, OB - \min [x_i^{(0)}(k)] \}) \tag{4}$$

s.t.  $x_1, \dots, x_L$  is independent variables;  $OB$  presents an average value of independent variables.

As a result, the Equations (1)–(4) was consolidated to form the comprehensive Equation (5) in order to measure the fuzzified Synthetically Comparative Index Numbers (“ $SCIN_{FST}$ ”) of each potential candidate in ANP model of the most comprehensive omnichannel e-commerce purchasing-decision evaluation model as

$$SCIN_{FST(kL)} = \sum_{k=1}^n \sum_{j=L}^n FA_k FST_L \tag{5}$$

s.t.  $k$  presents the number of dependents variable;  $L$  presents the number of independents variable;  $\sum_{k=1}^n FA_k$  is communality of FA approach;  $\sum_{L=1}^n FST_L$  presents the fuzzy sets weights of the S [A,B].

Continuously, in order to increase the research accuracy and validity, the Equations (1)–(4) was consolidated to form the comprehensive Equation (6) in order to measure the greified Synthetically Comparative Index Numbers (“ $SCIN_{GRA}$ ”) of each potential candidate in ANP model of the most comprehensive omnichannel e-commerce purchasing-decision evaluation model as

$$SCIN_{GRA(kL)} = \sum_{k=1}^n \sum_{L=1}^n FA_k GRA_L \tag{6}$$

s.t.  $\sum_{k=1}^n FA_k$  is communality of FA approach,  $\sum_{k=1}^n GRA_k$  presents greified numbers.

### 3. Research Design

The research design was distinctively followed as the four brief research procedures, including (1) identifying the relative theories and models in order to achieve the research topic, (2) organizing the main framework and methodology in order to construct complete measured processes, (3) collecting the necessary surveyed data for entire model evaluation and analyses by the random and Delphi methods and (4) analyzing the measured results in order to make a comprehensive conclusion and recommendation.

#### 3.1. Surveyed Data

First of all, in terms of the increment of research reliability, the 5-Likert's surveyed scales of related interdependence and importance from equal important (1) to extreme important (5) was designed in the questionnaires of ANP model in order to measure the fuzzy transitivity, comparing weights, appraised criteria in the estimating positive reciprocal compared matrix and supermatrix. Subsequently, in response to research design, two types of questionnaires were used in this research. The first 100 omnichannel e-commerce customers questionnaires was randomly collected, in person, from Taipei and Taichung Train Stations and these omnichannel e-commerce customers all have over 5 years of purchasing experiences through e-commerce websites. After executing the 100 collected questionnaires, only 96 questionnaires were identified as properly completion without any missing information. In order to refine the measured accuracy and research validity, the second questionnaire used was collected from 15 professional experts in IoT technology and omnichannel e-commerce research fields. The questionnaires of these 15 professional were gathered by means of the Delphi method for measurement in the hierarchical ANP model. With reference to the collection of surveyed data from the 15 professional experts, the least errors of validity and reliability appears when the collected questionnaires are, at least, over 10 professional interviewees in the total surveyed data [43] of the Delphi method and expertise brainstorm approach. The first-group 5 professional experts (empirical perspective) includes the 3 surveyed experts were organized from the most representative senior professionals who have published a column in a relative omnichannel e-commerce publications and other 2 surveyed experts were covered in the most the most representative senior professionals who have a column in a relative IoT technology publications. Continuously, the second-group 5 professional experts (industrial perspective) covers the 2 senior managers who have over 10 years working experience in the e-commerce relative industry and other 3 senior managers who over 5 years working experience in the IoT technology relative industry. Lastly, the third-group 5 professional scholars (academic perspective) comprehended 3 professional scholars who have over 5 years in the relative omnichannel e-commerce research fields and other 2 professional scholars who have over 8 years in the relative IoT technology research fields.

#### 3.2. Evaluated Criteria

Based on Figure 7, in consideration with the most effective IoT DPOEEM model was definitely able to systematically construct by means of the assessments of the main 17 features of IoT technology in order to effectively supply the correlations and interactives between IoT technology and the purchasing decision of omnichannel e-commerce research fields. Momentously, these the main 17 features of IoT technology were further identified and categorized into TAM model and three purchasing process modes to be considered as sub-criteria in ANP model of qualitative analysis. In detail, these seventeen sub-criteria were described in the fundamental construction of the measured ANP model as:

- External Variables (TAM & Purchasing Process Measurements) in TAM model—according to the three purchasing-decision modes, the exogenous variables of HS purchasing-decision mode were integrated into external variables of TAM model and hence, Purchasing Importance (“PI”), Purchasing Time Pressure (“PTP”), Purchaser’s Personality (“PP”) and Purchasing Financial

- Status (“PFS”) [44–46] of IoT technological features were defined as evaluated criteria in external variables resulted from the exogenous variables of HS purchasing-decision mode.
- Perceived Usefulness (TAM & Purchasing Process Measurements) in TAM model—according to the three purchasing-decision modes, the perceptual construct of the HS purchasing-decision model was precisely supplied as the perceived usefulness of TAM model with three evaluated criteria—Overt Search (“OS”), Stimulus Ambiguity (“SA”) and Perceptual Bias (“PB”) [47–49] of IoT technological features.
  - Perceived Ease of Use (TAM & Purchasing Process Measurements) in TAM model—In consideration with the three purchasing-decision modes, the Purchasing Motivation (“PM”) and Investigated Evaluation (“IE”) [50,51] of IoT technological features were resulted from the information search & decision assessment of HS mode.
  - Behavioral Intentions to Use (TAM & Purchasing Process Measurements) in TAM model—In view of the three purchasing-decision modes, the decision process of the EZBM model was distinctly represented as the behavioral intentions to use of TAM model. These criteria are Problem Recognition (“PR”), Information Search (“IS”), Alternative Evaluation (“AE”), Purchasing Choice (“PC”), Decisive Outcome (“DO”), Purchasing with Satisfaction (“PWS”), Purchasing with Non-satisfaction (“PWNS”) and Brand Comprehension (“BC”) [52–54] of IoT technological features [55–58].

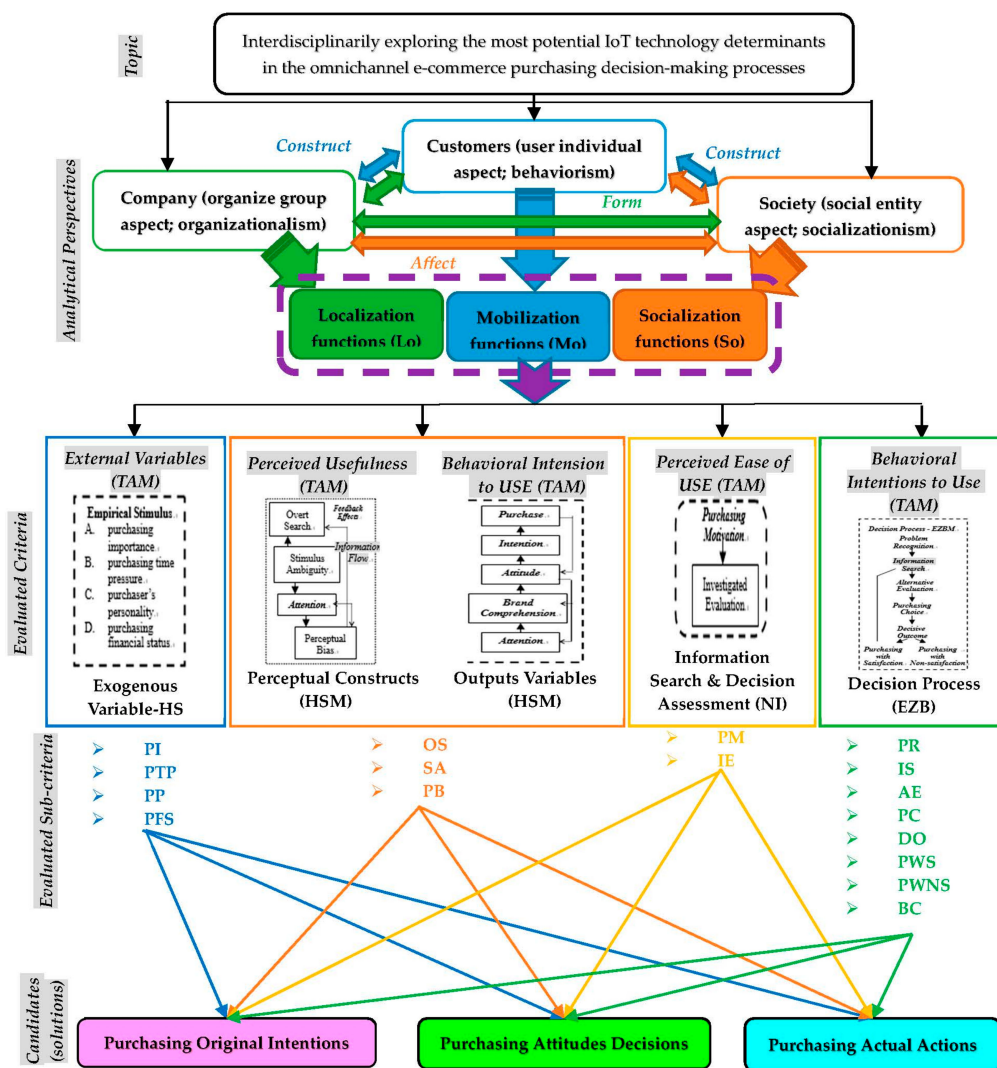


Figure 7. Main evaluated hierarchies.

### 3.3. Evaluated Framework

There are the most critical five evaluated hierarchies of ANP model of qualitative analysis to identify the most potential IoTDPDOE as shown in Figure 7 and these hierarchies are (1) research topic, (2) research analytical perspectives from the combination of the three main characteristics of IoT technology “SoLoMo”, the three essential elements of SCT theory, the decisive dimensions of TAM model and essential procedures of the three purchasing process modes (3) four research criteria of the consolidation of TAM model and three purchasing-decision modes, (4) 17 measured sub-criteria of IoT technological features to be identified and induced (5) the best candidates (solutions) for delving into the most potential IoTDPDOE.

## 4. Evaluated Measurements

In accordance with the characteristic of the research MCDM methodology, the FA approach computed the questionnaire-weighted results from the 96 large-scale random e-commerce customers. The FA approach of quantitative analysis and ANP model and FST and GRA methods of qualitative were evaluated the professional questionnaire-weighted results from the 15 experts in this session in order to identify the most potential IoTDPDOE.

### 4.1. First Evaluated Step–FA Approach

Table 1 illustrates descriptive statistics of the 96 random surveyed e-commerce customers, including gender, age, education background, annual income (New Taiwan Dollars, “NTD”) and average online-use time per day and average e-commerce purchases per week.

**Table 1.** Descriptive statistics of the 96 random surveyed e-commerce customers.

Gender	Male: 58 (60.42%); Female: 38 (39.58%)
Age	Below 20 years-old: 17 (17.71%); 20–29 years-old: 38 (39.58%); 30–39 years-old: 34 (35.41%); 40 years-old or older: 7 (7.3%)
Education Background	Below college: 23 (23.95%); College: 54 (56.25%); Master: 17 (17.71%); Doctorate: 2 (2.09%)
Annual Income (NTD)	Below \$200,000 NTD: 44 (45.83%); \$200,000~\$400,000NTD: 37 (38.54%); 400,000~\$600,000NTD: 9 (9.37%); Higher than \$600,000NTD: 6 (6.26%)
Average online-use per day	Below 1 h: 6 (6.26%); 1–2 h: 32 (33.33%); 2–3 h: 48 (50%); Up 3 h: 10 (10.41%)
Average e-commerce purchases per week	Below 1: 21 (21.87%), 2 times: 31 (32.29%), 3 times: 38 (39.58%), 4 times: 4 (4.16%); up 5 times: 2 (2.1%)

Table 2 displays the mean and standard deviation of seventeen evaluated criteria of 96 random e-commerce customers’ interviewed questionnaires in statistic descriptive, according to the Equation (1) of FA approach.

Subsequently, based on the Equation (2), Table 3 expresses that the Kaiser-Meyer-Olkin Bartlett measure of sampling adequacy of the seventeen evaluated criteria (0.733) is higher than 0.7 and furthermore, the significance of the seventeen evaluated criteria is definitely lower than 0.05 which both means the FA approach is absolutely able to deal with the surveyed 96 random e-commerce customers in order to detect the complexity and dependences of each appraised factor by calculating the communalities of questionnaire weights.

In succession, Table 4 manifests the explained level of common evaluated factors of the seventeen evaluated criteria and then, the highest level of the three common evaluated factors are IE (0.825), PT (0.813) and PFS (0.763). On the contrary as well as the lowest of the three common evaluated factors are DO (0.384), PWS (0.578) and IS (0.602).

### 4.2. Second Evaluated Step–ANP Model

Based on Figure 7, Equation (3) were applied to deal with the weight-measurement of 15 experts’ questionnaires through computing the pairwise comparison matrix among three analytical attitudes in consolidation with the three main characteristics of IoT technology “SoLoMo” but also the three essential

elements of SCT theory, four assessed criteria of three purchasing modes (External Variables Exogenous Variable-HS mode, Perceived Usefulness and Perceived Ease of USE-NI mode and Behavioral Intentions to Use-EKB mode), seventeen sub-criteria and final three candidates (Purchasing Original Intentions, Purchasing Attitude Decisions and Purchasing Actual Actions) with computing the communities of seventeen evaluated criteria of the AF approach and measured results of ANP model is demonstrated in Table 5.

**Table 2.** Mean and standard deviation Statistics of the 96 random surveyed e-commerce customers.

Sub-Criteria	Mean	Std. Deviation	Valid Interviewees
PI	3.09	0.65	96
PTP	3.23	0.672	96
PP	3.19	0.799	96
PFS	3.21	0.794	96
OS	3.17	0.816	96
SA	3.2	0.749	96
PB	3.06	0.693	96
PM	3.14	0.675	96
IE	3.11	0.694	96
PR	3.19	0.772	96
IS	3.3	0.86	96
AE	3.08	0.735	96
PC	3.11	0.752	96
DO	3.16	0.799	96
PWS	3.13	0.798	96
PWNS	3.17	0.735	96
BC	3.19	0.73	96

Extraction method: Principal component analysis.

**Table 3.** Kaiser-Meyer-Olkin and Bartlett’s test of FA approach.

<b>Kaiser-Meyer-Olkin Bartlett Measure of Sampling Adequacy.</b>		0.733
Bartlett’s Test of Sphericity	Approx. Chi-Square	1153.392
	df	136
	Significance	0.000

**Table 4.** Communities of the seventeen evaluated criteria of FA approach.

Sub-Criteria	Initial	Extraction
PI	1	0.813
PTP	1	0.705
PP	1	0.725
PFS	1	0.763
OS	1	0.672
SA	1	0.66
PB	1	0.665
PM	1	0.716
IE	1	0.825
PR	1	0.769
IS	1	0.602
AE	1	0.74
PC	1	0.682
DO	1	0.384
PWS	1	0.578
PWNS	1	0.777
BC	1	0.675

Extraction method: Principal component analysis.

The measured results of ANP model in Table 5 were the highest standardized SNIC (0.5797) was located at “Purchasing Original Intentions”. Specifically, the three highest evaluated scores

were “Purchasing Importance-PI (0.2147), Purchasing Financial Status-PFS (0.1993) and Purchaser’s Personality-PP (0.1898)” in “purchasing original intentions”. On the contrary, the lowest evaluated score in “purchasing original intentions” are “Decisive Outcome-DO (0.0213), Purchasing with Satisfaction-PWS (0.0315) and Information Search-IS (0.0327)”. Based on the verification of research reliability, in order to testify the measured results of the ANP model, the C.R. numbers among each pairwise comparison matrix in the ANP model were lower than 0.1 as described in Table 6.

**Table 5.** The standardizing SCIN measurement of ANP model.

Criteria	Weight-ANP	Sub-Criteria	Communalities of FA Approach	Purchasing Original Intentions		Purchasing Attitude Decisions		Purchasing Actual Actions	
				Weight	Evaluated Score	Weight	Evaluated Score	Weight	Evaluated Score
External Variables (TAM) & Exogenous Variable (HS)	0.4542	PI	0.813	0.5813	0.2147	0.291	0.1075	0.1277	0.0472
		PTP	0.705	0.5762	0.1845	0.2914	0.0933	0.1324	0.0424
		PP	0.725	0.5763	0.1898	0.2876	0.0947	0.1362	0.0448
		PFS	0.763	0.5752	0.1993	0.2876	0.0997	0.1349	0.0468
Perceived Usefulness (TAM) & Perceptual Constructs (HSM); Behavioral Intension (TAM) & Outputs Variables (HSM)	0.2817	OS	0.672	0.5899	0.1117	0.286	0.0541	0.1241	0.0235
		SA	0.66	0.583	0.1084	0.2906	0.054	0.1264	0.0235
		PB	0.665	0.583	0.1092	0.2906	0.0544	0.1264	0.0237
Perceived Ease of USE (TAM) & Information Search & Decision Assessment (NI)	0.1689	PM	0.716	0.5881	0.0711	0.2866	0.0347	0.1253	0.0151
		IE	0.825	0.5848	0.0815	0.2879	0.0401	0.1272	0.0177
Behavioral Intentions to Use (TAM) & Decision Process (EZB)	0.0952	PR	0.769	0.5777	0.0423	0.2932	0.0215	0.1291	0.0094
		IS	0.602	0.5709	0.0327	0.2933	0.0168	0.1358	0.0078
		AE	0.74	0.5777	0.0407	0.2888	0.0204	0.1335	0.0094
		PC	0.682	0.5728	0.0372	0.2913	0.0189	0.1359	0.0088
		DO	0.384	0.5824	0.0213	0.2836	0.0104	0.134	0.0049
		PWS	0.578	0.5724	0.0315	0.2972	0.0164	0.1305	0.0072
		PWNS	0.777	0.572	0.0423	0.2911	0.0215	0.1369	0.0101
BC	0.675	0.5803	0.0373	0.2888	0.0186	0.1309	0.0084		
Standardized SNIC				0.5797		0.2895		0.1307	

**Table 6.** C.R. numbers of ANP model.

Pairwise-Comparison Matrix	C.R. (All C.R. Were Lower Than 0.1)
Pattern customers (Mo)	0.096
Pattern company (Lo)	0.0927
Pattern society (So)	0.0697
Criteria External	0.079
Criteria Perceived Usefulness	0.0673
Criteria Perceived Ease	0.0647
Criteria Behavioral	0.0631
Sub-criteria-PI	0.0484
Sub-criteria-PTP	0.0468
Sub-criteria-PP	0.0356
Sub-criteria-PFS	0.0389
Sub-criteria-OS	0.0577
Sub-criteria-SA	0.0556
Sub-criteria-PB	0.0556
Sub-criteria-PM	0.0469
Sub-criteria-IE	0.0438
Sub-criteria-PR	0.0248
Sub-criteria-IS	0.0282
Sub-criteria-AE	0.0338
Sub-criteria-PC	0.0307
Sub-criteria-DO	0.0191
Sub-criteria-PWS	0.0467
Sub-criteria-PWNS	0.0396
Sub-criteria-BC	0.0507

### 4.3. Third Evaluated Step—FST Approach into ANP Model

To purify the questionnaire results of fifteen experts in the ANP model of qualitative analysis for higher research reliability, the FST method was continuously employed to verify the measured

consequences of the ANP model based on the Equation (3) of the FST method of qualitative analysis. The most critical reason is that the FST method were able to effectively minimize the linguistic ambiguousness of the experts' questionnaire responses in order to exactly recognize the interviewees' real comments. Hence, the triangular eigenvector number was 0.5 for forming the eigenvector of the triangular fuzzy numbers (S [A,B]), for example—(3.5, 4, 4.5) was the triangular eigenvector number of interviewee's answers in questionnaire. As a result, the fuzzified standardized SNIC (S [A,B]) of three candidates (Purchasing Original Intentions, Purchasing Attitude Decisions and Purchasing Actual Actions) were 0.6485, 0.2762 and 0.0753 in Table 7. As a result, the highest standardized SNIC (0.5797) of the ANP model and the fuzzified standardized SNIC (S [A,B], 0.6485) of the FST method were located at "Purchasing Original Intentions." Specifically, the highest eigenvectors of the fuzzified standardized SNIC of the S [A,B] were "purchasing original intentions-PI" (0.1282, 0.2147, 0.2331), "Purchasing Financial Status-PFS (0.1253, 0.1993, 0.2167)" and "Purchaser's Personality-PP (0.1258, 0.1898, 0.2062)" that were family with the three highest evaluated scores of the ANP model ("Purchasing Importance-PI (0.2147)", "Purchasing Financial Status-PFS (0.1993)" and "Purchaser's Personality-PP (0.1898)" in "purchasing original intentions").

#### 4.4. Forth Evaluated Step—GRA Approach into ANP Model

Furthermore, in order to clearly reflect the questionnaire results of the fifteen experts for highest reliability, this research also applied GRA method of qualitative analysis to testify the measured consequences of the ANP model. The most crucial reason was that GRA method were able to efficiently diminish the semantic indistinct in the expression of professional expert's weight-questionnaires and practically overcome a series of questionnaire collection mistakes, such as missing data, double answer and so forth. Therefore, FST and GRA methods of qualitative analyses indeed efficaciously increased the research accuracy and reliability. In statistic, three analytical research situations of GRA Equation (3) were applied to refine the measured consequences of ANP model and these three analytical research situations are (1) the analytical goal belongs efficient goal and satisfies the maximized analytical goal (LTB), (2) the analytical goal belongs cost goal and satisfies the minimized analytical goal (STB) and (3) The analytical goal belongs specific goal (NTB). The LTB was suitable for the interviewed questionnaire scale of the fifteen professional experts. Moreover, the identified coefficient ( $G_1, \dots, G_k$ ) of GRA method was settled as 0.5 based on the initial assumption. The grey relation have to be the equal weights among analytical impacts and then, these equations of the GRA method were utilized for three times—first usage time for calculating the weights of the grey relation coefficients between three assessable perspectives, second usage time for computing the weights of the grey relation coefficients between four assessable criteria, third usage time for counting up the weights of the grey relation coefficients between seventeen sub-criteria which matched in Figure 7. As a result, the greified numbers (Greified Standardized SNIC) of the seventeen sub-criteria were comprehensively demonstrated in Table 8, according to the Equation (4). The Greified standardized SNIC of the three candidates (Purchasing Original Intentions, Purchasing Attitude Decisions and Purchasing Actual Actions) were 0.3577, 0.3325 and 0.3098. The most specific measured results were the highest standardized SNIC (0.5797) of the ANP model, the fuzzified standardized SNIC (S [A,B], 0.6485) of the FST method and the greified standardized SNIC (0.3577) of GRA method were all located at "Purchasing Original Intentions." Precisely, the three highest greified evaluated scores of evaluated sub-criteria were "Purchasing Importance-PI (0.1935)", "Purchasing Financial Status-PFS (0.1893)" and "Purchaser's Personality-PP (0.1352)" in "purchasing original intentions") that were similar with the three highest evaluated scores of the ANP model ("Purchasing Importance-PI (0.2147)", "Purchasing Financial Status-PFS (0.1993)" and "Purchaser's Personality-PP (0.1898)" in "purchasing original intentions") as well as the highest eigenvectors of the fuzzified standardized SNIC (S [A,B]) were "purchasing original intentions-PI" (0.1282, 0.2147, 0.2331), "Purchasing Financial Status-PFS (0.1253, 0.1993, 0.2167)" and "Purchaser's Personality-PP (0.1258, 0.1898, 0.2062)".

**Table 7.** The fuzzified standardizing SCIN measurement of FST.

Criteria	Weight-ANP	Sub-Criteria	Communalities of FA Approach	Purchasing Original Intentions		Purchasing Attitude Decisions		Purchasing Actual Actions	
				Fuzzified Weight	Fuzzified Evaluated Score	Fuzzified Weight	Fuzzified Evaluated Score	Fuzzified Weight	Fuzzified Evaluated Score
External Variables (TAM) & Exogenous Variable (HS)	0.4542	PI	0.813	(0.5313, 0.5813, 0.6313)	(0.1282, 0.2147, 0.2331)	(0.241, 0.291, 0.341)	(0.089, 0.1075, 0.1259)	(0.0777, 0.1277, 0.1777)	(0.0287, 0.0472, 0.0656)
		PTP	0.705	(0.5262, 0.5762, 0.6262)	(0.1258, 0.1845, 0.2005)	(0.2414, 0.2914, 0.3414)	(0.0773, 0.0933, 0.1093)	(0.0824, 0.1324, 0.1824)	(0.0264, 0.0424, 0.0584)
		PP	0.725	(0.5263, 0.5763, 0.6263)	(0.1258, 0.1898, 0.2062)	(0.2376, 0.2876, 0.3376)	(0.0782, 0.0947, 0.1112)	(0.0862, 0.1362, 0.1862)	(0.0284, 0.0448, 0.0613)
		PFS	0.763	(0.5252, 0.5752, 0.6252)	(0.1253, 0.1993, 0.2167)	(0.2376, 0.2876, 0.3376)	(0.0823, 0.0997, 0.117)	(0.0849, 0.1349, 0.1849)	(0.0294, 0.0468, 0.0641)
Perceived Usefulness (TAM) & Perceptual Constructs (HSM); Behavioral Intension (TAM) & Outputs Variables (HSM)	0.2817	OS	0.672	(0.5399, 0.5899, 0.6399)	(0.0821, 0.1117, 0.1211)	(0.236, 0.286, 0.3360)	(0.0447, 0.0541, 0.0636)	(0.0741, 0.1241, 0.1741)	(0.014, 0.0235, 0.033)
		SA	0.66	(0.533, 0.583, 0.633)	(0.08, 0.1084, 0.1177)	(0.2406, 0.2906, 0.3406)	(0.0447, 0.054, 0.0633)	(0.0764, 0.1264, 0.1764)	(0.0142, 0.0235, 0.0328)
		PB	0.665	(0.533, 0.583, 0.633)	(0.08, 0.1092, 0.1186)	(0.2406, 0.2906, 0.3406)	(0.0451, 0.0544, 0.0638)	(0.0764, 0.1264, 0.1764)	(0.0143, 0.0237, 0.033)
Perceived Ease of USE (TAM) & Information Search & Decision Assessment (NI)	0.1689	PM	0.716	(0.5381, 0.5881, 0.6381)	(0.0489, 0.0711, 0.0771)	(0.2366, 0.2866, 0.3366)	(0.0286, 0.0347, 0.0407)	(0.0753, 0.1253, 0.1753)	(0.0091, 0.0151, 0.0212)
		IE	0.825	(0.5348, 0.5848, 0.6348)	(0.0483, 0.0815, 0.0884)	(0.2379, 0.2879, 0.3379)	(0.0331, 0.0401, 0.0471)	(0.0772, 0.1272, 0.1772)	(0.0108, 0.0177, 0.0247)
Behavioral Intentions to Use (TAM) & Decision Process (EZB)	0.0952	PR	0.769	(0.5277, 0.5777, 0.6277)	(0.0265, 0.0423, 0.046)	(0.2432, 0.2932, 0.3432)	(0.0178, 0.0215, 0.0251)	(0.0791, 0.1291, 0.1791)	(0.0058, 0.0094, 0.0131)
		IS	0.602	(0.5209, 0.5709, 0.6209)	(0.0258, 0.0327, 0.0356)	(0.2433, 0.2933, 0.3433)	(0.0139, 0.0168, 0.0197)	(0.0858, 0.1358, 0.1858)	(0.0049, 0.0078, 0.0106)
		AE	0.74	(0.5277, 0.5777, 0.6277)	(0.0265, 0.0407, 0.0442)	(0.2388, 0.2888, 0.3388)	(0.0168, 0.0204, 0.0239)	(0.0835, 0.1335, 0.1835)	(0.0059, 0.0094, 0.0129)
		PC	0.682	(0.5228, 0.5728, 0.6228)	(0.026, 0.0372, 0.0404)	(0.2413, 0.2913, 0.3413)	(0.0157, 0.0189, 0.0222)	(0.0859, 0.1359, 0.1859)	(0.0056, 0.0088, 0.0121)
		DO	0.384	(0.5324, 0.5824, 0.6324)	(0.027, 0.0213, 0.0231)	(0.2336, 0.2836, 0.3336)	(0.0085, 0.0104, 0.0122)	(0.084, 0.134, 0.184)	(0.0031, 0.0049, 0.0067)
		PWS	0.578	(0.5224, 0.5724, 0.6224)	(0.026, 0.0315, 0.0342)	(0.2472, 0.2972, 0.3472)	(0.0136, 0.0164, 0.0191)	(0.0805, 0.1305, 0.1805)	(0.0044, 0.0072, 0.0099)
		PWNS	0.777	(0.522, 0.572, 0.622)	(0.0259, 0.0423, 0.046)	(0.2411, 0.2911, 0.3411)	(0.0178, 0.0215, 0.0252)	(0.0869, 0.1369, 0.1869)	(0.0064, 0.0101, 0.0138)
BC	0.675	(0.5303, 0.5803, 0.6303)	(0.0268, 0.0373, 0.0405)	(0.2388, 0.2888, 0.3388)	(0.0153, 0.0186, 0.0218)	(0.0809, 0.1309, 0.1809)	(0.0052, 0.0084, 0.0116)		
<b>Fuzzified vectors of candidates</b>				(1.055, 1.5555, 1.6897)		(0.6427, 0.7769, 0.9111)		(0.2166, 0.3508, 0.485)	
<b>Standardized SNIC</b>				0.6485		0.2762		0.0753	



**Table 8.** The greified standardizing SCIN measurement of GRA.

Criteria	Weight-ANP	Sub-Criteria	Communalities of FA Approach	Purchasing Original Intentions		Purchasing Attitude Decisions		Purchasing Actual Actions	
				Greified Weight	Greified Evaluated Score	Greified Weight	Greified Evaluated Score	Greified Weight	Greified Evaluated Score
External Variables (TAM) & Exogenous Variable (HS)	0.4542	PI	0.813	0.5241	0.1935	0.5231	0.1932	0.4109	0.1317
		PTP	0.705	0.4092	0.131	0.5418	0.1735	0.5861	0.1677
		PP	0.725	0.4105	0.1352	0.4133	0.1361	0.9023	0.2771
		PFS	0.763	1	0.1893	0.4133	0.1432	0.7655	0.2453
Perceived Usefulness (TAM) & Perceptual Constructs (HSM); Behavioral Intension (TAM) & Outputs Variables (HSM)	0.2817	OS	0.672	0.3925	0.1136	0.3773	0.0714	0.3333	0.0431
		SA	0.66	0.5779	0.1075	0.5084	0.0945	0.3788	0.0504
		PB	0.665	0.5779	0.1083	0.5084	0.0953	0.3788	0.051
Perceived Ease of USE (TAM) & Information Search & Decision Assessment (NI)	0.1689	PM	0.716	0.8399	0.1015	0.3907	0.0472	0.3555	0.023
		IE	0.825	0.6525	0.0909	0.4224	0.0588	0.3987	0.0355
Behavioral Intentions to Use (TAM) & Decision Process (EZB)	0.0952	PR	0.769	0.438	0.0321	0.6307	0.0462	0.45	0.013
		IS	0.602	0.3333	0.0191	0.6377	0.0366	0.852	0.0288
		AE	0.74	0.4373	0.0308	0.4485	0.0316	0.6526	0.026
		PC	0.682	0.3574	0.0232	0.534	0.0347	0.8689	0.0364
		DO	0.384	0.5588	0.0204	0.3333	0.0122	0.6878	0.0051
		PWS	0.578	0.3511	0.0193	1	0.055	0.4992	0.0075
		PWNS	0.777	0.3464	0.0256	0.5291	0.0391	1	0.054
BC	0.675	0.496	0.0319	0.4471	0.0287	0.5188	0.0133		
Greified Standardized SNIC					0.3577		0.3325		0.3098

## 5. Conclusions and Recommendations

In sight of the swift development of IoT technology in omnichannel e-commerce era, the majority of e-commerce companies have devoted to detect, identify, analyze and assess IoTDPDOE for surviving in this hyper-competitive and hyper-dynamic e-commerce circumstance. Therefore, the most precise contributions of this research are described as

1. In order to detect, identify, analyze and assess IoTDPDOE, not only the three main characteristics of IoT technology “SoLoMo” the three essential elements of SCT theory but also the four dimensions of TAM model were consolidated into the hierarchical ANP model to comprehensively the most effective IoTDPDOEEM to simultaneously analyze the most critical synergism, influences and correlations among customer’s individuals, consumer’s groups and entire society in consumer’s purchasing-decision processes of omnichannels e-commerce in order to resupplying the research gap between IoT technology and omnichannel e-commerce relative research fields as well as providing the most valuable recommendations for companies to develop the most valuable IoT Technology strategies in purchasing decision-making processes of omnichannel e-commerce.
2. Momentously, this research not only applied FA approach of quantitative analysis for assaying the weighted-questionnaire results of 96 valid random customers to discover the communities of seventeen sub-criteria with the higher research representativeness and validity but also cross-employed FST and GRA methods of qualitative analysis for purifying the computing consequences of weighted-questionnaire results from fifteen professional experts in a pairwise comparison matrix of hierarchical ANP model with higher research accuracy and reliability.
3. Significantly, as for a series of evaluated consequences expressed in Tables 5, 7 and 8, the “Purchasing Original Intentions” has been the most critical purchasing factors in the omnichannel e-commerce purchasing decision-making processes which means current omnichannel e-commerce consumers have commenced to firstly and rationally think over before making purchasing decision and actions without any irrational consumptions.
4. Specifically, with reference to a series of analytical results shown in Tables 5, 7 and 8, “Purchasing Importance-Purchasing Importance (PI)”, “Purchasing Financial Status-Purchasing Financial Status (PFS)” and “Purchaser’s Personality-Purchaser’s Personality (PP)” were the three highest evaluated scales of the ANP model and FST and GRA methods. As a result, “Purchasing Importance (PI), Purchasing Financial Status (PFS) and Purchaser’s Personality (PP)” were directly and synthetically induced as the most potential IoT technology determinants in the omnichannel e-commerce purchasing decision-making processes.
5. Precisely, “Purchasing Importance (PI), Purchasing Financial Status (PFS) and Purchaser’s Personality (PP)” are the sub-criteria of the criteria consolidated the external variables of the TAM model and exogenous variable of the HS model which apparently induced (1) omnichannel e-commerce consumers have been rationally focused on what they demands without traditional emotional purchasing consumptions, (2) omnichannel e-commerce consumers have rationally considered their financial resources without impulsive purchasing consumptions and (3) omnichannel e-commerce consumers have rationally respected their personal characteristics and individual value without blindly purchasing consumptions.

After executing and completing this research, the measured consequences and analytical results of this research not only academically supply the research gap in correlations between IoT technology and purchasing decision-making processes in omnichannel e-commerce relative research fields but also empirically provide the most effective IoT technology development strategies for omnichannel e-commerce companies in order to detect current dynamic customer purchasing decision-making behavior. In terms of research restrictions, the more large-scale data and analytical methodology, such as multiple decision making criteria methodology and so on, are apparently going to be employed to identify and refine more core IoT technology determinants in purchasing decision-making processes of omnichannel e-commerce in order to detect the exact IoT e-commerce customers demand, wants and

desires in the future research. Although the 100 e-commerce customers and 15 experts and the three analytical statistic methodology (FA approach of quantitative analysis and FST and GRA methods of qualitative analyses) have been systematically cross-employed in this research.

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## Abbreviations

E-commerce	Electronic Commerce
IoT	Intern of Things
TAM	Technology Acceptance Model
So	Socialization
Lo	Localization
Mo	Mobilization
SCT	Social Cognitive Theory
ANP	Analytical Network Process
MCDM	Multiple Criteria Decision Making
FA	Factor Analysis
FST	Fuzzy Set Theory
GRA	Grey Relation Analysis
GST	Grey System Theory
LTB	Larger the Better
STB	Smaller the Better
NTB	Nominal the Best
HS	Howard-Sheth
NI	Nicosia
EKB	Engel-Kollat-Blackwell
IoTDPPEEM	IoT Technology Determinants in Purchasing Decision-making Processes of Omnichannel E-commerce Evaluated Model
IoTDPDOE	IoT Technology Determinants in Purchasing Decision-making Processes of Omnichannel E-commerce
PI	Purchasing Importance
PTP	Purchasing Time Pressure
PP	Purchaser's Personality
PFS	Purchasing Financial Status
OS	Overt Search ("OS")
SA	Stimulus Ambiguity
PB	Perceptual Bias
PR	Problem Recognition
IS	Information Search
AE	Alternative Evaluation
PC	Purchasing Choice
DO	Decisive Outcome
PWS	Purchasing with Satisfaction
PWNS	Purchasing with Non-satisfaction
BC	Brand Comprehension

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