

# Article The Nature of Airport Brand Associations

Isaac Levi Henderson <sup>1</sup>,\*<sup>1</sup>, Kan Wai Hong Tsui <sup>2</sup>, Thanh Ngo <sup>1</sup>, Andrew Gilbey <sup>1</sup> and Mark Avis <sup>3</sup>

- <sup>1</sup> School of Aviation, Massey University, Palmerston North 4472, New Zealand; t.ngo@massey.ac.nz (T.N.); a.p.gilbey@massey.ac.nz (A.G.)
- <sup>2</sup> School of Business, University of Southern Queensland, Toowomba, QLD 4350, Australia; kan.tsui@unisq.edu.au
- <sup>3</sup> School of Communication, Journalism and Marketing, Massey University, Palmerston North 4442, New Zealand; m.avis@massey.ac.nz
- \* Correspondence: i.l.henderson@massey.ac.nz; Tel.: +64-6-951-9432

**Abstract:** This study examines the nature of brand associations that air travellers form with airports and which associations are important when choosing between airports. Using semi-structured qualitative interviews, this study collected information about 240 participants' most recent trips using air travel, encompassing 642 airport visits and 88 airports worldwide. The associations that participants made with the airports they travelled through were collected, as well as the sorts of associations that are important for choosing between airports and why those associations are important. The data were analysed using thematic analysis, revealing 13 themes each for airport brand associations and important associations for choosing between airports and 14 themes for reasons why those associations were important. Single-sample *t*-tests reveal that each of these themes has a different effect size in terms of its effect on airport brand association formation and its effect on attitudinal brand choice. This study contributes to the air transport and tourism literature by providing a detailed account of which associations air travellers form with airports and which are used for choosing between airports by contextualising these findings by viewing airports as compound brands. Managerial implications are also provided along with avenues for future research.

**Keywords:** travel experience; travel behaviour; airport management; brand choice; brand associations; airport choice

#### 1. Introduction

Airports can be defined as providers of "all the infrastructure needed to enable passengers and freight to transfer from surface and air modes of transport and to allow airlines to take off and land" [1], p. 1. While airports usually provide these core services themselves, there are also trends in airport commercialisation and privatisation worldwide that encourage enterprise and efficiency [2,3] and thus diversification into non-aeronautical commercial activities [4,5]. Accordingly, airports have become facilities that tend to have tenants that assist in providing services for air passengers by providing food and beverages, retail, duty free shops, car rentals, and other special services [6,7]. In turn, airports facilitate value creation for their tenants by providing facilities that allow access to the airport's clientele [8]. Airlines provide passenger traffic to airports but also rely on airport support to be able to implement strategies such as point-to-point and hub-and-spoke networks [9,10]. Henderson et al. [11] identify that these peculiarities of airports result in the multi-creation of brand associations sourced from different entities to form a compound brand (which they also observed applied to shopping malls). Their study provides evidence that airport brands are compound brands by analysing airport associations and important associations for choosing between airports in terms of which entity is the source of such associations (and an equivalent study for shopping malls). This study builds upon their work by using a subset of the same dataset (only the participants for their airport study, not the shopping



Citation: Henderson, I.L.; Tsui, K.W.H.; Ngo, T.; Gilbey, A.; Avis, M. The Nature of Airport Brand Associations. *Tour. Hosp.* **2024**, *5*, 592–624. https://doi.org/ 10.3390/tourhosp5030036

Academic Editor: Brian Garrod

Received: 10 May 2024 Revised: 30 May 2024 Accepted: 21 June 2024 Published: 6 July 2024



**Copyright:** © 2024 by the authors. Licensee MDPI, Basel, Switzerland. This article is an open access article distributed under the terms and conditions of the Creative Commons Attribution (CC BY) license (https:// creativecommons.org/licenses/by/ 4.0/). mall study) to examine the sorts of associations passengers make with airports they travel through (hereafter called 'associations'), which ones are perceived to be important for choosing between airports for future trips (hereafter called 'important associations'), and the reasons for important associations (these reasons were not provided in Henderson et al. [11] due to the authors' different focus). This study examines these thematically and investigates all themes for associations, important associations, and reasons for important associations as potentially having multiple entities as sources. Accordingly, this study aims to contextualise airport brand management within the framework of compound brands. This information will provide practical contributions for airport managers and policymakers to help them prioritise areas of focus within the context of a compound brand (i.e., where some important areas may only allow for diffuse control). Specifically, this study aims to answer the following research questions:

- 1. What sorts of associations do air travellers recall with an airport brand name from a recent trip?
- 2. What sorts of associations are perceived to be important in determining airport brand choice?
- 3. Why are some associations more important than others in determining airport brand choice?

This study begins by reviewing brands and branding, branding in the context of airports, and the idea of airports as compound brands. The research method and results are presented and discussed, followed by a series of managerial implications and avenues for future research. Collectively, this study provides a holistic overview of the nature of brand associations that air travellers make with airports, which ones matter, and why. Importantly, it also begins the application of the compound brand concept to airport by contextualising the concept's importance for the creation and management of airport brand associations. Past research on airport branding has been framed from the perspective of conventional branding and has not sufficiently addressed the peculiarities of the multi-creation of brand associations from different entities at airports. This study applies a different approach to airport branding, providing clear and practical managerial implications within the framework of compound brands.

#### 2. Literature Review

#### 2.1. Brand Associations

According to Aaker [12], p. 109, brand associations can be thought of as "anything linked in memory to a brand". Brand associations are studied for a number of reasons, including their effect upon consumer behaviour [13] and their contribution to brand equity [14], and because more behaviourally loyal customers tend to have more brand associations [15]. Keller [16], p. 10, highlights that marketing programmes are aimed at establishing "favourable, strong, and unique brand associations in memory so that consumers purchase the product or service", conceptualising how certain brand associations lead to customer-based brand equity. van Osselaer and Janiszewski [17] identify two ways in which consumers form brand associations: (1) through human associative memory (HAM), where feature-benefit associations of brands develop independently; and (2) through adaptive learning, where different features of a brand compete in memory to predict benefits, and feature-benefit associations form interdependently. The likelihood of a consumer using either one is influenced by their level of motivation to learn to predict benefits from associations, where higher motivational significance increases the likelihood of adaptive learning, and lower motivational significance increases the likelihood of HAM learning. In terms of recalling brand associations, brand usage is very important in influencing a consumer's propensity to give brand associations [18,19]; hence, unprompted brand association recall will adversely affect the number of associations for nonusers of a brand [20]. This consideration has influenced the method of this study, which uses the unprompted recall of brand associations for airports that a participant travelled through on their last trip (i.e., only examines brand user's associations, not those of brand nonusers).

#### 2.2. Airport Branding

One key area of research within airport branding has been examining the influence of an airport's brand upon different aspects of performance. Marcucci and Gatta [21] treat customer loyalty and branding as synonymous by using a 'brand coefficient' defined in terms of customer loyalty for explaining heterogeneity in airport preference. Lee and Park [22] find that sustainable airport brands have a strong and positive mediating effect on airport business performance. Chung et al. [23] instead focus on the financial value of an airport brand by valuing the brand equity of Incheon International Airport using financial techniques. They suggest several ways of increasing the financial value of the airport's brand as an intangible asset.

Instead of examining business performance in relation to branding, Halpern and Regmi [24] examine 1562 airport brands worldwide in terms of their names and their slogans to see if there are differences internationally. They find that approximately threequarters of all airports are named after the place that they are located (and/or the nearest main city or town), for example, Hong Kong International Airport or Beijing International Airport. They also find that only one-tenth of airports have a slogan (e.g., "LAX is happening" for Los Angeles International Airport or "Hello World" for Birmingham Airport), with North American and privatised airports being more likely to have one. Accordingly, their study provides evidence that brand names and slogans are a greater consideration for airports that are operated by private companies rather than those that are publicly owned. In a study on marketing innovations at European airports, Halpern [25] shows that airport managers tend to focus more attention on targeting specific airlines, modifying facilities, and developing strategic marketing partnerships rather than on aspects such as promoting a recognised brand.

Kefallonitis and Kalligiannis [26], p. 523, find that airport branding helps to create "a sense of place" and "unification of like-minded passengers based upon their choice of airport or members of a like-minded group (imagined-communities; such as a social media group of aviation geeks)". They also find that the brand of an airport is determined by its service quality, variety of shops, passenger lounges, and other benefits. Airport brands may also incorporate certain "cultural, artistic, architectural and customary characteristics of the local city" (p. 523). Kefallonitis and Kalligiannis [26] appear to implicitly acknowledge that airport brands are multifaceted and created by multiple entities, including shops (operated by tenants) and the location where the airport is situated. However, there is also a tacit assumption that airport brands are always positive given that the term 'benefit' is used but no negative terms are used. This is a common issue within the branding literature, with many definitions taking positive and evangelical stances towards the brand [27]. Nevertheless, there will likely be negative associations made with airports according to the nature of experiences that air travellers have when travelling through them (e.g., some passengers have issues getting through security checks or have to pay fees for services like parking).

Tse [28] identifies eight elements of airport branding strategies: (1) retail pricing strategies; (2) selection of retail outlets; (3) choice of food and beverage outlets; (4) architectural layout and design; (5) artwork; (6) services and entertainment; (7) service staff; and (8) airport logos, slogans, and wordmarks. Firsty et al. [29] use these eight elements to explore the impact of airport branding strategies on customer experience and find that collectively, these eight elements accounted for 49.5% of customer experiences at Soekarno-Hatta International Airport's Terminal 3. All eight elements had over 75% of their sample of 120 participants agreeing or strongly agreeing that they are important. Importantly, such strategies recognise that airports do have some control over the other stakeholders that help create their brands, for example, by selecting tenants to obtain a variety of shops and restaurants. While Ijevleva and Paramonovs [30] find that no airports within the Baltic States used terms like "branding" within their vision statements, usually, at least some of the eight elements of airport branding strategies were present. Accordingly, while not all

airports may explicitly focus on branding, there are usually elements of their strategies that appear to implicitly affect their brands by affecting their underlying brand associations.

Paternoster [31] outlines the difficulty of airport customer service in that air travellers hold airports accountable for the performance of many stakeholders and theorises that airport branding can be improved only by taking a strategic and holistic approach. Similarly, Castro and Lohmann [32] analyse airport vision statements to identify marketing and branding strategies. They find that airports tend to use branding strategies similar to large corporations, despite acknowledging that the way airports develop their brands is complex and involves "a number of stakeholders with potentially different representations of the single corporate brand" (p. 4). In this sense, both articles highlight a similar issue regarding airport branding: airport brands are created by multiple stakeholders and are likely to need their own strategies because they are unlikely to fit conventional brand types, such as corporate or product brands.

#### 2.3. Airports as Compound Brands

A common theme within the reviewed literature has been that airport branding relies upon many different stakeholders, regardless of what brand concept is being measured. This aligns well with the findings presented by Henderson, Avis, Tsui, Ngo, and Gilbey [11], which suggest that airports are compound brands because their brand associations are multi-created by the focal branded entity (the airport), its tenants (airlines, shops, food and beverage outlets, and others), and ancillary entities (location, government security measures, and transport providers). Their paper was focussed on conceptually delineating compound brands from other types of brands using airports and shopping malls as case studies. Due to this purpose, its analysis for airports was limited to examining which entities acted as the sources of different airport brand associations. A depiction is shown in Figure 1.

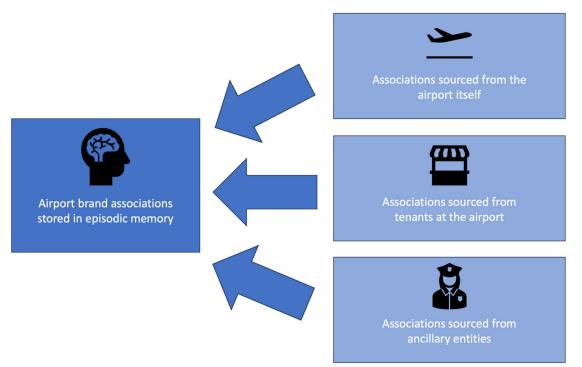


Figure 1. Illustration of how compound brands have associations from multiple sources.

This study presents a different analysis of the same data based upon managerial themes for associations and also presents the reasons for why some associations are important among air travellers in choosing between airports (and others are not) for their journey based on data collected from the same interviews as used in Henderson, Avis, Tsui, Ngo, and Gilbey [11], though the interviews were not analysed for that purpose in their study. Importantly, this study can commence by acknowledging that airport brand associations are sourced from multiple different entities and that airports have varying levels of control over those entities (e.g., airport management can choose tenants but have little or no control over government-mandated security protocols). This is a critical consideration when interpreting the results of this study and attempting to find managerial implications that are actionable and realistic given the constraints and resources an airport has in managing its own brand.

#### 2.4. Airport Brand Choice

Because this study addresses the topic of how air travellers choose between airports (called airport brand choice), it is relevant to briefly discuss airport competition because if air travellers can choose between airports in their journey, then this implies that airports compete with one another. While this may be true, levels of airport competition vary between cities, regions, and countries [33–35]. For example, in New Zealand and Australia, distance between airports makes airport competition for origin-destination travel negligible [34,36]. In other parts of the world, substantial intra-urban (within a city), inter-urban (between cities), or multi-airport region (MAR) competition exists. For example, there are high levels of intra-urban airport competition in the city of London because it has six airports competing with each other: Heathrow, Gatwick, Stansted, Luton, City, and Southend [37,38]. Inter-urban competition is particularly prominent between major hub airports (e.g., Hong Kong and Singapore Changi), primarily determined by their geographic position and specialisation towards particular markets [39,40]. In light of these differences, the findings as to which airport brand associations are important for determining airport choice might be most relevant to airports that have higher levels of competition. However, the act of finding what is important for air travellers is still a useful exercise for airports with lower levels of competition because it can help their managers prioritise different activities from an air traveller perspective.

#### 3. Method

## 3.1. Sampling Procedure

An a priori power analysis was conducted using G\*Power version 3.1.9.7 [41] to determine the minimum sample size required to test the study hypotheses (i.e., that each theme was statistically significantly different from 0). Results indicated that the required sample size to achieve 80% power  $(1 - \beta)$  for detecting a small effect size (d = 0.2), at a significance criterion of  $\alpha = 0.05$ , was 156 for a one-tailed single-sample *t*-test. Seeking to also provide a useful and pragmatic sample from within the population, the authors decided that a sample size of at least 200 would be sufficient for achieving sufficient statistical power.

Participants were recruited in two cities in the Lower North Island of New Zealand, Palmerston North and Wellington. Both cities have airports with scheduled flights from multiple airlines; however, Palmerston North only has domestic flights on offer, while Wellington has an international airport. This is important for ensuring that we have a good split between airport use for domestic and international flights. In Palmerston North, we interviewed participants in a shopping mall and in the periphery of Te Marae o Hine—The Square in the central city. In Wellington, we interviewed participants down Cuba Street, which is a major thoroughfare and tourist attraction and was chosen to ensure that our sample contained those who had travelled to New Zealand, rather than just New Zealanders. Despite the use of convenience sampling, we considered that the combination of locations for recruiting participants would produce a useful and pragmatic sample with demographic diversity.

Participants needed to be at least 16 years old, to have travelled through an airport before, and not be employed in an airport. The interviews were recorded on a tablet and then later transcribed. This study was deemed to be low-risk and was therefore registered as such on the Massey University Human Ethics Database.

#### 3.2. Materials

This study used semi-structured interview questions (see Appendix B) to examine airport brand associations, important airport brand associations, and reasons for important airport brand associations. This instrument was piloted on 15 participants to check for ease of completion. As no issues were identified, these 15 participants comprise part of the final sample of 240 participants.

To provide ecological validity for this study, the semi-structured interview asks about a participant's most recent trip using air travel and identifies the airports that they travelled through on that trip (i.e., departure airport(s), transit airport(s), and arrival airport(s)). In some instances, participants travelled back via a different route on the same trip and so may have multiple departure or arrival airports as a result (e.g., some participants flew into one location, went on a road trip, and flew back from a different location). The name of each airport is then used to ask the participant to recall associations that they have with the airport (if any). This is consistent with the conceptualisation of airport brand associations as anything that comes to mind when presented with the airport brand [12,42], in this case, the airport's name. By probing the participant's most recent trip using air transport, the interview randomises which airports the participants are discussing and also provides an easy conversational basis to discuss airport brands. Because only 21.50% of participants had never visited the airport before, we were more interested in obtaining the totality of associations with the airport across all visits; for this reason, we do not separate the analysis based upon whether the airport was used for departure, transit, or arrival on the previous trip, as the use of the most recent trip was only a mechanism for ensuring that participants were recalling brand associations with an airport they have used before.

The interview used open-ended questions to ensure that the airport associations that are recalled are already stored in participants' long-term memories and are not the result of self-generated validity, where participants might create associations in working memory as a result of participating in the study [43]. It also relates to the use of a heterophenomenological epistemology, where we recognise that every individual participant lives in their own subjective reality [44]. This subjective reality is important for understanding an individual's attitudes and behaviours even when it conflicts with objective realities (e.g., fear of flying vs. the objective reality that flying is the safest form of transport). Nonetheless, subjective realities can still be studied objectively through qualitative techniques [45–47].

After identifying the associations made with each airport, participants were asked what sorts of associations are important for choosing between airports, as "important associations", and why these associations are important. These questions provide a more generalised account of what is important for choosing between airports and are not specific to participants' most recent trips using air transport. However, a comparison can be made between the airport brand associations that participants actually made versus those that would maximise the likelihood of an air traveller choosing that airport over others. We recognise that in many instances, participants would have no choice over airports; however, this is still useful as a theoretical exercise to help understand what is important for participants when travelling through airports and is directly useful when choice does exist (such as in multi-airport zones, or when choosing between transit airports).

#### 3.3. Analysis

The transcriptions of interviews were analysed using thematic analysis. These thematic analyses were conducted using Braun and Clarke's [48] 15-point checklist for a good thematic analysis, with five overarching stages in the process: transcription, coding, analysis, overall, and written report. Essentially, this involves collating qualitative answers for each question, allocating these to participants, and then defining common themes and classifying answers into themes. A more detailed summary of this method can be found in Table 2 of Braun and Clarke's [48] paper. Importantly, the themes have to be distinct from other themes and clearly defined to allow for replicability and to avoid double-counting. Participants could make multiple statements within an answer, meaning that they may provide statements that fall into different themes. These analyses produced themes and subthemes that help describe the discourse from participants that were interviewed. While the method employed is designed to describe what participants said, there is always a certain amount of interpretation based upon the context of each conversation. The analysis is somewhat weighted towards providing richer and more detailed accounts of the data to help provide airport managers with the level of detail required to make informed decisions. This also allows for many avenues for future research based upon the many different perspectives of participants, which may or may not be generalisable to wide portions of society. In particular, it will become obvious that some themes have contradictory comments from different participants, capturing that associations and determinants of airport choice are inherently subjective and unique to each individual's experience, aligning with the heterophenomenological epistemological stance taken in this research [44,45].

#### 4. Results

## 4.1. Participants

#### 4.1.1. Demographic Information

There were 240 participants who completed the study, comprising participants from 35 different countries. This exceeded the minimum sample size requirement of 156 participants to achieve the required statistical power and also exceeded the target of at least 200 respondents. The mean age of the sample was 39.18 years (SD = 17.11, range 16 to 83). There were 105 males (43.75%) and 135 females (56.25%). Participants were primarily New Zealand citizens (153, 63.75%), with 81 foreign citizens (33.75%) and 6 dual citizens (2.5%). Table 1 summarises other key demographic variables.

Table 1. Demographic variables by number and percentage of participants.

Demographic Variables	Number of Participants (%)
Frequency of travel	
More than 6 times per year	38 (15.83%)
3–6 times per year	70 (29.17%)
1–2 times per year	84 (35%)
Once every 2–3 years	29 (12.08%)
Less than every 3 years	19 (7.92%)
Most recent trip using air transport	
Within last fortnight	64 (26.67%)
Within last 3 months	75 (31.25%)
Within last year	59 (24.58%)
Within last 1–3 years	33 (13.75%)
Within last 3–5 years	4 (1.67%)
More than 5 years ago	5 (2.08%)
Purpose of most recent flight	
Visiting friends and/or relatives	85 (35.42%)
Business	39 (16.25%)
Holiday or leisure	79 (32.92%)
Other (e.g., education)	37 (15.42%)
Occupation	
Employed or self-employed	176 (73.33%)
Unemployed	10 (4.16%)
Retired	12 (5%)
Student	33 (13.75%)
Domestic duties (e.g., stay at home parent)	9 (3.75%)

#### 4.1.2. Airport Information

This study summarises 642 airport visits, comprising 88 unique airports worldwide. The median duration for an airport visit was 1:00 h (IQR = 30 min to 2 h, range 2 min to 24 h). Table 2 summarises other airport characteristics, and a full list of airport visits that comprise the sample can be found in Appendix A.

Airport Variables	Number of Airport Visits (%)
Type of visit	
Departure	247 (38.47%)
Transit	148 (23.05%)
Arrival	247 (38.47%)
Number of times visited	
Never before	138 (21.50%)
1–2 times	80 (12.46%)
3–5 times	98 (15.26%)
6–9 times	55 (8.57%)
10–49 times	193 (30.06%)
More than 50 times	78 (12.15%)
Airport size (passengers) <sup>1</sup>	
Small (<5 million)	134 (20.87%
Medium (5–10 million)	186 (28.97%)
Large (10–25 million)	176 (27.41%)
Very large (>25 million)	146 (22.74%)
Location of airport visit	
Africa	3 (0.47%)
Asia	67 (10.42%)
Europe	29 (4.51%)
Middle East	13 (2.02%)
New Zealand	431 (67.03%)
North America	22 (3.42%)
Oceania (excl. New Zealand)	78 (12.13%)
Duration of airport visit	
Less than 1 h	307 (47.74%)
1–3 h	233 (36.24%)
3–5 h	75 (11.66%)
5–10 h	20 (3.11%)
10 or more hours	8 (1.24%)

Table 2. Airport variables by number and percentage of airport visits.

<sup>1</sup> 2017 figures obtained from airport websites, annual reports, and government publications. Classifications based upon those of Martin-Domingo and Martín [49].

#### 4.2. Themes for Associations and Important Associations

A total of 2529 associations (1051 of which were unique) with airports were elicited from participants, with a mean of 3.94 associations per airport (SD = 2.77, Mdn = 3, range 0 to 18). A total of 971 important associations (394 of which were unique) for choosing between airports were also elicited from participants, with a mean of 4.05 important associations per participant (SD = 3.00, Mdn = 3, range 0 to 27). The thematic analysis revealed 13 themes for associations (which were also found for important associations), as well as those that could not be categorised. Each type of association and a description of it is presented in Table 3. Each of the 13 themes could be further broken down into subthemes, which can be viewed in in the tables contained within Appendix C.

Themes	Themes Description		% Important Associations
Airline/Flight	Their flight experience or experience with an airline while at the airport	3.12%	5.63%
Atmosphere	The atmosphere inside the airport	11.78%	6.14%
Comparative	Compare the airport with other airports or other things	4.19%	2.97%
Cultural	Cultural elements present at the airport	4.9%	1.54%
Customer Service	The customer service from airport staff	2.73%	7.68%
Evaluation	The participant's overall evaluation of the airport	15.38%	5.33%
Experience	What the participant experienced at the airport	6.17%	3.89%
Facilities and Infrastructure	The facilities and infrastructure of the airport	23.45%	41.27%
Getting Around	How they get to, from, and around the airport	7.59%	16.59%
Literal	What an airport literally is	3.44%	0.82%
Scenery and Surrounds	What can be seen from the airport or what surrounds the airport	2.73%	1.18%
Security	The security, customs, and immigration measures experienced at the airport	3.91%	5.53%
Travel	How they see the airport as part of their travel experience	9.92%	0.41%
Uncategorised	All other associations	0.67%	1.02%

#### Table 3. Themes and their descriptions.

## 4.3. Differences According to Airport Size

It is also possible to see how the proportion of associations within each theme changes according to airport size. Airports that serve greater numbers of passengers achieve economies of scale due to having larger commercial areas and a greater mix of retailers and food/beverage providers [50]. Accordingly, there may also be differences in the nature of airport brand associations according to airport size. This is examined in Table 4, showing the percentage of associations in each theme for airports of different sizes. As can be seen, the *facilities and infrastructure* theme makes up the largest portion of associations regardless of airport size. However, there were also some interesting differences, such as medium-sized airports having fewer *atmosphere* associations (presumably because *busyness* was the largest subtheme, and they are neither busy nor quiet), *literal* and *scenery and surrounds* associations being less likely in large and very large airports (potentially because there is a greater variety of things inside the terminal to associate), and *security* associations being more common for large and very large airports (presumably due to greater numbers of international flights).

Table 4. Percentage of associations in each theme by airport size.

	Airport Size (Passengers) <sup>1</sup>				
Items/Themes	Small <5 Million	Medium 5–10 Million	Large 10–25 Million	Very Large >25 Million	
Number of visits	134	186	176	146	
Number of associations	504	700	676	649	
	3.76	3.76	3.84	4.45	
Mean number of associations	( <i>SD</i> = 2.27)	( <i>SD</i> = 2.74)	(SD = 2.76)	(SD = 3.16)	
Airline/Flight	4.37%	3.00%	3.85%	1.54%	
Atmosphere	13.49%	6.57%	13.91%	13.87%	
Comparative	4.96%	3.43%	3.70%	4.93%	
Cultural	0.99%	9.57%	3.25%	4.62%	
Customer Service	4.37%	1.57%	2.66%	2.77%	
Evaluation	12.70%	15.00%	14.79%	18.49%	
Experience	5.56%	4.29%	7.25%	7.55%	

	Airport Size (Passengers) <sup>1</sup>				
Items/Themes	Small <5 Million	Medium 5–10 Million	Large 10–25 Million	Very Large >25 Million	
Facilities and Infrastructure	23.41%	26.14%	20.12%	24.04%	
Getting Around	6.94%	6.14%	8.88%	8.32%	
Literal	5.75%	3.71%	3.40%	1.54%	
Scenery and Surrounds	3.97%	5.43%	0.74%	0.92%	
Security	1.98%	3.71%	4.59%	4.93%	
Travel	10.71%	10.00%	12.57%	6.47%	
Uncategorised	0.79%	1.43%	0.30%	0.15%	

Table 4. Cont.

<sup>1</sup> Classifications based upon those of Martin-Domingo and Martín [49].

#### 4.4. Statistical Significance and Effect Size of Themes

To examine the different themes in terms of their contribution towards brand associations and airport brand choice (in terms of important associations), single sample *t*-tests were run to test the number of associations and important associations against a value of 0 (see [51], Posten, 1979, for the procedure and robustness levels of this analysis method). For associations, this was calculated as the mean number of associations in each theme per airport per participant (i.e., the total number in each theme for each participant divided by their number of airport visits). For important associations, this was the raw number of important associations in each theme per participant. As the means for associations and important associations were slightly positively skewed, One-Sample Wilcoxon Signed Rank tests (with a Bonferroni correction) were also conducted using medians (e.g., see [52]). However, the results were the same in terms of which themes were statistically significant and are thus not reported. Table 5 shows the results of the single sample *t*-tests tests.

		Ũ			1	
		Association	S	I	mportant Associ	ations
Themes	Mean	<i>t-</i> Value (df = 239)	Effect Size ( <i>d</i> )	Mean	<i>t-</i> Value (df = 239)	Effect Size (d)
Airline/Flight	0.14	6.23 *	0.40	0.23	6.45 *	0.42
Atmosphere	0.45	10.86 *	0.70	0.25	6.74 *	0.43
Comparative	0.16	8.13 *	0.52	0.12	5.00 *	0.32
Cultural	0.21	7.53 *	0.49	0.06	3.52 *	0.23
Customer Service	0.10	5.20 *	0.34	0.31	7.36 *	0.47
Evaluation	0.58	13.87 *	0.89	0.22	6.55 *	0.42
Experience	0.23	9.81 *	0.63	0.16	5.72 *	0.37
Facilities/Infrastructure	0.92	14.54 *	0.94	1.68	12.67 *	0.82
Getting Around	0.30	8.86 *	0.57	0.68	11.25 *	0.73
Literal	0.15	8.01 *	0.52	0.03	2.87	0.19
Scenery/Surrounds	0.12	5.39 *	0.35	0.03	2.48	0.16

0.36

0.67

0.18

Table 5. Statistical significance and effect size for associations and important associations.

\* denotes statistical significance at the p < 0.0037 level, which is the equivalent to p < 0.05 level after applying a Bonferroni correction [53]. Effect sizes can be interpreted as small (d = 0.2), medium (d = 0.5), or large (d = 0.8) [54].

0.23

0.02

0.04

7.09 \*

2.01

3.22 \*

0.46

0.13

0.21

#### 4.5. Reasons for Important Associations

5.52 \*

10.44 \*

2.86

0.14

0.39

0.03

Security Travel

Uncategorised

This study elicited 507 reasons (219 of which are unique) for why certain associations are important in choosing between airports, with a mean of 2.11 (SD = 1.33, Mdn = 2, range 0 to 7) reasons per participant. The thematic analysis revealed 14 types of reasons for why associations were important for choosing between airports; these along with their descriptions are shown in Table 6. Most of the reasons that underlie important associations

are analogous with themes previously linked to related concepts like airport service quality and airport design, e.g., [55–65]. The reasons are often related to multiple important associations across different themes; accordingly, this study does not provide subthemes for each type of reason. This is because the reasons are often intrinsically related back to the specific important associations of the participants. However, they capture the general theme behind each reason regardless of what specifically was important.

Table 6. Types of reasons and their descriptions.

Type of Reason	Description	% Reasons	% Participants <sup>1</sup>
Comfort	It makes the airport more comfortable	7.30%	14.58%
Emotion	It positively effects the traveller's emotions while at the airport (e.g., reduces stress)	14.79%	26.67%
Empathy for the traveller	To show that the airport empathises with the needs of travellers	10.45%	18.33%
Entertainment	It is important for providing entertainment while at the airport	10.65%	18.75%
Human interaction	Because they need human interaction	2.76%	4.58%
Impressions	To give a good impression of the city, country or airport	2.37%	4.17%
Money	It saves them money	2.96%	5.83%
Other benefits	It provides some benefit, otherwise not categorised	7.69%	14.17%
Past experience	Because they have past experiences that suggest the association is important	1.58%	3.33%
Personal viewpoint	To align with their personal opinions of what airports should do	2.56%	5.42%
Security/Safety	To make them feel safe and/or secure	3.75%	6.25%
Time	To minimise the amount of time spent travelling and/or at the airport	13.81%	25.42%
To make travelling easier	It makes travelling easier	15.78%	29.17%
To provide a better experience	It helps to provide a better experience	3.55%	6.25%

<sup>1</sup> Does not sum to 100% because one participant may give more than one reason.

To give airport managers an idea of what sorts of improvements at their airport they should prioritise and invest in, it is useful to examine the statistical significance and effect size for each of the reasons. Single sample *t*-tests were run to test the mean number of reasons against a value of 0. Ten participants were excluded from the tests because they had no important associations and therefore no reasons for important associations. As the mean for reasons was slightly positively skewed, One-Sample Wilcoxon Signed Rank tests (with a Bonferroni correction) were also conducted using medians. However, the results were the same in terms of which themes achieved statistical significance and are thus not reported. The results of the single-sample *t*-tests are shown in Table 7.

The results of Table 7 show that three themes have a medium effect size (*to make travelling easier, emotion,* and *time*), indicating that air passengers would like airports to make their travel experience as easy and seamless as possible, to keep them in a good state of mind emotionally (e.g., reduce stress of travel), and to minimise the amount of time they have to spend within the airport or in transit. However, aiming to reduce the time spent within the airport may seem somewhat self-defeating for airport managers given that they want passengers to spend money and buy goods and products within the airport terminal to maximise non-aeronautical revenue [66]. Accordingly, a balancing act is needed between participant's desire to minimise time within airports and airport managers' imperative to maximise passenger revenues for the airport.

Type of Reason	Mean	<i>t</i> -Value (df = 229)	Effect Size ( <i>d</i> )
Comfort	0.16	6.24 *	0.41
Emotion	0.33	8.44 *	0.56
Empathy for the traveller	0.23	6.47 *	0.43
Entertainment	0.24	6.77 *	0.45
Human interaction	0.06	3.19 *	0.21
Impressions	0.05	3.05 *	0.20
Money	0.07	3.74 *	0.25
Other benefits	0.17	5.84 *	0.39
Past experience	0.04	2.87	0.19
Personal viewpoint	0.06	3.70 *	0.24
Security/Safety	0.08	3.76 *	0.25
Time	0.30	8.43 *	0.56
To make travelling easier	0.35	8.92 *	0.59
To provide a better experience	0.08	3.78 *	0.25

Table 7. Statistical significance and effect size for reasons and important associations.

\* denotes statistical significance at the p < 0.0037 level, which is the equivalent to p < 0.05 level after applying a Bonferroni correction [53]. Effect sizes can be interpreted as small (d = 0.2), medium (d = 0.5), large (d = 0.8) [54]. Note that the mean reflects the mean number of reasons for each participant across the sample, so the 0.16 figure for comfort means that any given participant would have a 16% chance of having said a statement within that theme.

The other themes have small effect sizes but are all still statistically significant, except for *past experiences*. One that is particularly interesting is the idea that airports need to be empathetic towards their passengers. Many of the participants within this theme were specific to their circumstances and coming across airports that were particularly accommodating or unaccommodating. For example, some participants were smokers, some had children, and others were physically disabled. Having the appropriate facilities to accommodate their particular needs was important for these participants, and when such facilities were not present, those participants felt like the airport was unempathetic towards their circumstances and that affected their airport experience and satisfaction levels.

#### Reasons for Having No Important Associations

There were 10 participants who had no important associations with the airports in their most recent trip using air travel. Those participants were still probed with the "why" question and hence reasons for having no associations can be deduced. Four participants suggested that airports do not matter and that they would always just choose the quickest flight route to their destination; three participants noted that the only thing that matters is the location (e.g., city or country) they want to get to and they choose the airport that is most logical for that; two participants highlighted that they would choose an airline and would not be concerned with which airports they were routed through; and one participant said that airports were not important to them.

#### 4.6. Additional Comments

There were 281 additional comments (233 of which were unique) made by 125 participants. These were divided into 13 themes as well as those that could not be further categorised. These are shown in Table 8.

Table 8. Themes for additional comments.

Additional Comment Theme	% Additional Comments	% Participants <sup>1</sup>
Airports considered as bad role models for other airports to follow	7.47%	7.08%
Airports considered as good role models for other airports to follow	13.88%	10%
Comments regarding the airline they flew on or the characteristics of their flight	3.56%	4.17%
Comments relating to airports being necessities	2.85%	3.33%

Additional Comment Theme	% Additional Comments	% Participants <sup>1</sup>
Comments relating to the relationship airports have with local and national cultures	1.42%	1.67%
Difficulties experienced at airports	4.98%	5.42%
How airports have changed over time	3.20%	2.5%
Other observations about airports	6.76%	5.83%
Relating to their own experience as air travellers	7.12%	7.92%
Security or safety related	4.27%	4.17%
Things they dislike about airports	10.32%	10%
Things they like about airports	17.44%	13.33%
Things they want from airports	11.03%	8.33%
Uncategorised	5.69%	6.67%

Table 8. Cont.

<sup>1</sup> Does not sum to 100% because participants varied in the number of additional comments they had.

#### 5. Discussion and Managerial Implications

5.1. The Fundamentals versus the 'Nice-to-Haves'

The results of this study highlight that it is the fundamental facilities and infrastructure provided by an airport that have the greatest effect upon the creation of the airport's brand associations and upon airport brand choice. The *facilities and infrastructure* theme accounted for the largest portion of associations (23.45%) and important associations (41.27%) and was found to have a statistically significant and large effect (see Tables 5 and 7) on the make-up of brand associations and the associations participants use to choose between airports. These findings should not be surprising considering that the very definition of an airport is a provider of aviation infrastructure [1]. This does not discount the role of other sources of brand associations (e.g., *customer service* or *atmosphere*); however, it does highlight the need for airports to conduct their core business well.

While the results clearly show the diversity of association types that the participants made with airport brands, there is a clear difference between various themes in terms of their contribution toward the overall airport brand association structure and toward choosing between different airports. The findings of this study validate the findings of Kefallonitis and Kalligiannis [26] that airport service quality, shop variety, passenger lounges, and incorporating the culture, art, and architecture of a city are important aspects of airport branding. However, in this study, all of these aspects have a small effect size (d < 0.5) and would not likely be the core areas of focus of airport managers. In this sense, this study is consistent with Halpern's [25] finding that airport managers tend to focus on targeting specific airlines, modifying facilities and developing strategic marketing partnerships as opposed to promoting a recognised brand. The term "strategic marketing partnerships" for airports in the context of Halpern's [25] study meant collaboration with local business and tourism. In the context of this study, these strategic marketing partnerships could help with a number of the themes that rely on tenants or ancillary entities to provide the service (e.g., food and beverage, transport to the city, etc.). The recognised brand comes about through its associations, so the idea that airport managers are already focussed on fundamentals (e.g., facilities and infrastructure, food providers, transport providers, etc.) rather than the 'nice-to-haves' (e.g., artwork, scenery, customer service, etc.) emphasises that an airport brand cannot be separated from the travel experiences that passengers have travelling through airports that lead to brand associations. Ultimately, the brand associations that matter most to air travellers when choosing between airports come from these fundamentals more so than the 'nice-to-haves', again highlighting the importance of getting an airport's core business sorted prior to working on any of the 'nice-to-haves'.

#### 5.2. Attitudes vs. Behaviours

This study examines airport brand choice in terms of the brand associations that are important for air travellers to choose between airports. This is an attitudinal measure that indicates the criteria that air travellers (i.e., the participants) might use to evaluate and choose between airports when planning their journey. However, attitudes do not always predict behaviours. For example, despite attitudinal concerns of air travellers towards air transport's role in anthropogenic climate change, most air travellers are unwilling to modify existing air travel behaviours [67,68]. Nonetheless, behavioural measures also have drawbacks. For example, when examining brand loyalty, the use of only behavioural measures ignores the role of mental processes in forming loyalty and can conceal spurious brand loyalty, where the repeat purchase of the same brand may be due to a lack of availability rather than loyalty [69–71]. While this phenomenon has not been directly observed for airports, spurious brand loyalty has been observed in airline markets [72–74]. Thus, both attitudinal and behavioural measures are important in gaining a holistic understanding of air traveller behaviour when choosing between airports.

Because of the use of only attitudinal measures to examine how to maximise the likelihood of airport brand choice, this study does not capture some of the real-world constraints that will likely influence actual behaviours. In particular, this study finds that relatively small percentages of participants mentioned flight connectivity/frequency (3.33%), airline choice (18.75%), and airport accessibility (9.17%) as important associations for choosing between airports, with an additional nine (3.75%) participants giving these as reasons for having no important associations. Nonetheless, each of these has been shown to predict airport choice behaviours [75–78].

As Başar and Bhat [79] highlight, it is important to learn how air travellers form their consideration sets for airport choice (i.e., how they choose the set of airports to be considered, which happens prior to choosing one airport from that set). Geographic location can rule airports out of a consideration set, as ultimately, airports facilitate air travel to and from countries and cities, and ground accessibility to and from those locations must be realistic, otherwise the airport will not be under consideration [80,81]. Following that, due to the effects of double jeopardy (i.e., the idea that small brands have smaller customer bases who are also less loyal, [82]), it is easier for air travellers to buy a flight that operates from an international hub airport with higher flight connectivity and flight frequency because there are more flight options available to purchase (and thus they are more likely to be in the consideration set), potentially explaining why flight connectivity and frequency are important for air travellers. This is similar to observations of double jeopardy within airline and transport markets [45,72,73,83]. Finally, the different airports in the consideration set of air travellers may involve different airlines, where airline choice becomes a driving factor of airport choice. For example, air travellers may have to compromise with regard to airport choice due to the importance they place on factors such as airline type (legacy or low-cost carrier), airfare, total flight times (including transit time), meals, on-board flight service and entertainment, aircraft used, a particular airline, frequent flyer programmes, and so on, e.g., [63,84,85].

This section has highlighted that there may be a number of behavioural factors that are not fully captured within this study due to its focus on attitudinal measures. Nonetheless, understanding the mental processes that underlie airport brand choice is important to airport managers for understanding how air traveller behaviours can be changed in the future. While real-world constraints such as flight connectivity and airport accessibility will influence air traveller behaviours, those constraints may change over time. For example, changes in socio-political and economic status may result in rapid increases in flight connectivity [86,87]. Similarly, ground access to airports may change due to improved or new ground transport options, expanding existing catchment areas for established airports [88,89]. Accordingly, when these constraints that moderate behaviours change, air travellers' attitudes will influence how future behaviours will change in relation to those constraints [90], where future-oriented behaviours are better predicted by attitudes than near-future behaviours [91]. This study thus contributes towards understanding the future-oriented behaviours of air travellers using attitudinal brand choice for airports.

#### 5.3. Relating Airport Branding to Airport Service Quality

This study finds that airport customer service was only mentioned by 22.5% of participants as an important association for choosing between airports. This may appear lower than expected, based upon past research regarding the role of customer service in airport choice, e.g., see [31,92,93]. However, this study was very strict in its boundaries around the *customer service* theme, limiting it to customer service directly from airport staff. The term 'airport service quality' is often used to indicate a much broader swathe of variables, including facilities, check-in, servicescape, security screening, ambience, concessions, wayfinding, total time, and satisfaction, e.g., compare the measures of [93–95]. All of these factors are mentioned to varying degrees by participants during interviews; however, they are thematically grouped and divided into different themes (i.e., infrastructure/facilities, airline/flight, security, atmosphere, getting around, and evaluation). It is very likely that if this study had used the more encompassing idea of airport service quality, many of an airport's brand associations would be captured by the concept. Indeed, Paternoster [31] suggests that airport service quality and providing outstanding customer experiences are what turn 'typical' airports into unique brands. Given the wide range of brand associations that could be created from the activities of airport service quality, this suggestion is unsurprising. Nonetheless, the focus of this study was to aid managers in influencing brand associations rather than improving airport service quality. By delineating customer service provided by airport staff from those provided by other entities (e.g., airlines, shops, restaurants, etc.), it makes it clearer where airport brand associations are being sourced from, in turn aiding managers in influencing such associations.

#### 5.4. Through the Compound Brand Lens

The results of this study highlight the importance of viewing airports through the lens of being compound brands [11]. When examining the themes and the subthemes for both associations and important associations, it becomes clear that while the airport may be the source of many of the associations, other entities also act as sources for associations and important associations for airport brand choice. This may be very clear with themes such as *airline/flight*, *security*, *cultural*, and *scenery and surrounds* because these are primarily sourced from airlines, government agencies, and the cultural and geographic location (city, region, country, etc.) of the airport. However, it may also be less overt, such as the *food/beverage* subtheme within the wider *facilities and infrastructure* theme. For an airport to have positive associations within this subtheme, the airport would need to provide suitable and well-designed facilities for such services, but the actual tenants who occupy those spaces and sell the food and beverages to air passengers will also act as important sources of associations. In each sense, the brand associations of the airport are being multi-created by different entities.

This multi-creation of brand associations is also important when considering how air travellers choose which airports to travel through, with the *infrastructure and facilities* and the getting around themes having the largest effect among the themes. The former relies on the relationship between an airport and its tenants to ensure that the right infrastructure is not just being built by the airport but also occupied by the right tenants to ensure that the right facilities are available to passengers. This is consistent with past research in the airport management domain showing the interaction between airports and tenants in the provision of facilities, e.g., [66,96,97]. Equally, the getting around theme relies not just on effective design of airport terminals and systems for air passengers to get around the airport (including between terminals) and the building of suitable facilities to allow for transfer from air transport to other modalities but also the availability of transport providers for passengers to transfer onto to get to their ultimate destination (e.g., taxis, buses, trains). Again, the importance of interactions between airports and ground transport providers has been emphasised by past research [98–100]. In these two themes (i.e., the *infrastructure and* facilities and the getting around themes) with the largest influence upon airport choice, the associations that are used to choose between airports are again multi-created by different

entities. The reasons for important associations may also relate back to tenants, although this could not be directly observed in this study. For example, providing *entertainment*, *comfort*, or *empathy towards travellers* may involve the provision of goods and services from the airport's tenants to meet these needs.

The importance of viewing airports as compound brands is not simply an academic exercise. When examining branding strategies for airports, it is important to consider where the airport is actually able to make a difference itself and where the airport may have only limited control. As mentioned above, past work in the field of airport branding has highlighted eight elements of airport branding strategies: (1) retail pricing strategies; (2) selection of retail outlets; (3) choice of food and beverage outlets; (4) architectural layout and design; (5) artwork; (6) services and entertainment; (7) service staff; and (8) airport logos, slogans, and wordmarks [28–30,101]. While all but the last of these strategies (logos, slogans, and wordmarks) can be directly observed to have an effect in this study (i.e., there are similar terms within themes and subthemes, see subthemes in the tables within Appendix C), each of these strategies rely to varying degrees upon the assistance and cooperation of tenants and ancillary entities. For example, unless an airport is directly running the shops within its terminals, then retail pricing strategies are not something that the airport management would have direct control over. However, strategies like selecting retail outlets and food and beverage providers are areas that airport management does have direct control over. This diffusion of control is a unique characteristic of a compound brand [11] and is an important consideration alongside the relative importance of each strategy in terms of its contribution to airport brand associations and airport brand choice.

#### 5.5. Practical Implications

Every airport has unique opportunities and challenges as well as finite resources. While the broad themes of airport brand associations and how they affect airport brand choice have been addressed, these show the 'big picture'. In Appendix C, all of these broad themes are broken down into specific associations. This provides a level of granularity and richness of data that allows airport managers to assess the relevance of particular associations for their airport. For example, some airport managers may be intrigued by the number of cultural associations air travellers make with airports. When examining Table A8, they will find that 2.5% of participants made associations with aspects of indigenous culture found at a particular airport (e.g., some participants referred to the tomokanga, a Māori carved gateway that arriving international passengers must walk through at Auckland Airport). While this may not be significant for many airports, for those that are situated where there are local indigenous peoples, incorporating aspects of indigenous culture into the design of the airport (e.g., airport terminals—arrival and departure halls) may be highly relevant. While this is merely a single example, there are many associations contained within the tables of Appendix C that airport managers can ponder over and assess the relevance of for their airport's particular situation. In this sense, airports can be thought of as similar to a place brand, where the language of the symbols (of which many will be sources of associations) contained within the airport environment will convey different things to different users to form an overall brand image [102]. This may in turn prompt further investigation to assist in the prioritisation of resource allocation towards initiatives aimed in part at improving the favourability of brand associations for the airport, e.g., [103,104] but also how the airport communicates its benefits to potential passengers, taking a semiotic perspective, e.g., [102]. Such a richness of data can only be gathered using qualitative techniques [105], the richness of which has already been identified as useful for processes such as new product development and examining brand identity creation [106,107]. Gummesson [108], p. 309, highlight that "complexity, ambiguity, fuzziness, chaos, change, uncertainty and unpredictability are characteristics of a market economy", requiring qualitative marketing data to allow practitioners to make the right decisions. This study thus reiterates the practical usefulness of its qualitative approach, suggesting that the application of similar techniques to a particular airport would be

608

very insightful for that airport's management. In the future, such themes elucidated from qualitative research may form the basis of thematic questionnaires or indicators to assess air traveller priorities for an airport or their assessment of an airport, in a similar vein to touristic studies looking at destinations [109,110].

#### 5.6. Policy Implications

The theme of security was found to be a source of associations for 9.5% of airport visits, and 19.58% of participants had at least one important association for determining airport choice within this theme. In Table 3, one can see that 2.92% of participants had a bad experience with airport security and 5.83% of participants felt that the security was too strict during airport visits in their most recent trips. Conversely, when examining which security associations are important for choosing between airports, terms such as 'easiness' and 'expediency' are common (see Table A25). The difficulty with this theme is that airports have almost no control over airport security because airport security is typically the responsibility of a government agency [111,112]. There are substantial differences between countries in terms of aspects such as levels of intervention, number and nature of checks, staffing and equipment budgets, and levels of discretion for security officials [113–116]. In the United States, Gkritza, Niemeier, and Mannering [57] find that there are no systemic differences between airports in terms of passenger satisfaction, highlighting the influence of the federalised approach. Because security measures form a significant part of airport brand associations and are used by nearly one in every five participants for choosing between airports, this suggests that airports in countries with easier and seamless security systems will have more favourable brand associations and likelihood of brand choice. Airport management may need to lobby their governments accordingly as from the passengers' perspective, airport security is viewed as being part of the airport. This means that associations sourced from government security measures compound back to the airport brand itself, affecting the favourability of associations for the overall airport brand.

#### 6. Conclusions

As airports become increasingly commercialised and seek non-aeronautical revenue, airport branding has become a more salient concern [29,32]. However, the present literature on the topic provides a piecemeal application of the brand construct to airports. This study ameliorates this research gap by examining airport brands in terms of the associations that air passengers make with airports, which ones are important for choosing between airports, and why. In doing so, this study provides a holistic overview of airport branding. It also shows that the various themes identified in this study do not have a uniform effect upon airport brand association creation and airport brand choice and accordingly need to be prioritised. This study also views airports through the lens of being 'compound brands', which offers insight into the role of tenants and ancillary entities in creating airport brand associations and maximising the likelihood of airport brand choice. However, this study also affirms past research highlighting the importance of focussing on the fundamental business of airports: providing *facilities and infrastructure*. Accordingly, this study contributes to the literature on airport branding by providing a detailed account of airport brand association creation and airport brand choice through the compound brand lens.

To provide insights for airport managers, this study provides a detailed account of the sorts of associations that air passengers make with airports but also which ones are important for choosing between airports and why. Each airport has its own unique opportunities, strengths, and circumstances and so it is not possible to make blanket generalisations about how to best create and manage an airport's brand. However, the themes presented in this study are useful for understanding the sorts of associations that might be creating an airport's brand and also their relative importance. This study provides an approach that can be easily replicated for an airport to provide a snapshot of airport brand performance from an air traveller perspective. The same themes could be used by airport managers to help categorise associations, and the importance of each theme can be tested within the context of their airport. Similarly, by seeking to understand the reasons behind why some associations are important and others are not, airport managers can evaluate how certain strategic directions and opportunities may change the make-up of associations and the propensity for favourable airport brand choice.

#### 7. Limitations and Future Research

While this study captured information from 240 different participants, incorporating 642 airport visits, it did take place within New Zealand and most of the airport visits discussed were of New Zealand airports. Accordingly, there may be differences in the findings if the research was replicated in other parts of the world. This would be an interesting opportunity to replicate the approach in this study in another country to see whether the results are comparable. In particular, future research may also focus on airport choice in a market with competition between specific primary and secondary airports or in a multi-airport region. These were not possible in this study due to the study location and the fact that participants could only talk about airports they travelled through in their journey.

This study has presented several themes for associations, important associations, and reasons for important associations for airport choice, but it did so based upon unaided recall. Using the data from this study to create survey instruments or other approaches to study the same topic using recognition (as opposed to recall) may yield different results. Indeed, both recognition and recall have been shown to produce different results in research areas such as advertising and price awareness, e.g., [117,118]. However, as du Plessis [119], p. 90, observes, it is important to understand what recognition and recall each measure and the "shortcomings and strengths of the experimental environment one is applying" when using one or the other.

Another limitation of this study that has already been alluded to is that it has only used attitudinal measures to determine what are important for participants (i.e., air travellers) when choosing between airports. This was performed to avoid spurious brand loyalty, where behavioural constraints determine choice (e.g., only having one airport in the city or needing to transit through an airport to fly with a particular airline), from obfuscating what is important to consumers where genuine choice does exist (e.g., choice of transit hubs). While it would have been ideal to have behavioural measures to compare these to, past research has indicated that it is better to study one or the other (i.e., behavioural or attitudinal) and acknowledge that they measure different things, rather than try to combine the measures into a single study [120]. Nonetheless, this does provide a potential avenue for future research to examine which airport brand associations are important in determining past behaviours (i.e., why they travelled through the airports they did on a particular trip), in a similar vein to what has been conducted with airline brand associations [72].

Author Contributions: Conceptualisation, I.L.H.; methodology, I.L.H., K.W.H.T., T.N., A.G. and M.A.; formal analysis, I.L.H.; investigation, I.L.H.; data curation, I.L.H.; writing—original draft preparation, I.L.H.; writing—review and editing, I.L.H., K.W.H.T., T.N., A.G. and M.A.; supervision, K.W.H.T., T.N., A.G. and M.A. all authors have read and agreed to the published version of the manuscript.

Funding: This research received no external funding.

**Institutional Review Board Statement:** The ethical review and approval were waived because the study was peer-reviewed and deemed to be low-risk. Low Risk Notification 4000018340 was lodged with and acknowledged by the Massey University Research Ethics Office on 29 August 2017. The research was carried out in accordance with the Massey University Code of Ethical Conduct for Research, Teaching and Evaluations Involving Human Participants.

Informed Consent Statement: Informed consent was obtained from all subjects involved in the study.

**Data Availability Statement:** Full interview transcripts are available at the following DOI: https://doi.org/10.6084/m9.figshare.21965237 (accessed on 30 May 2024).

Conflicts of Interest: The authors declare no conflicts of interest.

## Appendix A. Full List of Airports in Sample

 Table A1. Complete list of airports in the sample of airport visits.

Airport Name	IATA Code	City	Country	Number o Visits
	Africa			
Cairo International Airport	CAI	Cairo	Egypt	1
O. R. Tambo International Airport	JNB	Johannesburg	South Africa	1
Murtula Muhammed International Airport	LOS	Lagos	Nigeria	1
	Asia			
Beijing Capital International Airport	PEK	Beijing	China	3
Changi Airport	SIN	Singapore	Singapore	21
Changsha Huanghua International Airport	CSX	Changsha	China	1
Hong Kong International Airport	HKG	Hong Kong	China	8
I Gusti Ngurah Rai International Airport	DPS	Denpasar	Indonesia	1
Incheon International Airport	ICN	Seoul	South Korea	1
Indira Gandhi International Airport	DEL	New Delhi	India	1
Kota Kinabalu International Airport	BKI	Kota Kinabalu	Malaysia	1
Kuching International Airport	КСН	Kuching	Malaysia	1
Kuala Lumpur International Airport	KUL	Kuala Lumpur	Malaysia	6
Narita International Airport	NRT	Tokyo	Japan	1
Netaji Subhas Chandra Bose International Airport	CCU	Kolkata	India	1
Ninoy Aquino International Airport	MNL	Manila	Philippines	1
Noi Bai International Airport	HAN	Hanoi	Vietnam	4
	TAO		China	4
Qingdao Liuting International Airport		Qingdao	China	
Shanghai Pudong International Airport	PVG	Shanghai	_	2
Siem Reap International Airport	REP	Siem Reap	Cambodia	1
Soekarno-Hatta International Airport	CGK	Jakarta	Indonesia	2
Suvarnabhumi Airport	BKK	Bangkok	Thailand	6
Taiwan Taoyuan International Airport	TPE	Taipei	Taiwan	1
Tribhuvan International Airport	KTM	Kathmandu	Nepal	1
Xi'an Xianyang International Airport	XIY	Xi'an	China	1
	Europe			
Belfast International Airport	BFS	Belfast	United Kingdom	1
Brussels Airport	BRU	Brussels	Belgium	1
Charles de Gaulle Airport	CDG	Paris	France	2
Dublin Airport	DUB	Dublin	Ireland	1
Düsseldorf Airport	DUS	Düsseldorf	Germany	1
Francisco Sá Carneiro Airport	OPO	Porto	Portugal	1
Frankfurt Airport	FRA	Frankfurt	Germany	1
Heathrow Airport	LHR	London	United Kingdom	11
Helsinki Airport	HEL	Helsinki	Finland	1
Istanbul Atatürk Airport	IST	Istanbul	Turkey	1
İzmir Adnan Menderes Airport	ADB	İzmir	Turkey	1
Manchester Airport	MAN	Manchester	United Kingdom	3
Munich Airport	MUC	Munich	Germany	1
Vienna International Airport	VIE	Vienna	Austria	1
Zurich Airport	ZRH	Zurich	Switzerland	2
	Middle East			
Abu Dhabi International Airport	AUH	Abu Dhabi	United Arab Emirates	1
Dubai International Airport	DXB	Dubai	United Arab Emirates	6
Hamad International Airport	DOH	Doha	Qatar	4

Airport Name	IATA Code	City	Country	Number Visits
	New Zealan	d		
Auckland Airport	AKL	Auckland	New Zealand	141
Bay of Islands Airport	KKE	Kerikeri	New Zealand	1
Christchurch Airport	CHC	Christchurch	New Zealand	43
Dunedin Airport	DUD	Dunedin	New Zealand	8
Gisborne Airport	GIS	Gisborne	New Zealand	1
Hamilton Airport	HLZ	Hamilton	New Zealand	3
Hawkes Bay Airport	NPE	Napier	New Zealand	3
Invercargill Airport	IVC	Invercargill	New Zealand	2
Kapiti Coast Airport	PPQ	Paraparaumu	New Zealand	3
Marlborough Airport	BHE	Blenheim	New Zealand	3
Nelson Airport	NSN	Nelson	New Zealand	5
New Plymouth Airport	NPL	New Plymouth	New Zealand	1
Palmerston North Airport	PMR	Palmerston North	New Zealand	74
Picton Aerodrome	PCN	Picton	New Zealand	1
Queenstown Airport	ZQN	Queenstown	New Zealand	6
Rotorua Airport	ROT	Rotorua	New Zealand	2
Tauranga Airport	TRG		New Zealand	1
	WLG	Tauranga Wallington	New Zealand	
Wellington International Airport	WRE	Wellington		133 2
Whangarei Airport	North Ameri	Whangarei	New Zealand	Z
Boise Airport	BOI	Boise	United States	1
			United States United States	1
Boston Logan International Airport	BOS	Boston		1
Calgary International Airport	YYC	Calgary	Canada	2
George Bush Intercontinental Airport	IAH	Houston	United States	3
Los Angeles International Airport	LAX	Los Angeles	United States	5
McAllen International Airport	MFE	McAllen	United States	1
Phoenix Sky Harbor International Airport	PHX	Phoenix	United States	1
San Francisco International Airport	SFO	San Francisco	United States	4
Seattle-Tacoma International Airport	SEA	Seattle	United States	1
Vancouver International Airport	YVR	Vancouver	Canada	3
	ania (Excluding No			
Adelaide Airport	ADL	Adelaide	Australia	1
Aitutaki Airport	AIT	Aitutaki	Cook Islands	1
Bathurst Airport	BHS	Bathurst	Australia	1
Brisbane Airport	BNE	Brisbane	Australia	9
Cairns Airport	CNS	Cairns	Australia	1
Canberra Airport	CBR	Canberra	Australia	3
Daniel K. Inouye International Airport	HNL	Honolulu	United States	2
Fa'a'ā International Airport	PPT	Tahiti	French Polynesia	1
Faleolo International Airport	APW	Apia	Samoa	2
Gold Coast Airport	OOL	Gold Coast	Australia	3
Karratha Airport	KTA	Karratha	Australia	1
Melbourne Airport	MEL	Melbourne	Australia	23
Nadi Airport	NAN	Nadi	Fiji	1
Perth Airport	PER	Perth	Australia	4
Rarotonga International Airport	RAR	Avarua	Cook Islands	2
Sydney Airport	SYD	Sydney	Australia	23

## Table A1. Cont.

## **Appendix B. Semi-Structured Interview Questions**

- 1. Could you please state your:
  - a. Gender
  - b. Age
  - c. Occupation
  - d. Nationality
- 2. How often do fly?
- 3. Think of the most recent time you flew somewhere.
- 4. When was it?
- 5. What was the purpose of the trip?
- 6. Which airport did you depart from?
- 7. How long did you spend at that airport?
- 8. Was that your first time travelling through that airport? [If not, how many times have you previously travelled through that airport?]
- 9. Which airline were you flying on?
- 10. Which class were you flying in?
- 11. How long was the flight?
- 12. Which airport did you arrive at next?
- 13. Was this for transit, or what it your destination?
- 14. How long did you spend at that airport?
- 15. Was that your first time travelling through that airport? [If not, how many times have you previously travelled through that airport?]
- 16. [If transiting, go back to question 9]
- 17. Continue until all airports are covered.
- 18. Was there a return flight?
- 19. Did you return home using the same route? (if not, then cover other airports too)
- 20. Thinking back to the airport you departed from when you began your trip, what associations do you make with that airport? (If participants do not understand, this can be rephrased to: "What comes to mind when I say [airport name]?")
- 21. Think back to the next airport you went through on that trip, what associations do you make with that airport? (If participants do not understand, this can be rephrased to: "What comes to mind when I say [airport name]?")
- 22. Continue until all airports are covered.
- 23. If you were given a choice between airports, which associations would be important in making your decision? (If participants do not understand, this can be rephrased to: "If you imagine that you are in a situation where you can choose between several airports to travel through, what sort of things would be important in choosing which one you would rather go through?")
- 24. Why are those things important?
- 25. Any further comments?

## Appendix C. Themes and Subthemes for Associations and Important Associations

#### Appendix C.1. Airline/Flight

There was a total of 79 associations (56 of which were unique) that comprised the *airline/flight* theme. This represents 3.12% of all associations, with 9.03% of airport visits involving the participants making at least one association within the theme. The *airline/flight* theme represented 55 important associations (34 of which were unique), comprising 5.66% of important associations. A total of 18.75% of participants had at least one important association within this theme. The *airline/flight* theme could be broken up into several smaller subthemes, which are shown in Tables A2 and A3.

Subthemes	No. Associations	% Participants	Example Quote(s)
Aircraft	4	1.25%	"Flight was on a small aircraft"
Airline	23	7.08%	"British Airways", "Flight attendants"
Baggage	7	2.92%	"Electronic bag drop"
Check-in	10	4.17%	"Check-in", "Bad check-in area"
Cost	2	0.83%	"Cheap flights"
Reliability	17	5.42%	"Delayed flight", "Cancelled flight"
Flight Time	4	1.67%	"Good times for flights"
Lounge	3	1.25%	"Frequent flyer lounge"
Other	10	3.33%	"Have to arrive early"

Table A2. Subthemes of airline/flight associations.

Table A3. Subthemes	s for important	airline/flight	associations.
---------------------	-----------------	----------------	---------------

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Aircraft	2	0.83%	"Bigger aircraft", "Small aeroplanes"
Airline	5	2.08%	"Friendly airline staff"
Baggage	6	2.08%	"Lots of lanes for bag drop"
Check-in	10	4.17%	"Efficient check-in"
Connectivity	8	3.33%	"Flight connectivity", "Direct flights"
Cost	7	3.33%	"Fair pricing", "Cheap flights"
Flight time	2	0.83%	"Good flight times"
Lounge	2	0.83%	"Business class lounge"
Other	2	0.83%	"Prompt flights"

## Appendix C.2. Atmosphere

There was a total of 298 associations (82 of which were unique) that comprised the *atmosphere* theme. This represents 11.78% of all associations, with 30.37% of airport visits involving the participants making at least one *atmosphere* association. However, the *atmosphere* theme only represented 60 important associations (of which 27 were unique), comprising 6.18% of important associations. A total of 19.17% of participants had at least one important association in the *atmosphere* theme. The *atmosphere* theme could be broken up into several smaller subthemes, which are shown in Tables A4 and A5.

Table A4. Subthemes for atmosphere associations.

Subthemes	No. Associations	% Participants	Example Quote(s)
Air	3	1.25%	"Clean air", "Air conditioned"
Busyness	128	30.42%	"Busy", "Queues", "Not busy"
Familiarity	17	6.25%	"Familiar"
Lighting	2	0.83%	"Well lit"
Noise	5	1.25%	"Noisy"
Other Users	60	14.58%	"Lots of people", "People waiting"
Temperature	18	5%	"Hot", "Cold", "Warm"
Vibe	61	16.25%	"Laid back", "Peaceful", "City vibe"
Other	3	1.25%	"Outdoors"

Table A5. Subthemes	of important atmos	phere associations.
---------------------	--------------------	---------------------

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Air	3	1.25%	"Air conditioning"
Busyness	19	7.92%	"Busy", "Not too busy"
Familiarity	3	1.25%	"Familiar"
Noise	6	2.5%	"Not noisy", "Quietness"
Other Users	10	4.17%	"Less people"
Vibe	19	6.25%	"Inviting", "That airport feeling"

### Appendix C.3. Comparative

There was a total of 106 associations (51 of which were unique) that comprised the *comparative* theme. This represents 4.19% of all associations, with 14.64% of airport visits involving the participants making at least one association within the theme. The *comparative* theme represented 29 important associations (13 of which were unique), comprising 2.99% of important associations. A total of 10.42% of participants had at least one important association within this theme. The *comparative* theme could be broken up into several smaller subthemes, which are shown in Tables A6 and A7.

Table A6.         Subthemes of comparative associations.	
--	--

Subthemes	No. Associations	% Participants	Example Quote(s)
Airports (general)	21	8.33%	"Similar to other airports"
Airports (specific)	65	19.17%	"It wasn't the best airport like Singapore"
Same airport	5	2.08%	"Different to what it was"
Other	15	4.58%	"It felt a little bit more like a bus stop"

Table A7. Subthemes of important comparative associations.

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Specific	28	10.42%	"Prefer Singapore to all others"
Öther	1	0.42%	"Airports in New Zealand"

#### Appendix C.4. Cultural

There was a total of 124 associations (72 of which were unique) that comprised the *cultural* theme. This represents 4.9% of all associations, with 13.08% of airport visits involving the participants making at least one association within the theme. The *cultural* theme represented 15 important associations (13 of which were unique), comprising 1.54% of important associations. A total of 5.42% of participants had at least one important association within this theme. The *cultural* theme could be broken up into several smaller subthemes, which are shown in Tables A8 and A9.

Table A8. Subthemes of cultural associations.

Subthemes	No. Associations	% Participants	Example Quote(s)
Architecture	3	1.25%	"Intrigued by the architecture"
Art	4	1.25%	"Lots of arty things to look at"
Cosmopolitan	14	4.58%	"Cosmopolitan", "Multi-cultural"
Cuisine	2	0.83%	"Local cuisine", "Asian style food"
Foreign	5	2.08%	"A bit alien", "Foreign"
Indigenous	7	2.5%	"Māori culture", "Greeted with lei"
Language	3	1.25%	"Multiple languages"
Local	36	12.92%	"Matches local icons"
Museum	2	0.83%	"Museum", "Antarctic Museum"
Music	3	1.25%	"String Quartet", "Singing", "Music"
National Culture	11	4.17%	"Very American", "Indian culture"
Statues	25	9.17%	"Statues", "Dragon Sculpture"
Other	6	2.5%	"No culture", "Cultural familiarity"

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Art	4	1.25%	"Artwork", "Arty things to look at"
History	2	0.42%	"Historic aircraft", "Historic buildings"
Language	1	0.42%	"English-friendly"
Local	2	0.83%	"Matches local attractions"
National Culture	3	1.25%	"Arriving into a different culture"
Other	3	1.25%	"The culture side of it"

Table A9. Subthemes of important cultural associations.

Appendix C.5. Customer Service

There was a total of 69 associations (38 of which were unique) that comprised the *customer service* theme. This represents 2.73% of all associations, with 8.26% of airport visits involving the participants making at least one association within the theme. The *customer service* theme represented 75 important associations (43 of which were unique), comprising 7.72% of important associations. A total of 22.5% of participants had at least one important association within this theme. The *customer service* theme could be broken up into several smaller subthemes, which are shown in Tables A10 and A11.

Table A10. Subthemes of customer service associations.

Subthemes	No. Associations	% Participants	Example Quote(s)
Availability	7	2.92%	"Lots of people were available to help"
Difficulties	5	1.67%	"Difficult to find assistance"
Friendliness	10	3.33%	"Friendly staff", "Unfriendly"
Good/Bad	9	2.5%	"Good staff", "Bad service"
Helpfulness	17	5.83%	"Helpful staff", "Unhelpful staff"
Language	5	1.67%	"The staff could speak in my language"
Other	16	6.25%	"Very official", "Consistent"

Table A11. Subthemes of important customer service associations.

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Availability	12	5%	"Having lots of staff to help"
Friendliness	19	7.92%	"Friendly staff"
General	12	5%	"Customer service"
Good/Bad	5	2.08%	"Good service"
Helpfulness	2	0.83%	"Helpful staff"
Language	1	0.42%	"Can speak my language"
Other	24	7.92%	"How you are treated"

#### Appendix C.6. Evaluation

There was a total of 389 associations (127 of which were unique) that comprised the *evaluation* theme. This represents 15.38% of all associations, with 41.12% of airport visits involving the participants making at least one association within the theme. The *evaluation* theme represented 52 important associations (21 of which were unique), comprising 5.36% of important associations. A total of 17.5% of participants had at least one important association within this theme. The *evaluation* theme could be broken up into several smaller subthemes, which are shown in Tables A12 and A13.

Subthemes	No. Associations	% Participants	Example Quote(s)
Average	60	15.42%	"Average", "Alright", "Okay"
Bad	19	6.25%	"Not nice", "Dreadful", "Horrific"
Boring	12	4.58%	"Boring"
Comfortability	16	5.42%	"Comfortable", "Uncomfortable"
Confusing	7	2.92%	"Confusing"
Dislike	7	2.5%	"I don't like it", "I dislike it"
Easiness	20	7.08%	"Easy", "Difficult"
Efficiency	27	10%	"Efficient", "Inefficient"
Emotion	14	4.58%	"Emotional", "Sad", "Stressful"
Extraordinary	8	2.92%	"Magical", "Ostentatious"
Good	114	30%	"Good", "Nice", "Great", "Perfect"
Like	16	6.25%	"I like it"
Organisation	17	5.83%	"Well organised", "Poorly organised"
Price	17	6.67%	"Expensive", "Budget", "Cheap"
Simple	9	3.33%	"Simple", "Plain", "Staid"
Style	8	2.92%	"Stylish", "Glamourous", "Not classy"
Welcoming	3	1.25%	"Welcoming", "Unwelcoming"
Other	14	5%	"Commercial", "Less parochial"

Table A12. Subthemes of evaluation associations.

Table A13. Subthemes of important evaluation associations.

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Average	1	0.42%	"Not unpleasant"
Comfortability	7	2.92%	"Comfortable"
Confusing	1	0.42%	"Not confusing"
Easiness	4	1.67%	"Easy", "Simple processes"
Efficiency	14	5.83%	"Efficiency"
Good	5	2.08%	"Great", "Nice", "Top-of-the-line"
Organisation	6	2.5%	"Organised", "Well-organised"
Price	6	2.5%	"Cheap", "Not expensive"
Other	8	2.92%	"Not too commercialised"

## Appendix C.7. Experience

There was a total of 156 associations (95 of which were unique) that comprised the *experience* theme. This represents 6.17% of all associations, with 19.63% of airport visits involving the participants making at least one association within the theme. The *experience* theme represented 38 important associations (19 of which were unique), comprising 3.91% of important associations. A total of 13.75% of participants had at least one important association within this theme. The *experience* theme could be broken up into several smaller subthemes, which are shown in Tables A14 and A15.

Table A14. Subthemes of experience associations.

Subthemes	No. Associations	% Participants	Example Quote(s)
Activity	23	7.92%	"Bought breakfast", "Slept on chairs"
Arrival	4	1.67%	"Arrived at peak hour"
Bad	10	3.75%	"Bad experience", "Poor experience"
Emotion	19	5%	"Happiness", "Stress", "Joy"
Flow	12	5%	"Good flow", "Seamless"
Good	4	1.67%	"Good experience"
Landing	4	1.67%	"Landing experience", "Hairy landing"
Leaving	3	1.25%	"I was glad to get out of there"
No problems	9	2.92%	"No problems", "No issues"
Personal	12	5%	"Long day", "Fell sick", "Tired"

Subthemes	No. Associations	% Participants	Example Quote(s)
Time spent	39	13.33%	"Waiting", "Time consuming"
Other	20	7.08%	"Feels like it has personality"

Table A14. Cont.

Table A15. Subthemes of important experience associations.

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Emotion	3	1.25%	"Relaxing experience"
Flow	6	2.5%	"Smooth travel", "People flow"
Good	10	4.17%	"Nice experience"
Landing	1	0.42%	"Landing experience"
No problems	4	1.25%	"Least hassle"
Time spent	9	3.75%	"Short time spent in it"
Other	5	2.08%	"Good people watching"

Appendix C.8. Facilities and Infrastructure

There was a total of 593 associations (168 of which were unique) that comprised the *facilities and infrastructure* theme. This represents 23.45% of all association, with 50.16% of airport visits involving the participants making at least one association within the theme. The *facilities and infrastructure* theme represented 403 important associations (120 of which were unique), comprising 41.5% of important associations. A total of 64.17% of participants had at least one important association within this theme. The *facilities and infrastructure* theme could be broken up into several smaller subthemes, which are shown in Tables A16 and A17.

Table A16. Subthemes of facilities and infrastructure associations.

Subthemes	No. Associations	% Participants	Example Quote(s)
Activities	20	7.08%	"Things to do", "Entertainment"
Aesthetics	31	8.33%	"Colourful", "Shiny", "Decorations"
Amenities	52	14.17%	"Toilets", "Smoking Rooms", "Seating"
Availability	9	2.5%	"Open", "Closed", "24 h"
Cleanliness	36	13.33%	"Clean", "Dirty", "Grubby"
Design	48	14.58%	"Spacious", "Open air corridors"
Development	8	2.5%	"Undergoing development"
Evaluation	68	19.17%	"Modern", "Run-down", "Basic"
Food/Beverage	84	23.33%	"Food", "Café", "Coffee", "Bar"
Shops	73	21.67%	"Shops", "Duty free", "Outlets"
Size	150	44.17%	"Small", "Huge", "Average size"
Technology	13	4.17%	"Wi-Fi", "Charging ports"

 Table A17. Subthemes of important facilities and infrastructure associations.

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Activities	25	10%	"Lots of things to do", "Entertainment"
Aesthetics	12	3.33%	"Aesthetically pleasing", "Flowers"
Amenities	116	30.83%	"Areas to rest", "Lounges", "Toilets"
Cleanliness	26	10.42%	"Cleanliness", "Tidy"
Design	29	10.42%	"Open areas", "Gardens", "Compact"
Evaluation	19	6.25%	"User friendly", "Modern", "Practical"
Food/Beverage	84	35%	"Food", "Coffee", "Restaurants"
Shops	46	19.17%	"Shops", "Duty free", "Souvenir shop"
Size	18	7.5%	"Large", "Small"
Technology	28	11.67%	"Power points", "Free Wi-Fi"

## Appendix C.9. Getting Around

There was a total of 192 associations (88 of which were unique) that comprised the *getting around* theme. This represents 7.59% of all associations, with 21.5% of airport visits involving the participants making at least one association within the theme. The *getting around* theme represented 162 important associations (51 of which were unique), comprising 16.68% of important associations. A total of 42.92% of participants had at least one important association within this theme. The *getting around* theme could be broken up into several smaller subthemes, which are shown in Tables A18 and A19.

Subthemes	No. Associations	% Participants	Example Quote(s)
Accessibility	17	6.25%	"Easy to get to"
Airport	100	22.92%	"Walkalators", "Buses between terminals", "Easy to get through"
Convenience	15	5%	"Convenient", "Inconvenient"
Parking	24	8.33%	"Expensive parking", "Good parking"
Pick-up/drop-off	5	1.67%	"Easy to pick people up"
Public transport	16	5.83%	"Bus to town", "Train to town"
Taxi	6	2.5%	"Expensive taxis", "Shuttle service"
Other	9	3.33%	"Limousine service"

Table A18. Subthemes of getting around subthemes.

Table A19. Subthemes	of important	t getting around	l subthemes.
----------------------	--------------	------------------	--------------

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Accessibility	23	9.17%	"Easy commuting", "Close to you"
Airport	102	31.67%	"Easy to navigate", "Escalator", "Transportation between terminals
Convenience	8	3.33%	"Convenience"
Parking	13	5.42%	"Parking", "Cheap parking"
Pick-up/drop-off	3	1.25%	"Drop off and pick up area"
Public transport	12	5%	"Public transport"
Taxi	1	0.42%	"Taxi service"

## Appendix C.10. Literal

There was a total of 87 associations (34 of which were unique) that comprised the *literal* theme. This represents 3.44% of all associations, with 12.15% of airport visits involving the participants making at least one association within the theme. The *literal* theme represented 8 important associations (2 of which were unique), comprising 0.82% of important associations. A total of 3.33% of participants had at least one important association within this theme. The *literal* theme could be broken up into several smaller subthemes, which are shown in Tables A20 and A21.

Table A20. Subthemes of literal associations.

Subthemes	No. Associations	% Participants	Example Quote(s)
Airport	11	4.17%	"Planes come and go from it"
Airport Type	40	12.92%	"International", "Domestic"
Aviation	9	3.75%	"Aeroplanes", "Aviation"
Growth	3	0.83%	"The airport is growing"
Location	12	4.58%	"It's in Wellington"
Other	12	4.58%	"The building itself"

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Airport Type	3	1.25%	"International airport"
Location	5	2.08%	"Physical location of the airport"

Table A21. Subthemes of important literal associations.

Appendix C.11. Scenery and Surrounds

There was a total of 69 associations (43 of which were unique) that comprised the *scenery and surrounds* theme. This represents 2.73% of all associations, with 7.32% of airport visits involving the participants making at least one association within the theme. The scenery and surrounds theme represented 6 important associations (4 of which were unique), comprising 1.18% of important associations. A total of 2.5% of participants had at least one important association within this theme. The *scenery and surrounds* theme could be broken up into several smaller subthemes, which are shown in Tables A22 and A23.

Table A22. Subthemes of scener	y and surrounds associations.
--------------------------------	-------------------------------

Subthemes	No. Associations	% Participants	Example Quote(s)
Airside	8	3.33%	"Can watch planes", "Control tower"
Scenery/View	16	5%	"Beautiful scenery", "Seaside view"
Surrounds	23	6.67%	"Rural surrounds", "Next to water"
Weather	19	5.83%	"Windy", "Fog", "Sunshine"
Other	3	1.25%	"Earthquakes", "Sparrows"

Table A23. Subthemes of important scenery and surrounds associations.

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Airside	3	1.25%	"Somewhere to view landing aircraft"
Scenery	3	1.25%	"Good view", "Nice view"

#### Appendix C.12. Security

There was a total of 99 associations (77 of which were unique) that comprised the *security* theme. This represents 3.91% of all associations, with 9.5% of airport visits involving the participants making at least one association within the theme. The *security* theme represented 54 important associations (34 of which were unique), comprising 5.56% of important associations. A total of 19.58% of participants had at least one important association within this theme. The *security* theme could be broken up into several smaller subthemes, which are shown in Tables A24 and A25.

Tal	ole	A24.	Subt	hemes	of	security	associations.
-----	-----	------	------	-------	----	----------	---------------

Subthemes	No. Associations	% Participants	Example Quote(s)
Bad Experience	11	2.92%	"Gruelling", "I was detained"
Expediency	12	4.17%	"Efficient", "Long time to get through"
General	17	6.67%	"Customs", "Biosecurity"
Good	7	2.5%	"Friendly customs people"
Insecure	5	2.08%	"No feeling of security", "Insecure"
Procedure	18	4.58%	"Have to be screened twice"
Strictness	15	5.83%	"Strict", "Over the top"
Other	14	4.17%	"Stupid", "Normal", "Guard dog"

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Easiness	8	3.33%	"Easy to get through security"
Expediency	15	5.83%	"Quick processing"
General	14	5.42%	"Security", "They are secure"
Good	6	2.08%	"Good security"
Guns	3	1.25%	"No machine guns"
Less	3	1.25%	"Less security", "Little or no security"
More	3	1.25%	"More security", "Lots of security"
Procedure	1	0.42%	"Should use searches as a deterrent"
Strictness	1	0.42%	"Thorough security"

Table A25. Subthemes of important security associations.

#### Appendix C.13. Travel

There was a total of 251 associations (107 of which were unique) that comprised the *travel* theme. This represents 9.92% of all associations, with 28.04% of airport visits involving the participants making at least one association within the theme. The *travel* theme represented 4 important associations (all of which were unique), comprising 0.41% of important associations. A total of 1.67% of participants had at least one important association within this theme. The *travel* theme could be broken up into several smaller subthemes, which are shown in Tables A26 and A27.

Table A26. Subthemes of travel associations.

Subthemes	No. Associations	% Participants	Example Quote(s)
Arrival	7	2.92%	"Arriving", "Finally, arriving"
Departure	13	5%	"The departure for my journeys"
Desirability	6	2.5%	"Want to return"
Destination	24	7.92%	"It is my destination"
Emotion	19	5%	"Excited to travel"
Facilitation	6	1.67%	"Acts as a gateway for travels"
Family	20	6.67%	"Seeing family"
General	8	3.33%	"Travelling", "Going away"
Holidays	14	3.33%	"Holidays"
Home	47	15%	"Home", "Arriving home"
Not Optional	8	2.5%	"Forced to travel through the airport"
Past Travel	16	5.83%	"Past travels"
Place	3	0.83%	"I love travelling to Zurich"
Purpose	18	5.42%	"Work", "Study"
Routine	11	3.33%	"A place to eat before travel"
Transit	22	7.92%	"Transit <sup>"</sup> , "A place to transfer aircraft"
Other	12	4.58%	"First time going there"

Table A27. Subthemes of important travel associations.

Subthemes	No. Important Associations	% Participants	Example Quote(s)
Arrival	1	0.42%	"Experience of arriving"
Destination	1	0.42%	"Ease of getting to destination"
Other	2	0.83%	"Easy as travel", "Can work and travel"

#### Appendix C.14. Uncategorised

There were 17 associations and 10 important associations that could not be categorised into one of the aforementioned themes.

## References

- 1. Graham, A. Managing Airports: An International Perspective; Routledge: Abingdon, UK, 2014.
- Freathy, P. The commercialisation of European airports: Successful strategies in a decade of turbulence? J. Air Transp. Manag. 2004, 10, 191–197. [CrossRef]
- Ison, S.; Francis, G.; Humphreys, I.; Page, R. UK regional airport commercialisation and privatisation: 25 years on. *J. Transp. Geogr.* 2011, 19, 1341–1349. [CrossRef]
- 4. Freathy, P.; O'Connell, F. A typology of european airport retailing. Serv. Ind. J. 1999, 19, 119–134. [CrossRef]
- 5. Oum, T.H.; Adler, N.; Yu, C. Privatization, corporatization, ownership forms and their effects on the performance of the world's major airports. *J. Air Transp. Manag.* **2006**, *12*, 109–121. [CrossRef]
- 6. Jimenez, E.; Claro, J.; de Sousa, J.P. The airport business in a competitive environment. *Procedia Soc. Behav. Sci.* 2014, 111, 947–954. [CrossRef]
- Rhoades, D.L.; Waguespack, B.; Young, S. Developing a quality index for US airports. *Manag. Serv. Qual. Int. J.* 2000, 10, 257–262. [CrossRef]
- Appold, S.J.; Kasarda, J.D. Seeding growth at airports and airport cities: Insights from the two-sided market literature. *Res. Transp. Bus. Manag.* 2011, 1, 91–100. [CrossRef]
- 9. Chang, Y.-C.; Lee, N. A multi-objective goal programming airport selection model for low-cost carriers' networks. *Transp. Res. Part E Logist. Transp. Rev.* **2010**, *46*, 709–718. [CrossRef]
- 10. Fu, X.; Homsombat, W.; Oum, T.H. Airport–airline vertical relationships, their effects and regulatory policy implications. *J. Air Transp. Manag.* **2011**, *17*, 347–353. [CrossRef]
- 11. Henderson, I.L.; Avis, M.; Tsui, W.H.K.; Ngo, T.; Gilbey, A. Compound brands and the multi-creation of brand associations: Evidence from airports and shopping malls. *Sustainability* **2023**, *15*, 1450. [CrossRef]
- 12. Aaker, D.A. Managing Brand Equity: Capitalising on the Value of a Brand Name; Free Press: New York, NY, USA, 1991.
- 13. del Río, A.B.; Vázquez, R.; Iglesias, V. The effects of brand associations on consumer response. J. Consum. Mark. 2001, 18, 410–425. [CrossRef]
- 14. Chen, A.C.-H. Using free association to examine the relationship between the characteristics of brand associations and brand equity. *J. Prod. Brand Manag.* **2001**, *10*, 439–451. [CrossRef]
- 15. Romaniuk, J.; Nenycz-Thiel, M. Behavioral brand loyalty and consumer brand associations. J. Bus. Res. 2013, 66, 67–72. [CrossRef]
- 16. Keller, K.L. Conceptualizing, measuring, and managing customer-based brand equity. J. Mark. 1993, 57, 1–22. [CrossRef]
- 17. van Osselaer, S.M.J.; Janiszewski, C. Two ways of learning brand associations. J. Consum. Res. 2001, 28, 202–223. [CrossRef]
- 18. Bird, M.; Channon, C.; Ehrenberg, A.S.C. Brand image and brand usage. J. Mark. Res. 1970, 7, 307–314. [CrossRef]
- 19. Romaniuk, J.; Sharp, B. Using known patterns in image data to determine brand positioning. *Int. J. Mark. Res.* 2000, 42, 219–230. [CrossRef]
- 20. Romaniuk, J. Comparing prompted and unprompted methods for measuring consumer brand associations. *J. Target. Meas. Anal. Mark.* 2006, 15, 3–11. [CrossRef]
- 21. Marcucci, E.; Gatta, V. Dissecting preference heterogeneity in consumer stated choices. *Transp. Res. Part E Logist. Transp. Rev.* 2012, 48, 331–339. [CrossRef]
- 22. Lee, Y.-K.; Park, J.-W. Impact of a sustainable brand on improving business performance of airport enterprises: The case of Incheon International Airport. *J. Air Transp. Manag.* **2016**, *53*, 46–53. [CrossRef]
- 23. Chung, T.-W.; Jang, H.-M.; Han, J.-K. Financial-based brand value of Incheon international airport. *Asian J. Shipp. Logist.* 2013, 29, 267–286. [CrossRef]
- 24. Halpern, N.; Regmi, U. What's in a name? Analysis of airport brand names and slogans. J. Airpt. Manag. 2011, 6, 63–79.
- 25. Halpern, N. Marketing innovation: Sources, capabilities and consequences at airports in Europe's peripheral areas. *J. Air Transp. Manag.* **2010**, *16*, 52–58. [CrossRef]
- Kefallonitis, E.; Kalligiannis, K. The effect of airport branding to air traffic and passenger movement: An overview. In *Strategic Innovative Marketing and Tourism*; Kavoura, A., Kefallonitis, E., Giovanis, A., Eds.; Springer Nature: Cham, Switzerland, 2019; pp. 523–531.
- 27. Manning, P. The semiotics of brand. Annu. Rev. Anthropol. 2010, 39, 33-49. [CrossRef]
- 28. Tse, I.A. An empirical study of airport branding at selected Canadian international airports. Master's Thesis, University of Calgary, Calgary, Canada, 2007.
- 29. Firsty, L.R.; Athallah, R.V.; Rafi, S.; Perawati, D. Airport branding strategy as a determinant of customer experience: Case in Soekarno-Hatta International Airport Terminal 3. *Adv. Transp. Logist. Res.* **2019**, *2*, 770–777.
- Ijevleva, K.; Paramonovs, S. Baltic States airport branding: Content analysis of vision statements. In Proceedings of the 56th International Riga Technical University Conference: Scientific Conference on Economics and Entrepreneurship SCEE'2015 Proceedings; Počs, R., Ed.; Riga Technical University: Riga, Latvia, 2015; pp. 100–101.
- 31. Paternoster, J. Excellent airport customer service meets successful branding strategy. J. Airpt. Manag. 2008, 2, 218–226.
- 32. Castro, R.; Lohmann, G. Airport branding: Content analysis of vision statements. *Res. Transp. Bus. Manag.* 2014, 10, 4–14. [CrossRef]
- 33. Chi-Lok, A.Y.; Zhang, A. Effects of competition and policy changes on Chinese airport productivity: An empirical investigation. *J. Air Transp. Manag.* **2009**, *15*, 166–174. [CrossRef]

- Forsyth, P. Airport policy in Australia and New Zealand: Privatization, light-handed regulation and performance. In Proceedings
  of the Comparitive Political Economy and Infrastructure Performance: The Case of Airports, Madrid, Spain, 18–19 September
  2006; pp. 65–99.
- 35. Thelle, M.H.; la Cour Sonne, M. Airport competition in Europe. J. Air Transp. Manag. 2018, 67, 232–240. [CrossRef]
- Tsui, K.W.H.; Henderson, I.L. The Changing Dynamics and Roles of New Zealand's Airports: An Overview. In *Airline Economics in Asia*; Advances in Airline Economics; Emerald: Leeds, UK, 2018; Volume 7, pp. 245–266.
- 37. Burghouwt, G.; Krul, J.; Veldhuis, J.; de Wit, J.; Jamotta, J. *Expanding Airport Capacity: Competition and Connectivity: The Case of Gatwick and Heathrow*; International Transport Forum: Paris, France, 2014.
- 38. Graham, A. Airport privatisation: A successful journey? J. Air Transp. Manag. 2020, 89, 101930. [CrossRef]
- 39. Redondi, R.; Malighetti, P.; Paleari, S. Hub competition and travel times in the world-wide airport network. *J. Transp. Geogr.* 2011, 19, 1260–1271. [CrossRef]
- 40. Halpern, N. Airport business strategy. In *The Routledge Companion to Air Transport Management;* Halpern, N., Graham, A., Eds.; Routledge: Abingdon, UK, 2018; pp. 154–170.
- 41. Faul, F.; Erdfelder, E.; Lang, A.-G.; Buchner, A. G\*Power 3: A flexible statistical power analysis program for the social, behavioral, and biomedical sciences. *Behav. Res. Methods* **2007**, *39*, 175–191. [CrossRef] [PubMed]
- 42. Avis, M.; Henderson, I.L. A solution to the problem of brand definition. Eur. J. Mark. 2022, 56, 351–374. [CrossRef]
- 43. Feldman, J.M.; Lynch, J.G. Self-generated validity and other effects of measurement on belief, attitude, intention, and behavior. *J. Appl. Psychol.* **1988**, 73, 421–435. [CrossRef]
- 44. Dennett, D. Consciousness Explained; Little Brown: Boston, MA, USA, 1991.
- 45. Deng, Q.; Henderson, I.L. Travel Mode Choice for Domestic Intercity Travel: A Case Study in Suzhou, China. *ASEAN J. Hosp. Tour.* **2022**, *20*, 1–26. [CrossRef]
- Walton, C.N.; Henderson, I.L. Safety occurrence reporting amongst New Zealand uncrewed aircraft users. *Eng* 2023, *4*, 236–258. [CrossRef]
- 47. Hunt, S.D. Marketing theory: Foundations, controversy, strategy, resource-advantage theory, Routledge: Milton Park, UK, 2010.
- 48. Braun, V.; Clarke, V. Using thematic analysis in psychology. Qual. Res. Psychol. 2006, 3, 77–101. [CrossRef]
- 49. Martin-Domingo, L.; Martín, J.C. Airport mobile internet an innovation. J. Air Transp. Manag. 2016, 55, 102–112. [CrossRef]
- 50. Fuerst, F.; Gross, S. The commercial performance of global airports. *Transp. Policy* **2018**, *61*, 123–131. [CrossRef]
- 51. Posten, H.O. The robustness of the one-sample t-test over the Pearson system. J. Stat. Comput. Simul. 1979, 9, 133–149. [CrossRef]
- 52. Meek, G.E.; Ozgur, C.; Dunning, K. Comparison of the t vs. Wilcoxon Signed-Rank Test for Likert Scale Data and Small Samples. J. Mod. Appl. Stat. Methods 2007, 6, 91–106. [CrossRef]
- 53. Bonferroni, C. Teoria statistica delle classi e calcolo delle probabilita. *Pubbl. R Ist. Super. Sci. Econ. Commericiali Firenze* **1936**, *8*, 3–62.
- 54. Cohen, J. Statistical Power Analysis for the Behavioural Sciences, 2nd ed.; Lawrence Erlbaum Associates: Hillsdale, NJ, USA, 1988.
- 55. Bagler, G. Analysis of the airport network of India as a complex weighted network. *Phys. A Stat. Mech. Its Appl.* **2008**, *387*, 2972–2980. [CrossRef]
- 56. Fodness, D.; Murray, B. Passengers' expectations of airport service quality. J. Serv. Mark. 2007, 21, 492–506. [CrossRef]
- 57. Gkritza, K.; Niemeier, D.; Mannering, F. Airport security screening and changing passenger satisfaction: An exploratory assessment. J. Air Transp. Manag. 2006, 12, 213–219. [CrossRef]
- Kotopouleas, A.; Nikolopoulou, M. Evaluation of comfort conditions in airport terminal buildings. *Build. Environ.* 2018, 130, 162–178. [CrossRef]
- 59. Moon, H.; Yoon, H.J.; Han, H. Role of airport physical environments in the satisfaction generation process: Mediating the impact of traveller emotion. *Asia Pac. J. Tour. Res.* **2016**, *21*, 193–211. [CrossRef]
- 60. Nakagawa, D.; Aoyama, Y.; Ito, T.; Nishizawa, H. Assessment of passenger benefits brought about by international airport projects. *Transp. Policy* **2005**, *12*, 512–524. [CrossRef]
- 61. Nelson, R.R. The all-important first and last impression: A guide to auditing the trip to and from your airport. *J. Conv. Event Tour.* **2015**, *16*, 20–26. [CrossRef]
- 62. Taufik, N.; Hanafiah, M.H. Airport passengers' adoption behaviour towards self-check-in kiosk services: The roles of perceived ease of use, perceived usefulness and need for human interaction. *Heliyon* **2019**, *5*, e02960. [CrossRef]
- 63. Tierney, S.; Kuby, M. Airline and airport choice by passengers in multi-airport regions: The effect of Southwest Airlines. *Prof. Geogr.* **2008**, *60*, 15–32. [CrossRef]
- Tseng, W.-C.; Wu, C.-L. A choice model of airline passengers' spending behaviour in the airport terminal. *Transp. Plan. Technol.* 2019, 42, 380–390. [CrossRef]
- 65. Wattanacharoensil, W.; Schuckert, M.; Graham, A.; Dean, A. An analysis of the airport experience from an air traveller perspective. *J. Hosp. Tour. Manag.* **2017**, *32*, 124–135. [CrossRef]
- 66. Freathy, P.; O'Connell, F. Spending time, spending money: Passenger segmentation in an international airport. *Int. Rev. Retail Distrib. Consum. Res.* **2012**, 22, 397–416. [CrossRef]
- 67. Filimonau, V.; Högström, M. The attitudes of UK tourists to the use of biofuels in civil aviation: An exploratory study. J. Air Transp. Manag. 2017, 63, 84–94. [CrossRef]

- 68. Higham, J.; Reis, A.; Cohen, S.A. Australian climate concern and the 'attitude-behaviour gap'. *Curr. Issues Tour.* **2016**, *19*, 338–354. [CrossRef]
- 69. Bennett, R.; Rundle-Thiele, S. A comparison of attitudinal loyalty measurement approaches. *J. Brand Manag.* **2002**, *9*, 193–209. [CrossRef]
- 70. Day, G.S. A two-dimensional concept of brand loyalty. J. Advert. Res. 1969, 9, 29–35.
- 71. Jacoby, J.; Kyner, D.B. Brand loyalty vs. repeat purchasing behavior. J. Mark. Res. 1973, 10, 1–9. [CrossRef]
- 72. Henderson, I.L.; Tsui, K.W.H.; Ngo, T.; Gilbey, A.; Avis, M. Airline brand choice in a duopolistic market: The case of New Zealand. *Transp. Res. Part A Policy Pract.* 2019, 121, 147–163. [CrossRef]
- 73. Voorhees, C.M.; White, R.C.; McCall, M.; Randhawa, P. Fool's gold? Assessing the impact of the value of airline loyalty programs on brand equity perceptions and share of wallet. *Cornell Hosp. Q.* **2015**, *56*, 202–212. [CrossRef]
- 74. Whyte, R. Frequent flyer programmes: Is it a relationship, or do the schemes create spurious loyalty? *J. Target. Meas. Anal. Mark.* **2004**, *12*, 269–280. [CrossRef]
- Marcucci, E.; Gatta, V. Regional airport choice: Consumer behaviour and policy implications. J. Transp. Geogr. 2011, 19, 70–84. [CrossRef]
- Pels, E.; Nijkamp, P.; Rietveld, P. Airport and airline choice in a multiple airport region: An empirical analysis for the San Francisco Bay Area. *Reg. Stud.* 2001, 35, 1–9. [CrossRef]
- 77. Skinner, R.E. Airport choice: An empirical study. J. Transp. Eng. 1976, 102, 871–883. [CrossRef]
- 78. Windle, R.; Dresner, M. Airport choice in multiple-airport regions. J. Transp. Eng. 1995, 121, 332–337. [CrossRef]
- 79. Başar, G.; Bhat, C. A parameterized consideration set model for airport choice: An application to the San Francisco Bay Area. *Transp. Res. Part B Methodol.* **2004**, *38*, 889–904. [CrossRef]
- 80. Bao, D.; Hua, S.; Gu, J. Relevance of airport accessibility and airport competition. J. Air Transp. Manag. 2016, 55, 52–60. [CrossRef]
- Koster, P.; Kroes, E.; Verhoef, E. Travel time variability and airport accessibility. *Transp. Res. Part B Methodol.* 2011, 45, 1545–1559. [CrossRef]
- 82. Ehrenberg, A.S.C.; Goodhardt, G.J.; Barwise, T.P. Double jeopardy revisited. J. Mark. 1990, 54, 82–91. [CrossRef]
- Lynn, M. Frequency strategies and double jeopardy in marketing: The pitfall of relying on loyalty programs. *Cornell Hosp. Rep.* 2008, *8*, 6–12.
- 84. Jung, S.-Y.; Yoo, K.-E. A study on passengers' airport choice behavior using hybrid choice model: A case study of Seoul metropolitan area, South Korea. *J. Air Transp. Manag.* 2016, *57*, 70–79. [CrossRef]
- 85. Zhang, Y.; Xie, Y. Small community airport choice behavior analysis: A case study of GTR. J. Air Transp. Manag. 2005, 11, 442–447. [CrossRef]
- 86. Graham, B. Liberalization, regional economic development and the geography of demand for air transport in the European Union. *J. Transp. Geogr.* **1998**, *6*, 87–104. [CrossRef]
- 87. Wang, J.; Mo, H.; Wang, F. Evolution of air transport network of China 1930–2012. J. Transp. Geogr. 2014, 40, 145–158. [CrossRef]
- 88. Bergantino, A.S.; Capurso, M.; Hess, S. Modelling regional accessibility to airports using discrete choice models: An application to a system of regional airports. *Transp. Res. Part A Policy Pract.* **2020**, *132*, 855–871. [CrossRef]
- Kim, A.M.; Ryerson, M.S. A long drive: International airport passenger "leakage" in the U.S. *Tour. Manag.* 2018, 65, 237–244. [CrossRef]
- 90. Friese, M.; Hofmann, W.; Schmitt, M. When and why do implicit measures predict behaviour? Empirical evidence for the moderating role of opportunity, motivation, and process reliance. *Eur. Rev. Soc. Psychol.* **2008**, *19*, 285–338. [CrossRef]
- 91. Rabinovich, A.; Morton, T.; Postmes, T. Time perspective and attitude-behaviour consistency in future-oriented behaviours. *Br. J. Soc. Psychol.* **2010**, *49*, 69–89. [CrossRef]
- 92. Choi, J.H.; Wang, K.; Xia, W.; Zhang, A. Determining factors of air passengers' transfer airport choice in the Southeast Asia—North America market: Managerial and policy implications. *Transp. Res. Part A Policy Pract.* **2019**, *124*, 203–216. [CrossRef]
- Prentice, C.; Kadan, M. The role of airport service quality in airport and destination choice. J. Retail. Consum. Serv. 2019, 47, 40–48. [CrossRef]
- 94. Correia, A.R.; Wirasinghe, S.; de Barros, A.G. A global index for level of service evaluation at airport passenger terminals. *Transp. Res. Part E Logist. Transp. Rev.* 2008, 44, 607–620. [CrossRef]
- 95. Tam, M.-L.; Lam, W.H.K. Determination of service levels for passenger orientation in Hong Kong International Airport. J. Air Transp. Manag. 2004, 10, 181–189. [CrossRef]
- 96. Chen, Y.; Wu, C.-L.; Koo, T.T.R.; Douglas, I. Determinants of airport retail revenue: A review of literature. *Transp. Rev.* 2020, 40, 479–505. [CrossRef]
- 97. Goetz, A.R.; Szyliowicz, J.S. Revisiting transportation planning and decision making theory: The case of Denver International Airport. *Transp. Res. Part A Policy Pract.* **1997**, *31*, 263–280. [CrossRef]
- Lian, J.I.; Rønnevik, J. Airport competition—Regional airports losing ground to main airports. J. Transp. Geogr. 2011, 19, 85–92. [CrossRef]
- 99. Orth, H.; Frei, O.; Weidmann, U. Effects of non-aeronautical activities at airports on the public transport access system: A case study of Zurich Airport. J. Air Transp. Manag. 2015, 42, 37–46. [CrossRef]
- Tam, M.L.; Lam, W.H.K.; Lo, H.P. Modeling air passenger travel behavior on airport ground access mode choices. *Transportmetrica* 2008, 4, 135–153. [CrossRef]

- 101. Figueiredo, T.; Castro, R. Passengers perceptions of airport branding strategies: The case of Tom Jobim International Airport—RIOgaleão, Brazil. *J. Air Transp. Manag.* **2019**, *74*, 13–19. [CrossRef]
- 102. Matlovičová, K.; Tirpáková, E.; Mocák, P. City brand image: Semiotic perspective a case study of Prague. *Folia Geogr.* **2019**, *61*, 120–142.
- 103. Brochado, A.; Oliveira, F. Brand equity in the Portuguese vinho verde "green wine" market. Int. J. Wine Bus. Res. 2018, 30, 2–18. [CrossRef]
- 104. Worthington, S.; Russell-Bennett, R.; Härtel, C. A tri-dimensional approach for auditing brand loyalty. *J. Brand Manag.* 2010, 17, 243–253. [CrossRef]
- 105. Petrescu, M.; Lauer, B. Qualitative marketing research: The state of journal publications. Qual. Rep. 2017, 22, 2248–2287. [CrossRef]
- 106. Alam, I. Fieldwork and data collection in qualitative marketing research. Qual. Mark. Res. Int. J. 2005, 8, 97–112. [CrossRef]
- 107. Underwood, R.L. The communicative power of product packaging: Creating brand identity via lived and mediated experience. *J. Mark. Theory Pract.* **2003**, *11*, 62–76. [CrossRef]
- Gummesson, E. Qualitative research in marketing: Road-map for a wilderness of complexity and unpredictability. *Eur. J. Mark.* 2005, *39*, 309–327. [CrossRef]
- 109. Dehoorne, O.; Mihaela Olău, V.; Tudor, C. Tourist resources assessment in Pădurea Craiului Mountains. *Folia Geogr.* **2019**, *61*, 163–171.
- 110. Herman, G.V.; Banto, N.; Herman, L.M.; Ungureanu, M.; Kostilníková, K.; Josan, I. Perception, reality and intent in Bihorean tourism, Romania. *Folia Geogr.* 2022, 64, 86–103.
- 111. Hainmüller, J.; Lemnitzer, J.M. Why do Europeans fly safer? The politics of airport security in Europe and the US. *Terror. Political Violence* **2003**, *15*, 1–36. [CrossRef]
- 112. Seidenstat, P. Terrorism, airport security, and the private sector. Rev. Policy Res. 2004, 21, 275–291. [CrossRef]
- 113. Gillen, D.; Morrison, W.G. Aviation security: Costing, pricing, finance and performance. J. Air Transp. Manag. 2015, 48, 1–12. [CrossRef]
- 114. Hasisi, B.; Weisburd, D. Going beyond ascribed identities: The importance of procedural justice in airport security screening in Israel. *Law Soc. Rev.* 2011, 45, 867–892. [CrossRef]
- 115. Lum, C.; Crafton, P.Z.; Parsons, R.; Beech, D.; Smarr, T.; Connors, M. Discretion and fairness in airport security screening. *Secur. J.* **2015**, *28*, 352–373. [CrossRef]
- 116. Wheeler, J. An Independent Review of Airport Security and the Policing for the Government of Australia; Australian Government: Canberra, Australia, 2005.
- 117. Jin, H.S.; Suh, J.; Donavan, D.T. Salient Effects of Publicity in Advertised Brand Recall and Recognition: The List-Strength Paradigm. J. Advert. 2008, 37, 45–57. [CrossRef]
- 118. Monroe, K.B.; Powell, C.P.; Choudhury, P.K. Recall versus recognition as a measure of price awareness. *North Am. Adv. Consum. Res.* **1986**, *13*, 594–599.
- 119. du Plessis, E. Recognition versus recall. J. Advert. Res. 1994, 34, 75–91.
- 120. East, R.; Gendall, P.; Hammond, K.; Lomax, W. Consumer loyalty: Singular, additive or interactive? *Australas. Mark. J. (AMJ)* 2005, 13, 10–26. [CrossRef]

**Disclaimer/Publisher's Note:** The statements, opinions and data contained in all publications are solely those of the individual author(s) and contributor(s) and not of MDPI and/or the editor(s). MDPI and/or the editor(s) disclaim responsibility for any injury to people or property resulting from any ideas, methods, instructions or products referred to in the content.