

Article

Teaching (Meta) Competences for Digital Practice Exemplified by Building Information Modeling Work Processes

Sebastian Damek ^{1,*}, Heinrich Söbke ² , Franziska Weise ³ and Maria Reichelt ¹¹ Faculty of Architecture and Urban Planning, Fachhochschule Erfurt, Altonaer Str. 25, 99085 Erfurt, Germany² Bauhaus-Institute for Infrastructure Solutions (b.is), Bauhaus-Universität Weimar, Goetheplatz 7/8, 99423 Weimar, Germany³ Chamber of Architects of Thuringia, Bahnhofstraße 39, 99084 Erfurt, Germany

* Correspondence: sebastian.damek@fh-erfurt.de

Abstract: Extensively digitized workplaces require advanced competence profiles from employees, not least due to new options for teleworking and new complex digital tools. The acquisition of advanced competence profiles is to be addressed by formal education. For example, the method of Building Information Modeling (BIM) aims at digitizing the design, construction, and operation of structures and as such requires advanced competence profiles. In this study, two educational scenarios based on teleworking and complex digital tools are compared, each with one cohort and consisting of two learning activities. The first cohort initially completes, as the first learning activity, a semester-long course that aims at BIM-domain competences. The semester-long course of the second cohort fosters meta competences, such as communication, collaboration, and digital literacy. At the end of the semester, both cohorts solve a BIM practice task in a second learning activity. The research questions are: (1) Do the two educational scenarios promote the competences to be addressed? and related: (2) What is the impact of the initial course that fosters domain competences or meta competences? Methodologically, the learning outcomes are assessed by measuring the domain competences three times during the educational scenario using online tests in the two cohorts ($n = 11$). Further, students' perceptions are surveyed in parallel, using online questionnaires. In addition, semi-structured interviews are conducted at the end of the educational scenarios. The quantitative and qualitative results of the study—designating the training of meta competencies partly as a substitute for imparting domain competences—are presented. Further, the influence of both educational scenarios on competence development for extensively digitized workplaces is discussed.



Citation: Damek, S.; Söbke, H.; Weise, F.; Reichelt, M. Teaching (Meta) Competences for Digital Practice Exemplified by Building Information Modeling Work Processes. *Knowledge* **2022**, *2*, 452–464. <https://doi.org/10.3390/knowledge2030027>

Academic Editor: Gwanggil Jeon

Received: 22 June 2022

Accepted: 29 August 2022

Published: 2 September 2022

Publisher's Note: MDPI stays neutral with regard to jurisdictional claims in published maps and institutional affiliations.



Copyright: © 2022 by the authors. Licensee MDPI, Basel, Switzerland. This article is an open access article distributed under the terms and conditions of the Creative Commons Attribution (CC BY) license (<https://creativecommons.org/licenses/by/4.0/>).

Keywords: skill; meta skill; communication; collaboration; digital literacy; BIM

1. Introduction

Workplaces and their tasks assigned are changing constantly [1], for example, due to advancing digitization [2]. For meeting the demands of workplaces, employees require competences: workplace competences largely define the capabilities to perform particular tasks. Competences thus have a high significance, for example, for economic prosperity or for social imbalance [3].

1.1. Competences

The literature holds numerous definitions for the concept of competence. Rychen and Salganik (2000) define “the concept of competence refers to the ability to meet demands of a high degree of complexity” [4]. Weinert (2001) distinguishes in an OECD report several definitions of competence but comes to the basic—and, in this study, utilized—conclusion that competence is “considered as a learned, cognitive demand-specific performance disposition [. . .]” [5]. In contrast, Le Deist and Winterton (2005) define competence as a

multidimensional construct including the dimensions cognitive competence, functional competence, social competence, and meta competence [6]. Furthermore, there is extensive interdisciplinary discourse on the definitions and types of competences, including [7–9].

1.2. Competence Profiles

In professional life, complex competences, which comprise single competences, are frequently required. These complex competences are described systematically by competence models or competence profiles. Competence profiles are used in various ways, for example, competence profiles are a basis for training and study curricula [10] as well as for designing technology-supported educational scenarios [11]. Changing requirements to competence profiles necessitates changes to formal educational scenarios correspondingly. Furthermore, competence profiles are applied for competence diagnostics [12], e.g., for the precise matching of workplaces: this involves a comparison between the competence profile demanded by the workplace and the competences of the applicants.

The specification of competence profiles for particular workplaces has been the subject of professional discourse for several decades (e.g., [13] or [14]). Amongst others, competence profiles have been specified for hospital leaders [15], for particular competence domains of workplaces, such as intercultural competences of counselors [16], or serious game facilitation competences of instructors [17], for specific competence domains in general, such as entrepreneurship [18], or for country-specific competences of workplace roles, such as project managers in the construction industry in Poland [19]. The specifications of competence profiles are often provided by professional organizations, such as the International Project Management Association (IPMA) competence profile for project managers [20].

1.3. Meta Competences

Brown (1994) applies the term meta competences to overarching skills that go beyond domain knowledge and professional competencies to higher-order abilities that are fundamental to determine the capacities to learn, adapt, anticipate, and generate [21]. Accordingly, meta competences are considered key competences for success in professional life [22,23]. Meta competences are also referred to as inter-disciplinary skills [24], meta skills [25], soft skills [26], or 21st century skills [27]. All these terms are defined in slightly different ways, respectively. However, this finding may also be due to the lack of a sharp and widely accepted definition for meta competences [28]. However, a common understanding is that while meta competences are important to workplace processes, meta competences are not adequately promoted in formal educational settings [23,26,29].

In summary, every workplace requires a competence profile. Most competence profiles have changed significantly in recent years due to digitization, e.g., teleworking, and advanced digital tools. Changed competence profiles have to be addressed by modified formal educational scenarios. Meta competencies are highly relevant to workplace processes but are not sufficiently promoted in educational scenarios so far.

1.4. Building Information Modeling

One field of work that has evolved greatly in recent years through digitization is Building Information Modeling, a method for digitizing the design, construction, and operation of structures [30]. BIM requires the emergence of new competence profiles. For example, the competence profiles of a *BIM manager* and *BIM coordinator* are described [31]. A BIM manager and BIM coordinator require technically oriented management competences, such as the implementation of BIM strategies as well as the coordination of BIM processes. To impart BIM competence profiles, country-specific training plans are described, for example, for the Dominican Republic [32]. In New Zealand, the development of BIM competences in the bachelor's degree program Construction is addressed [33]. Furthermore, educational programs from professional associations exist, such as buildingSMART, a leading non-

profit organization promoting BIM [34], or the Australian Institute of Architects [35]. An overview of educational programs is provided by Rodriguez et al. (2017) [32].

1.5. Study Aim

Higher education institutions, as places of formal education, are in charge of imparting competences that students prepare for the workplace. In the following, two formal educational scenarios imparting BIM competences are described. The study aim is investigating the effectiveness of the educational scenarios and, more specifically, studying the relevance of meta competences to BIM competences.

2. Methodology

The study was conducted as a pilot field study. Two elective courses, each consisting of one theory and one practice lecture per week, were conducted at two higher education institutions. Both the practice and the theory lectures were held completely online. Firstly, this was a course BIM ($n = 6$), open to master students in *Architecture*, on BIM basics. This course introduced students to BIM-based modeling. The overarching goal of the course, to which all educational activities were aligned, was to generate a 3D building model while respecting the design specifications. For this purpose, students used a complex digital environment using the learning management system moodle [36], which integrated the software essential for task completion (including IFCWebServer [37]) as well as a repository for the data. The building model was to be exportable in accordance with the specifications of the BIM standard data format *Industry Foundation Classes (IFC)* and the data exchange as described by buildingSMART Benelux (2021) [38]. The classification scheme to be used was based on Richter and Liedtke (2021) [39]. The second course, *VirtuIng* ($n = 5$), promoted meta competences using a multiplayer online game [40] to bachelor students in *Civil Engineering*. Likewise, in a previous study, it was noted that the course might promote communication competences for construction projects [41]. This course was also aligned at an overarching goal: students were to learn how to operate the multiplayer online game [42] and then work in groups to each find a strategic game objective, such as specialization within the game. Along the process of achieving the game objective, students had to work collaboratively to overcome challenges, which demanded students exercising their meta competences. At the completion of both courses in the winter semester of 2022, the students faced a joint BIM practice task: in three lectures, the students had to check a given building model using a previously unknown BIM validation software and to record issues found. The competences promoted by the courses and the final joint BIM practice task are summarized in Table 1.

Table 1. Learning goals (competences) of the two courses.

Course BIM	Course VirtuIng
Domain competences <ul style="list-style-type: none"> • Basic knowledge of a CAD software in the domain of 3D modeling • Basic spatial understanding • Knowledge of IFC as a data exchange format • Modeling of a 3D building model based on planning specifications • Ensuring IFC compatibility of the model 	Meta competences, such as <ul style="list-style-type: none"> • Communication • Collaboration • Critical Thinking • Creativity • Information Literacy
BIM Practice Task “Building Model Check”	
Understanding of complex BIM software <ul style="list-style-type: none"> • Understanding of file management (including files for models, classifications, and checking rules) • Understanding of IFC data structures and of IFC checking rules • Performing a model check using BIM software • Performing a clash check using BIM software • Clear, reflected presentation of the check results 	

After an introductory presentation on the BIM practice task and the software [43], the instructors were available during the lectures for clarifying any inquiries. The completion of the practice task was not subject to any organizational constraints. However, results were to be individually submitted and presented to two instructors at a time in a 10 min presentation that was graded.

The study aimed to answer the following research questions: RQ 1: Do the two educational scenarios promote the workplace competences to be addressed? and related: RQ 2: What is the impact of the initial educational scenario that fosters either domain competences or meta competences?

Multiple data collections took place during this study: First, BIM competences were assessed using a learning management system-based test, in which 5 randomly selected single-choice questions were asked from a pool of 15 questions in total. Second, students answered a questionnaire with a total of 19 items on a 5-point Likert scale on workplace competences. Both the test and the questionnaire were collected at three points in time for ascertaining a possible progression over time: at the beginning of the course (Measurement 1), at the beginning of the practice task (Measurement 2), and at the end of the practice task (Measurement 3). Finally, a semi-structured interview was conducted online via video chat with each student after the final presentation. The interviews lasted 10 to 15 min, were recorded, and later transcribed and analyzed qualitatively by two authors (S.D. and H.S.) [44]. In case of discrepancies in the evaluations, a common understanding was established in a joint debriefing of both authors (S.D. and H.S.).

3. Results

3.1. Demography

Of the total 11 participants in the study, who were on average just under 22 years old, 9 were male and 2 were female. Two were studying *Computer Science* in their bachelor’s degree, three *Civil Engineering* in their bachelor’s degree, and six *Architecture* in their master’s degree.

3.2. Learning

The BIM tests show a similar level of performance in both cohorts (Table 2). The roughly equal results despite more domain-specific learning content in the BIM cohort might be explained by the VirtuIng participants being more likely to be IT-savvy than the BIM participants from the discipline of Architecture. Overall, there seems to be an increase in knowledge, respectively, and the same level of knowledge is reproduced in less time. A seemingly paradoxical behavior was observed in the BIM cohort: the greater the competences in using the software for 3D modeling, the lower the willingness to engage with the BIM practice task. Here, the difficulties of the practice task were apparently underestimated. The results of the final presentation also show only small differences in the assessment (Table 3). Overall, the level of learning outcomes appears nearly similar.

Table 2. BIM Test.

Cohort	BIM (n = 6)		VirtuIng (n = 5)	
	Correct (%)	Time Used (s)	Correct (%)	Time Used (s)
Measurement 1	35	N/A	36	159
Measurement 2	40	N/A	48	136
Measurement 3	55	N/A	48	120

Table 3. Final Presentation.

Cohort	BIM (n = 6)	VirtuIng (n = 5)
Results	91%	87%

3.3. Questionnaire

The questionnaire comprised three groups of items: *Task Attractiveness* (five items), *Learning* (seven items), and *Self-Organization* (seven items). All items are recorded on a 5-point Likert scale (with 1: disagreement and 5: full agreement). The following sections present the results of the three groups, differentiated by cohort and by the three measurements.

3.3.1. Task Attractiveness

The Task Attractiveness was recorded to provide a basis for evaluating further outcomes: the students' valuation of the task to be solved also influences their endeavors to complete the task [45]. The results (Figure 1) indicate satisfactory scores for challenge (item A), a higher-than-average interest (B), the perceived need to pay full attention to the tasks (C), and the assessment of own knowledge as rather too low (E). In comparison, the BIM cohort shows a rather higher technical interest (B), a lower challenge (A), and a higher ability to self-motivate. The VirtuIng cohort lacks domain knowledge (E).

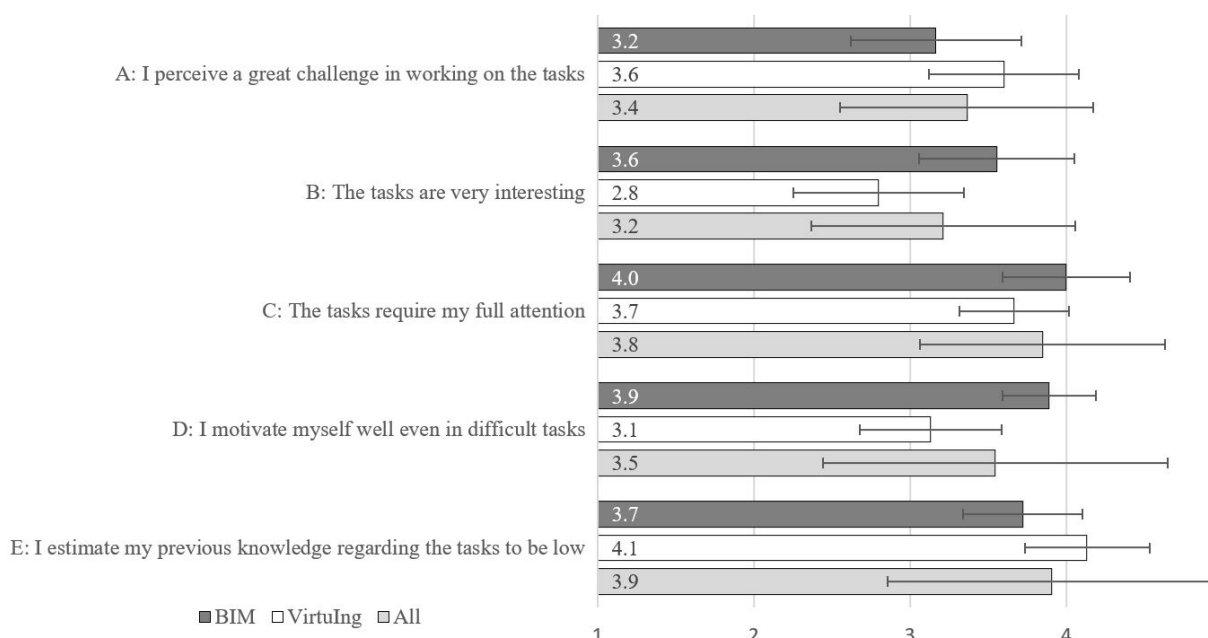


Figure 1. Items regarding task attractiveness and cohort ($n = 11$, mean from 3 measurements).

Considering the scores over time (Figure 2), the perceived challenge (A) and the required attention (C) increase with time, while the interest (B) decreases. These opposing developments might be reflected in the decreasing capacity for self-motivation (D). The decrease in missing knowledge (E) from Measurement 2 to Measurement 3 might indicate learning.

3.3.2. Learning

Seven items were combined in the group Learning, which captured the students' assessment of the characteristics of the educational scenarios under consideration; larger values connoted positive learning outcomes in each case. Notably, all items were rated above the mean. Comparing the two cohorts (Figure 3), the BIM cohort received higher scores for the transfer of knowledge (F and G), which might be due to the more concrete domain learning tasks in the BIM cohort. The same rationale might be applicable to the BIM cohort's higher scores of the learning environment (I). This appears slightly reversed for media literacy (H) and information literacy (J and K), each of which are dedicated learning

goals of the VirtuIng cohort. Item L captures the perceived self-efficacy; in this respect, the VirtuIng cohort achieved higher scores than the BIM cohort.

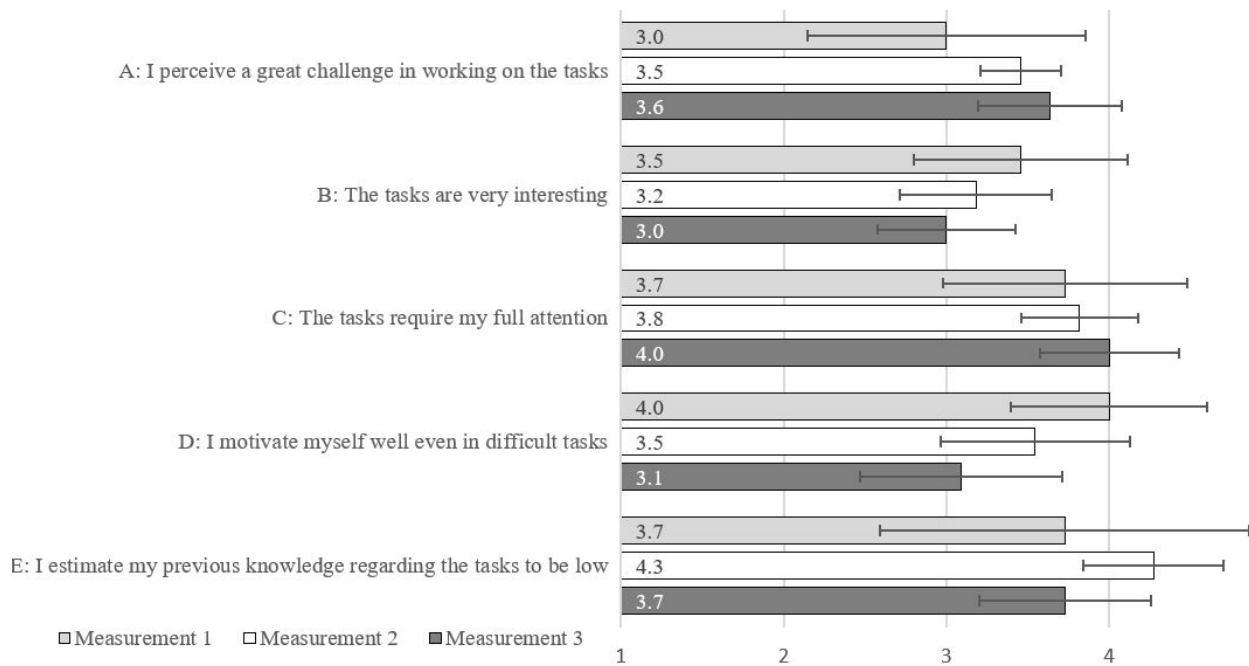


Figure 2. Items regarding task attractiveness and measurements (n = 11).

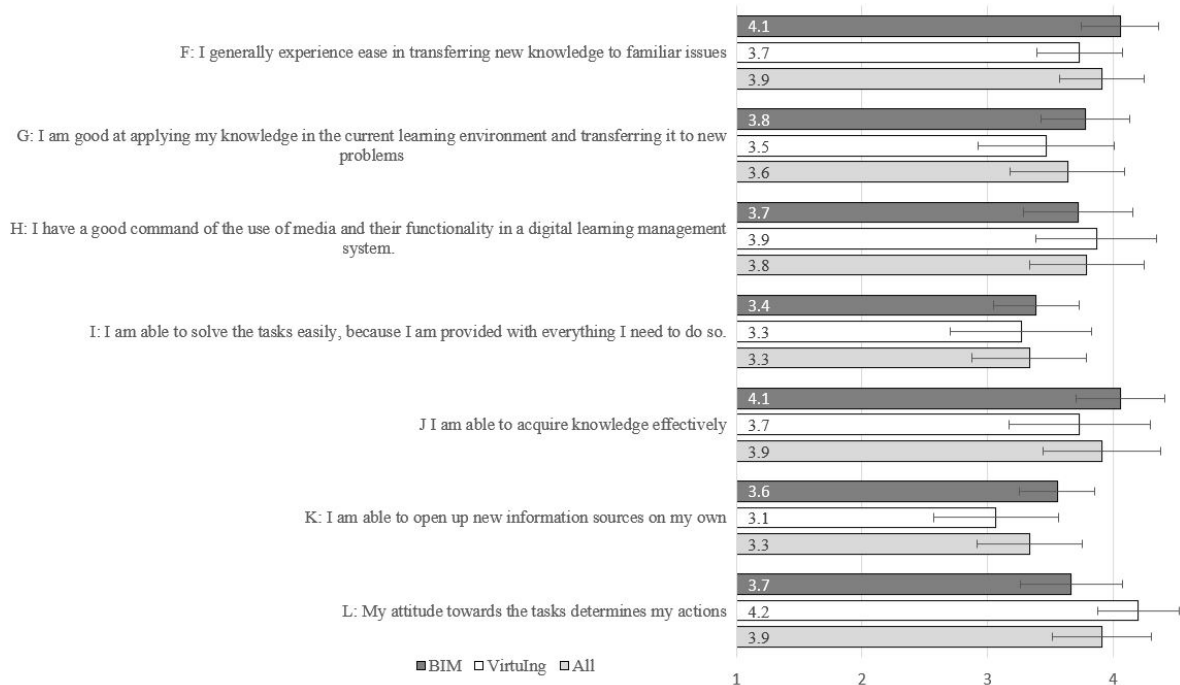


Figure 3. Items regarding learning and cohort (n = 11, mean from 3 measurements).

Figure 4 describes the temporal development of the items. For knowledge transfer competences (F and G), the highest scores are found at the beginning. For the other two measurements, the scores drop to almost identical levels. An explanation suggested is that the estimation at the start of the semester is based more on abstract expectations, whereas the last two measurements might be under the impression of the actual domain contents

provided in the course. A similar effect might be responsible for the continuous drop of almost one point in the assessment of the learning environment (I), which was changed for measurements 2 and 3. The impression of the new software could be the reason for the drop in media literacy (H) at Measurement 2; Measurement 3 finally shows the highest value of all three measurements. The requirements of the new software and the experience of using it might also not have been beneficial to self-efficacy (L), which drops slightly across all three measurements. A similar effect may be seen for information literacy (J and K).

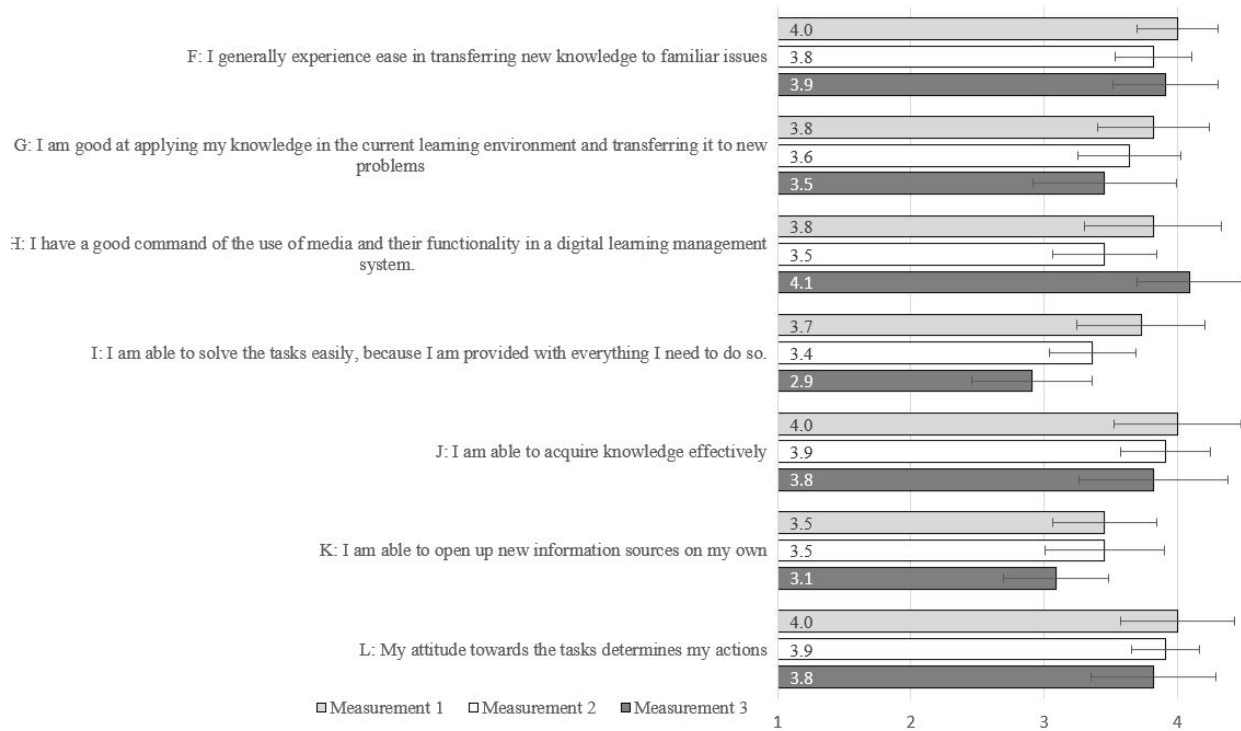


Figure 4. Items regarding learning and measurements (n = 11).

3.3.3. Self-Organization

The group Self-Organization contained seven items aiming at understanding the abilities of self-organization with the goals of learning and task completion. Also in this group, higher scores indicate positive results. When comparing the two cohorts (Figure 5), there was only one item that received scores in the middle or below: prior knowledge (Q), which tended to be rated as not sufficient, with higher scores in the BIM cohort. It is striking that the BIM cohort also received significantly higher scores for self-organization in learning situations (M) and appears more satisfied with the solution of their tasks (N). An explanation might be the more graspable tasks of the BIM modeling than the more abstract tasks of developing meta competences. For the meta competence of communication (O and P), the VirtuIng cohort scores are higher than the BIM cohort in each case. The same is true for the competence or willingness to collaborate (R and S). Both meta competences are among the learning goals of the VirtuIng cohort.

The temporal progression of the scores for self-organization (Figure 6) shows decreasing scores for self-organization (M) and also a decreasing satisfaction (N) with the solutions reached. This development may again indicate a rather abstractly grounded perception at the beginning of the semester, which is then increasingly exposed to the challenges of reality during the semester. Thus, perceived prior knowledge (Q) is estimated to be quasi-constant over the semester with a small drop in Measurement 2 at the beginning of the validation task. The opportunity to communicate (O) with fellow students increases slightly over the semester, while the influence of communication to solve the task (P) is

seen as more constant. Also perceived as quasi-stable at a comparatively high level is the solution supportiveness of collaboration (R and S).

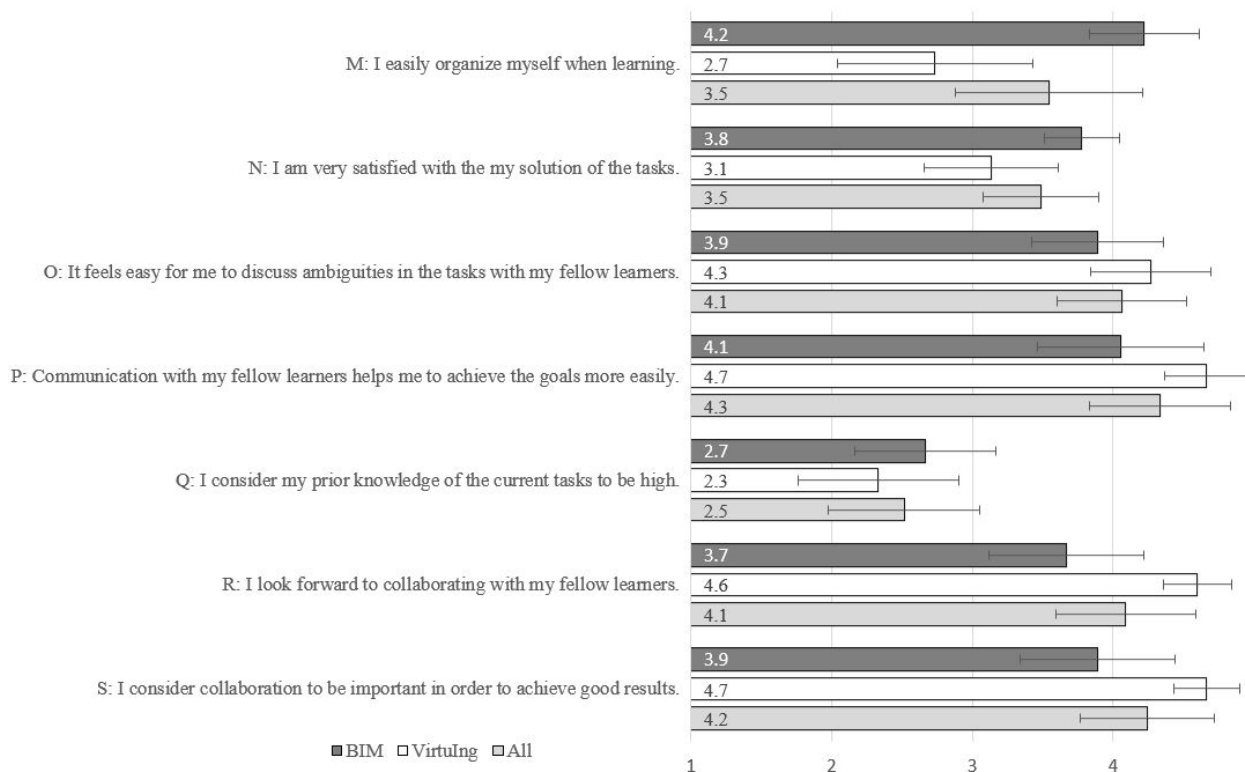


Figure 5. Items regarding self-organization and cohort (n = 11, mean from 3 measurements).

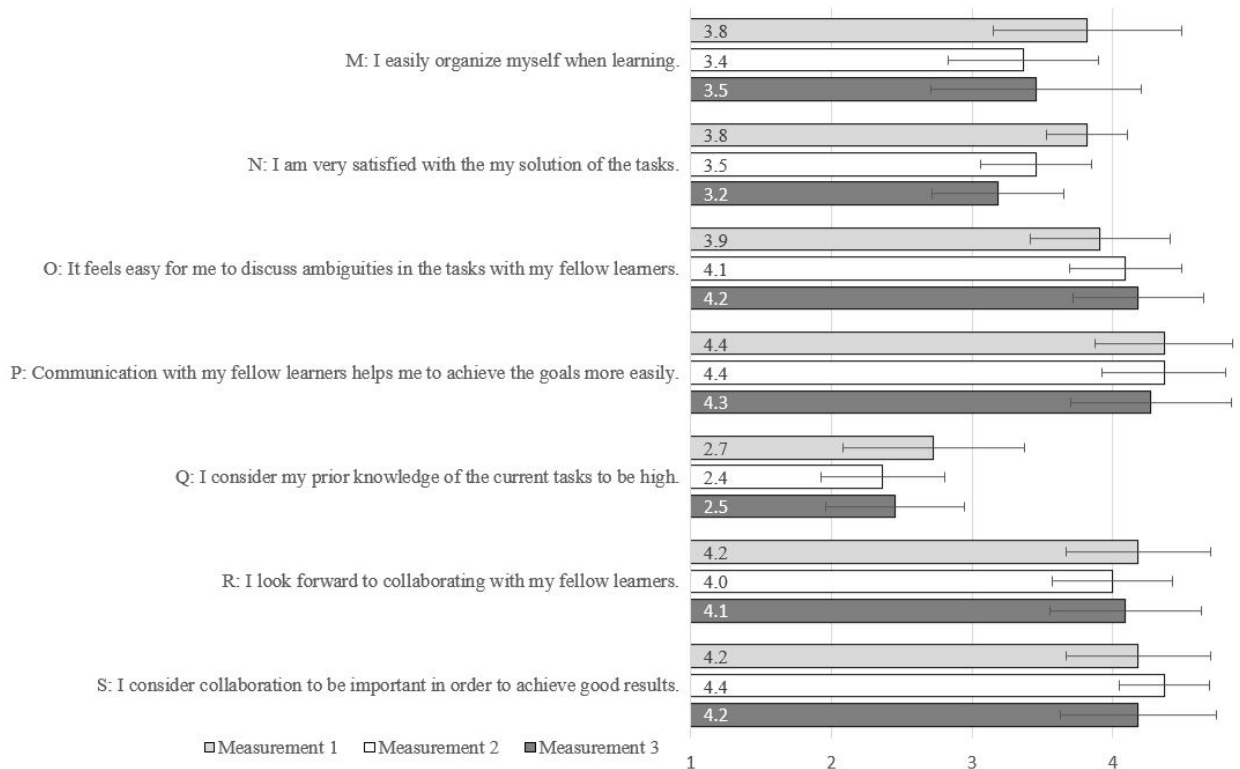


Figure 6. Items regarding self-organization and measurements (n = 11).

3.4. Semi-Structured Interviews

The interviews were structured into a total of six themes, which are summarized below. On average, approximately four themes were addressed in each interview. A total of 123 statements were categorized; per theme, these were 8 to 37 statements.

3.4.1. Task Evaluation

In the first theme of 37 statements categorized, the basic attitude of the students to the course and the tasks to be solved was queried. Most frequently (15 times), it was confirmed that the course brought concrete added value for the students, which was specifically named: the added values included both domain competences, such as basic BIM knowledge, an understanding of complex software, geometric modeling, and partially automated model checking based on rules, as well as meta competences, such as enhanced collaboration. Positive feedback that the task was pleasing and matched the students' preferences was given a total of 10 times. Negative feedback was provided four times, such as frustrating moments due to excessive demands and high time requirements. However, such feedback may not be considered entirely negative because partial overstrain is a part of learning processes (Vygotsky 1978). Five times there were concrete suggestions for improvement, which referred to the buildings to be modeled, the software to be used, and the didactic support. Two students stated that they had no thematic relations to the task, and once, existing prior knowledge was mentioned.

3.4.2. Satisfaction and Challenges

The second theme containing 17 statements was intended to focus on the students' satisfaction with the completed tasks as well as the perceived challenges. Almost all the students (10 out of 11) stated being satisfied with the solutions delivered. The challenges included the rather difficult software handling (three statements) and two times each the feeling of not having acquired profound knowledge finally and not having mastered the modeling process.

3.4.3. Effects of the Course

The objective of the third theme, with a total of 16 statements, was the students' assessment of the effects of the course taken (i.e., either BIM or VirtuIng) on their ability to solve the final practice task. In particular, differences in assessments by cohort affiliations were expected here. Overall, seven students indicated the first part of the course having provided little to no preparation. Four students, on the other hand, saw parallels through familiarization with complex software, which was also necessary in the first part of the course. Interestingly, all of these statements originated from the VirtuIng cohort that had to familiarize themselves with complex game software [42] in the first part. While two other statements found the introduction to the practice task to be positive, two further statements requested improvements (better integration and a video recording of the introductory lecture).

3.4.4. Practical Relevance

It was also an objective of the interview to ascertain the extent to which the tasks to be worked on prepare students for later professional practice. A total of eight statements were made that basically acknowledged the imparting of competences relevant to practice, albeit with limitations. Among the limitations were the preparation not being sufficient for a larger context, for the management of a corresponding project, or for an in-depth knowledge of the software used.

3.4.5. Competences Demanded

For addressing the research questions, the students' assessment of the competences particularly required for solving the tasks is crucial. In total, students named specific competences 28 times. Most frequently, this was the ability to collaborate (ten times),

followed by personal competences, such as perseverance, a systematic approach to work, accepting imperfect work, the ability to learn, and not comparing oneself with others to maintain one's own motivation. Information literacy, i.e., the ability to gather and evaluate relevant information, was also mentioned six times. A total of five times, meta competences were mentioned generally.

3.4.6. Digital Competences

Digital competences were specifically covered in the interview due to the research questions. In a total of 17 statements, the enormous importance of competences for handling digital tools was emphasized. In three statements, domain competences, i.e., a knowledge of BIM, were considered to be very valuable. In two statements, on the other hand, domain competences were valued less strongly, but rather, knowledge of the concrete software was emphasized as relevant.

4. Discussion

In both courses, BIM as well as VirtuIng, taking place in predominantly digitized environments, the learning outcomes could be identified. Therefore, both courses represent educational scenarios for the transfer of competences, which are largely relevant in the context of the digitization of workplaces (RQ 1). The measurements indicate that the BIM course achieved its learning outcomes successfully. A comparison of the two courses as preparation for a BIM practice task corroborates the importance of meta competences. While the BIM course teaches the domain competences of Building Information Modeling, VirtuIng trains meta competences. With the BIM practice task, the VirtuIng cohort had to solve a task without knowing the domain-specific BIM basics, which had to be acquired during the problem-solving process. It was evident that the students of the VirtuIng cohort were able to especially advantage from the enhanced competences of collaboration and communication during the practice task. Due to the lack of domain-specific competences, the task completion level of the BIM cohort was not fully achieved. However, remarkably, the students of the VirtuIng cohort did not let themselves be deterred by a task comparatively unfamiliar to them but approached the task with confidence and ultimately achieved a satisfactory outcome, as indicated by the presentation assessments. In addition, the competences taught in VirtuIng are likely to be particularly useful for management-oriented BIM competence profiles, such as a BIM coordinator.

This pilot field study inherently carries some limitations. These include the low number of participants, which prevents results from being representative. The results might be interpreted as references for the design of more in-depth follow-up studies. For in-depth follow-up studies, the research methods are to be extended, considering that meta competences are more challenging to assess than domain knowledge. In addition, the duration and intensity required to teach meta competences is to be explored. Among the further limitations of the study is that the smaller number of participants, especially in the VirtuIng course, may have fostered a well-cohesive group unlike courses with larger numbers of participants. In addition, the implementation of a BIM practice task in VirtuIng is not necessarily practice oriented as there is no contextual connection regarding the other course activities but has the character of a laboratory study. Furthermore, the factual transfer of the competences acquired in educational scenarios into real workplace processes has not been validated in the study described. Also, the first measurement covered a time when the VirtuIng cohort probably knew about a practice task to be solved but had not received any domain input on BIM. The corresponding measurements, especially the assessment of BIM knowledge, are therefore subject to a certain degree of inaccuracy. Further, the study only explored a small subset of the workplace competences required in BIM processes. Hence, imparting workplace competences in the future needs to be systemized and complemented.

5. Conclusions

The increasing digitization of workplaces leads to altered competence profiles that need to be addressed by formal education. Accordingly, this pilot study described two educational scenarios on domain competences and meta competences and investigated their effect on students' ability to solve a BIM practice task. On the one hand, the results reveal that the objectives of the respective learning scenarios were achieved successfully. On the other hand, the results suggest that missing domain competences might be (at least partially) substituted by enhanced meta competences. This finding emphasizes the importance of imparting meta competences in formal education. Overall, this study highlights the option and necessity of adapting formal educational scenarios to empower employees for workplaces being subject to advancing technological evolutions.

Author Contributions: Conceptualization, F.W., M.R., S.D. and H.S.; methodology, F.W., M.R., S.D. and H.S.; software, S.D. and H.S.; validation, S.D., H.S., F.W. and M.R.; formal analysis, S.D. and H.S.; investigation, S.D. and H.S.; resources, S.D. and H.S.; data curation, S.D. and H.S.; writing—original draft preparation, H.S. and S.D.; writing—review and editing, H.S., S.D., F.W. and M.R.; project administration, F.W. All authors have read and agreed to the published version of the manuscript.

Funding: This research received no external funding.

Institutional Review Board Statement: Ethical review and approval were waived for this study, due to surveying existing learning scenarios in the field, i.e., the measurements reported here had no influence on the design of the learning scenarios.

Informed Consent Statement: Informed consent was obtained from all subjects involved in the study.

Data Availability Statement: Data are available upon e-mail request to the authors.

Conflicts of Interest: The authors declare no conflict of interest.

References

1. Rohrbach-Schmidt, D.; Tiemann, M. Changes in workplace tasks in Germany—Evaluating skill and task measures. *J. Labour Mark. Res.* **2013**, *46*, 215–237. [CrossRef]
2. Cijan, A.; Jenič, L.; Lamovšek, A.; Stemberger, J. How digitalization changes the workplace. *Dyn. Relatsh. Manag. J.* **2019**, *8*, 3–12. [CrossRef]
3. Alabdulkareem, A.; Frank, M.R.; Sun, L.; AlShebli, B.; Hidalgo, C.; Rahwan, I. Unpacking the polarization of workplace skills. *Sci. Adv.* **2018**, *4*, eaa06030. [CrossRef] [PubMed]
4. Rychen, D.S.; Salganik, L.H. Definition and Selection of Key Competencies. In *The Ines Compendium (Fourth General Assembly of the OCDE Education Indicators Programme)*; OCDE: Tokyo, Japan, 2000; pp. 61–73.
5. Weinert, F.E. Concept of Competence: A Conceptual Clarification. In *Defining and Selecting Key Competencies*; Hogrefe Publishing: Göttingen, Germany, 2001; pp. 45–65.
6. Le Deist, F.D.; Winterton, J. What is competence? *Hum. Resour. Dev. Int.* **2005**, *8*, 27–46. [CrossRef]
7. Hartig, J.; Klieme, E. Kompetenz und Kompetenzdiagnostik. In *Leistung Und Leistungsdiagnostik*; Springer: Berlin/Heidelberg, Germany, 2006; pp. 127–143. [CrossRef]
8. Rychen, D.S.; Salganik, L.H. *Key Competencies for a Successful Life and Well-Functioning Society*; Hogrefe Publishing: Göttingen, Germany, 2003.
9. Rychen, D.S.; Salganik, L.H. *Defining and Selecting Key Competencies*; Hogrefe & Huber Publishers: Göttingen, Germany, 2001.
10. Mahasneh, J.K.; Thabet, W. Rethinking Construction Curriculum: A Descriptive Cause Analysis for Soft Skills Gap among Construction Graduates. In Proceedings of the 51st ASC Annual International Conference, College Station, TX, USA, 22–25 April 2015; Texas A&M University: College Station, TX, USA, 2015; pp. 1–8. Available online: <http://ascpro0.ascweb.org/archives/cd/2015/paper/CEUE391002015.pdf> (accessed on 21 June 2022).
11. Niegemann, H.M.; Domagk, S.; Hessel, S.; Hein, A.; Hupfer, M.; Zobel, A. *Kompendium Multimediales Lernen*; Springer: Berlin/Heidelberg, Germany, 2008. [CrossRef]
12. Shavelson, R.J. On the measurement of competency. *Empir. Res. Vocat. Educ. Train.* **2010**, *2*, 41–63. [CrossRef]
13. Davis, B.D.; Miller, T.R. Job Preparation for the 21st Century: A Group Project Learning Model to Teach Basic Workplace Skills. *J. Educ. Bus.* **1996**, *72*, 69–73. [CrossRef]
14. Nugraha, H.D.; Kencanasari, R.A.V.; Komari, R.N.; Kasda, K. Employability Skills in Technical Vocational Education and Training (TVET). *Innov. Vocat. Technol. Educ.* **2020**, *16*, 1–10. [CrossRef]
15. Chung-Herrera, B.G.; Enz, C.A.; Lankau, M.J. A competencies model: Grooming future hospitality leaders. *Cornell Hotel Restaur. Adm. Q.* **2003**, *44*, 17–25. [CrossRef]

16. Glockshuber, E. Counsellors' self-perceived multicultural competencies model. *Eur. J. Psychother. Couns.* **2005**, *7*, 291–308. [CrossRef]
17. Baalsrud Hauge, J.; Söbke, H.; Bröker, T.; Lim, T.; Luccini, A.M.; Kornevs, M.; Meijer, S. Current Competencies of Game Facilitators and Their Potential Optimization in Higher Education: Multimethod Study. *JMIR Serious Games* **2021**, *9*, e25481. [CrossRef] [PubMed]
18. Arafeh, L. An entrepreneurial key competencies' model. *J. Innov. Entrep.* **2016**, *5*, 26. [CrossRef]
19. Dziekoński, K. Project Managers' Competencies Model for Construction Industry in Poland. *Procedia Eng.* **2017**, *182*, 174–181. [CrossRef]
20. Lukianov, D.; Mazhei, K.; Gogunskii, V. Transformation of the International Project Management Association Project Managers Individual Competencies Model. In Proceedings of the 2019 IEEE International Conference on Advanced Trends in Information Theory (ATIT), Kyiv, Ukraine, 18–20 December 2019; IEEE: Kyiv, Ukraine, 2019; pp. 506–512. [CrossRef]
21. Brown, R.B. Refrain the Competency Debate: Management Knowledge and Meta-Competence in Graduate Education. *Manag. Learn.* **1994**, *25*, 289–299. [CrossRef]
22. Pereira, O.P. Soft skills: From university to the work environment. Analysis of a survey of graduates in Portugal. *Reg. Sect. Econ. Stud.* **2013**, *13*, 105–118.
23. Stevens, M.; Norman, R. Industry Expectations of Soft Skills in IT Graduates, A Regional Survey. In Proceedings of the Australasian Computer Science Week Multiconference, Canberra, Australia, 1–5 February 2016. [CrossRef]
24. Caratozzolo, P.; Alvarez-Delgado, A.; Gonzalez-Pineda, Z.; Hosseini, S. Enhancing Interdisciplinary Skills in Engineering with the Cognitive Tools of Storytelling. In Proceedings of the SEFI 47th Annual Conference 2019—“Varietas Delectat: Complexity Is the New Normality”, Budapest, Hungary, 16–19 September 2019; SEFI: Budapest, Hungary, 2019; pp. 206–215.
25. Muukkonen, H.; Lakkala, M. Exploring metaskills of knowledge-creating inquiry in higher education. *Int. J. Comput. Collab. Learn.* **2009**, *4*, 187–211. [CrossRef]
26. Guerra-Báez, S.P. A panoramic review of soft skills training in university students. *Psicol. Esc. Educ.* **2019**, *23*, e186464. [CrossRef]
27. Dede, C. Comparing Frameworks for “21st Century Skills”. In *21st Century Skills: Rethinking How Students Learn*; Bellance, J., Brandt, R., Eds.; Solution Tree Press: Bloomington, IN, USA, 2009; pp. 51–76.
28. Matteson, M.L.; Anderson, L.; Boyden, C. “Soft skills”: A phrase in search of meaning. *Portal* **2016**, *16*, 71–88. [CrossRef]
29. Wilkie, D. Employers Say Students Aren't Learning Soft Skills in College, SHRM. 2019. Available online: <https://www.shrm.org/resourcesandtools/hr-topics/employee-relations/pages/employers-say-students-arent-learning-soft-skills-in-college.aspx> (accessed on 25 March 2021).
30. Sacks, R.; Eastman, C.; Lee, G.; Teicholz, P. *BIM Handbook: A Guide to Building Information Modeling for Owners, Designers, Engineers, Contractors, and Facility Managers*, 3rd ed.; Wiley: Hoboken, NJ, USA, 2018.
31. Egger, M.; Hausknecht, K.; Liebich, T.; Przybylo, J. BIM-Leitfaden Für Deutschland. 2014. Available online: <papers3://publication/uuid/6A00173D-6403-4F0A-B19C-903574DCB724> (accessed on 23 January 2021).
32. Rodriguez, A.K.S.; Suresh, S.; Heesom, D.; Suresh, R. BIM Education Framework for Clients and Professionals of the Construction Industry. *Int. J. 3-D Inf. Model.* **2017**, *6*, 57–79. [CrossRef]
33. Rehman, A.U.; Puolitaival, T.; McMullan, R.; Kestle, L. Competence Development in Advanced and Emerging Construction Technologies. In Proceedings of the 42nd Australasian Universities Building Education Association (AUBEA) Conference 2018: Educating Building Professionals for the Future of the Globalised World, Singapore, 26–28 September 2018; Curtin University: Perth, Australia, 2018.
34. bSI Professional Certification Steering Committee. Professional Certification: Program Overview. 2021. Available online: https://education.buildingsmart.org/wp-content/uploads/2021/06/bSI_PCERT-F_Doc2.1_Program-Overview_V2.1-June-2021.pdf (accessed on 23 January 2022).
35. Succar, B.; Agar, C.; Beazley, S.; Berkemeier, P.; Choy, R.; Di Giangregorio, R.; Donaghey, S.; Linning, C.; Macdonal, J.; Perey, R.; et al. BIM Education, BIM in Practice. In *BIM in Practice*; Australian Institute of Architects and Consult: Melbourne Australia, 2012.
36. Moodle.org. Moodle—Open Source Learning Platform. 2018. Available online: <https://moodle.org> (accessed on 23 May 2018).
37. Concerted Solutions. IFC Webserver. Open BIM Server and Online BIM Viewer. 2021. Available online: <https://ifcwebserver.org/> (accessed on 2 March 2022).
38. BuildingSMART Benelux. BIM Basis Information Delivery Specification. 2021. Available online: https://www.bimloket.nl/documents/BIM-ILS_infographicA4_2020_UK_021.pdf (accessed on 23 June 2022).
39. Richter, C.; Liedtke, S. *BKI IFC Bildkommentar Nach DIN 276: Ausgewählte IFC 4 Begriffe Für Die BIM-Planungsarbeit Gegliedert Nach DIN 276*; Baukosteninformationszentrum Deutscher Architektenkammern: Stuttgart, Germany, 2021.
40. Pagel, M.; Söbke, H.; Bröker, T. Using Multiplayer Online Games for Teaching Soft Skills in Higher Education. In *Serious Games*; Fletcher, B., Ma, M., Göbel, S., Baalsrud Hauge, J., Marsh, T., Eds.; Springer International Publishing: Berlin/Heidelberg, Germany, 2021; pp. 276–290. [CrossRef]
41. Jansen, E.; Söbke, H. Communication Skills in Construction Projects and Promoting Them through Multiplayer Online Games. In *Serious Games JCSG 2022*; Söbke, H., Spangenberg, P., Müller, P., Göbel, S., Eds.; Springer: Berlin/Heidelberg, Germany, 2022. [CrossRef]
42. CCP. EVE Online. EVE Online. 2012. Available online: <http://www.eveonline.com/> (accessed on 19 June 2012).

-
43. Solibri Inc. SOLIBRI. BIM Software for Architects and Engineers. 2021. Available online: <https://www.solibri.com/> (accessed on 3 February 2021).
 44. Schmidt, C. The Analysis of Semi-Structured Interviews. In *A Companion to Qualitative Research*; Flick, U., Von Kardorff, E., Steinke, I., Eds.; SAGE Publications: London, UK, 2004; pp. 253–258.
 45. Wigfield, A.; Eccles, J.S. Expectancy—Value theory of achievement motivation. *Contemp. Educ. Psychol.* **2000**, *25*, 68–81. [[CrossRef](#)] [[PubMed](#)]